



**A Strong Bank for  
a Digital World**

# 1Q19 Results

**A Solid Start to the  
Year**

# A Solid Start to the Year...

**€1,050m Net income, +4.4% vs 1Q18 excluding the positive impact from the sale of the NTV stake<sup>(1)</sup>**

**€4,389m Operating income (+4.6% vs 4Q18<sup>(2)</sup>), with Net interest income up 1.2% vs 4Q18<sup>(2)</sup>, and  
€1,792m Gross income (+30.8% vs 4Q18<sup>(2)</sup>)**

**Strong decrease in Operating costs (-4.5% vs 1Q18<sup>(2)</sup>) with Cost/Income at 50.2%**

**The lowest ever Q1 NPL inflow: LLPs down 23.6% vs 1Q18, with increased  
NPL coverage (54.1% vs 52.7% at 31.3.18<sup>(3)</sup>)**

**€15.1bn NPL deleveraging since 31.3.18 at no cost to shareholders (€29bn since the September 2015  
peak, €1bn in Q1); the lowest NPL stock since 2009 and the lowest Net NPL ratio since 2008**

**64% of targeted 2018-2021 NPL deleveraging already achieved**

**Common Equity<sup>(4)</sup> ratio at 13.5%, well above regulatory requirements even under the EBA stress test  
adverse scenario, despite the widened sovereign bond spread and TRIM and IFRS16 impacts**

**Strong commitment to Corporate Social Responsibility through a variety of concrete initiatives**

(1) €264m pre-tax positive impact (€246m net of tax) booked in 1Q18, deriving from the sale of the NTV stake

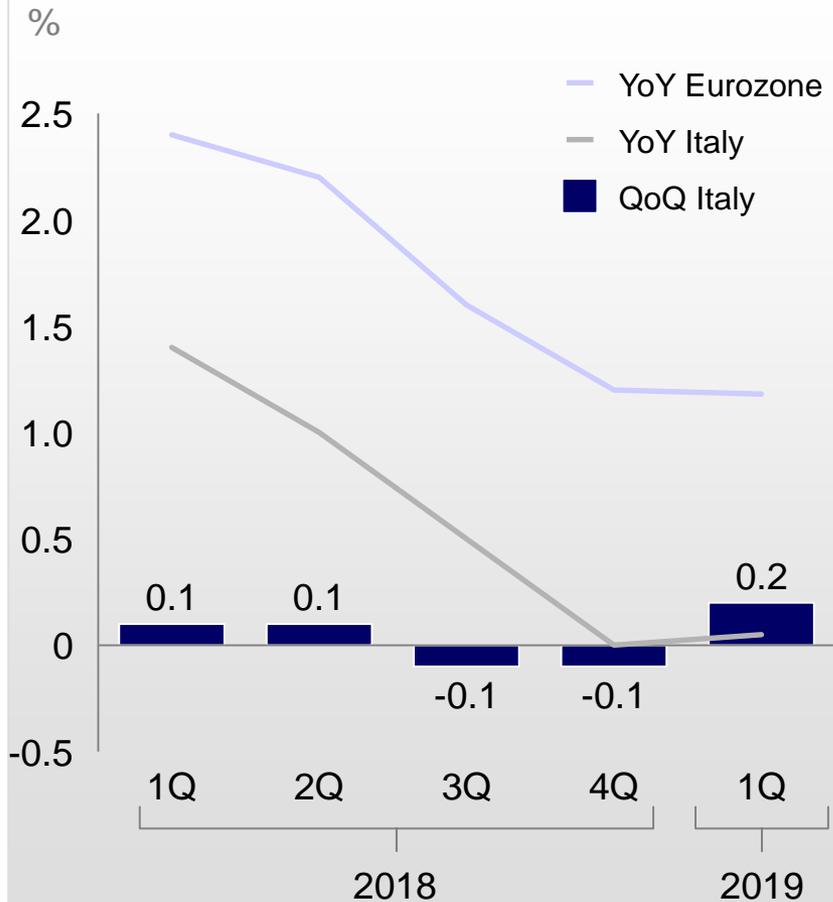
(2) Data restated for IFRS16, the full line-by-line consolidation of Autostrade Lombarde, and the reclassification of Risanamento Operating income entirely to "Other operating income (expenses)", placement fees for certificates from "Profits on financial assets and liabilities at fair value" to "Net fee and commission income", expenses for employees transferred to Tersia (Intrum deal) to "Other administrative expenses", and international subsidiaries charges concerning the banking industry from "Other operating income (expenses)" to "Levies and other charges concerning the banking industry (net of tax)" and to "Taxes on income"

(3) Pro-forma including Intrum agreement

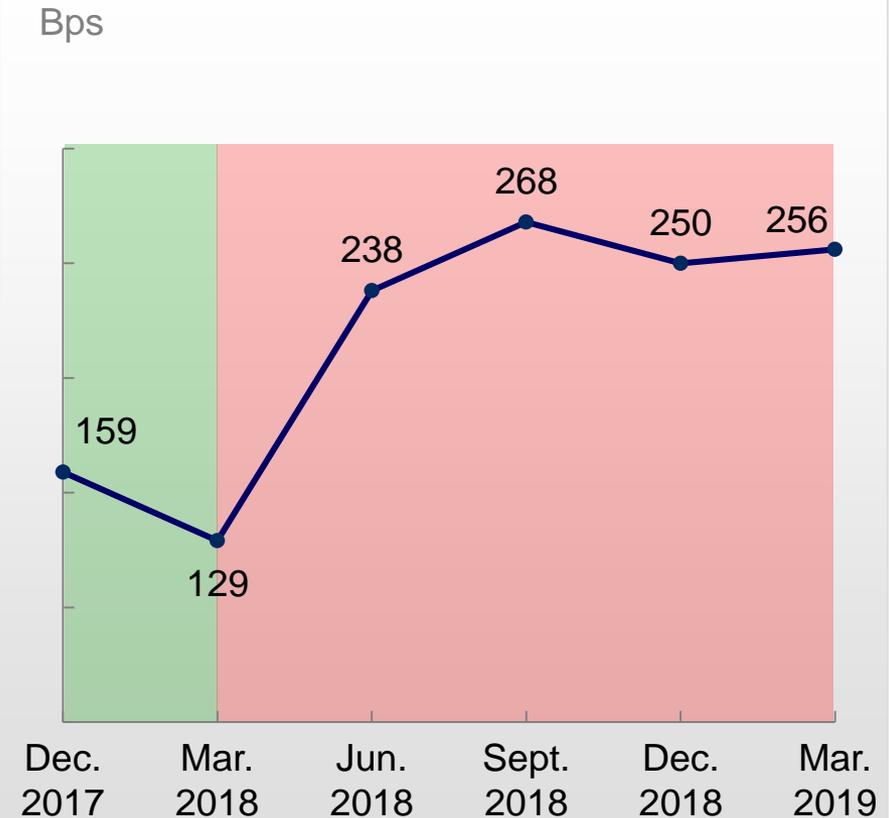
(4) Pro-forma fully loaded Basel 3 (31.3.19 financial statements considering the total absorption of DTA related to IFRS9 FTA, goodwill realignment/adjustments to loans/non-taxable public cash contribution of €1,285m covering the integration and rationalisation charges relating to the acquisition of the operations of the two former Venetian banks, the expected distribution of 1Q19 Net income of insurance companies - exceeding reserves already distributed in the quarter - and the expected absorption of DTA on losses carried forward)

# ... Despite a Challenging Environment

## Italian and Eurozone GDP growth<sup>(1)</sup>



## 10-year BTP-Bund spread<sup>(2)</sup>



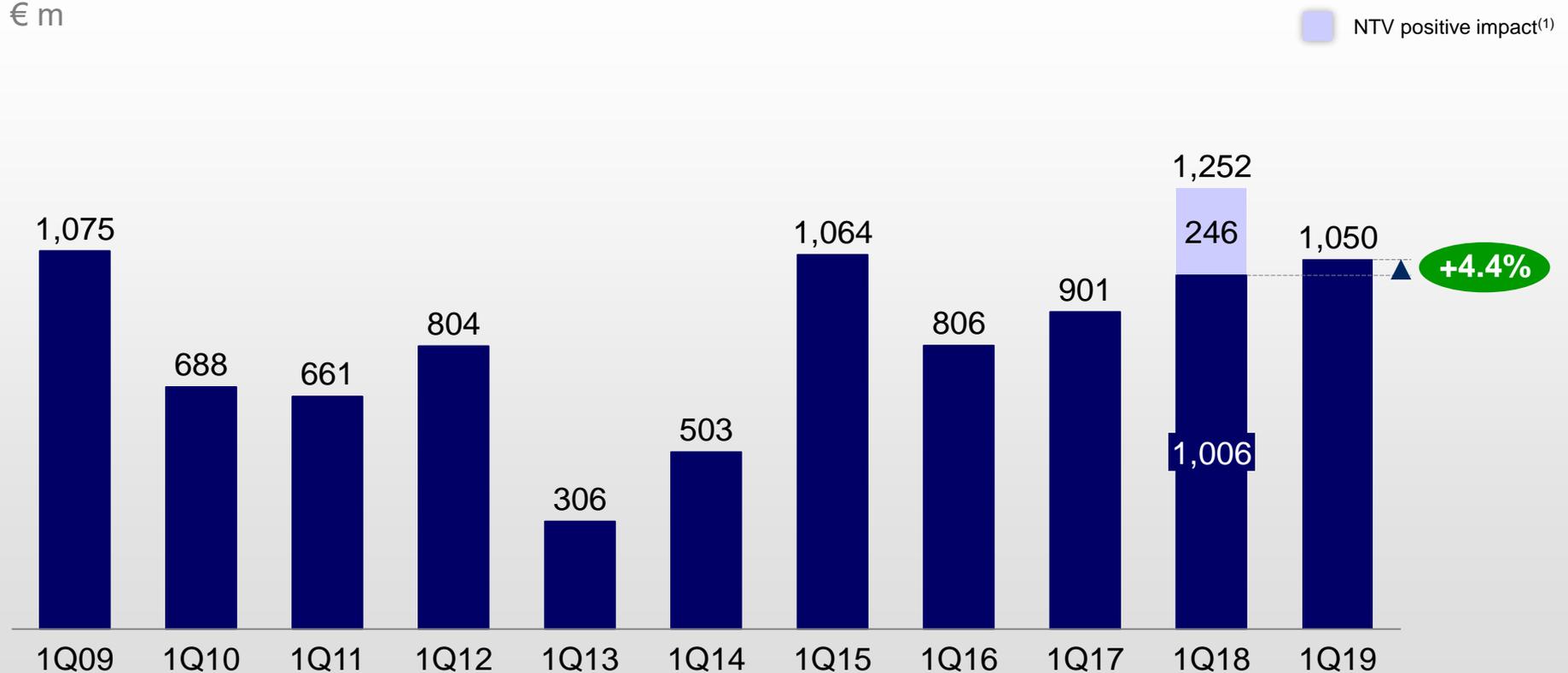
(1) Source: Eurostat, ISTAT

(2) Source: Bloomberg

# One of the Best First Quarters since 2008 for Net Income thanks to Core Operating Performance

## Net income

€ m

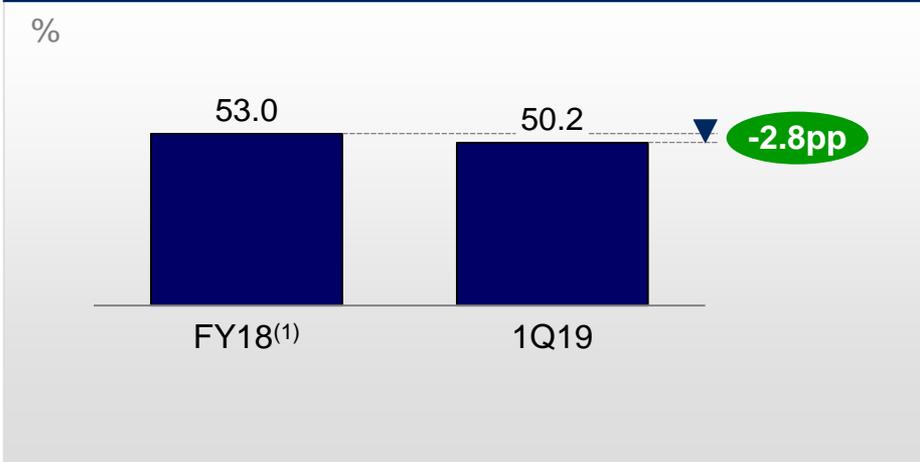


**Firmly on track to deliver 2019 Net income higher than 2018**

(1) €264m pre-tax positive impact (€246m net of tax) booked in 1Q18, deriving from the sale of the NTV stake

# Solid Performance Delivered

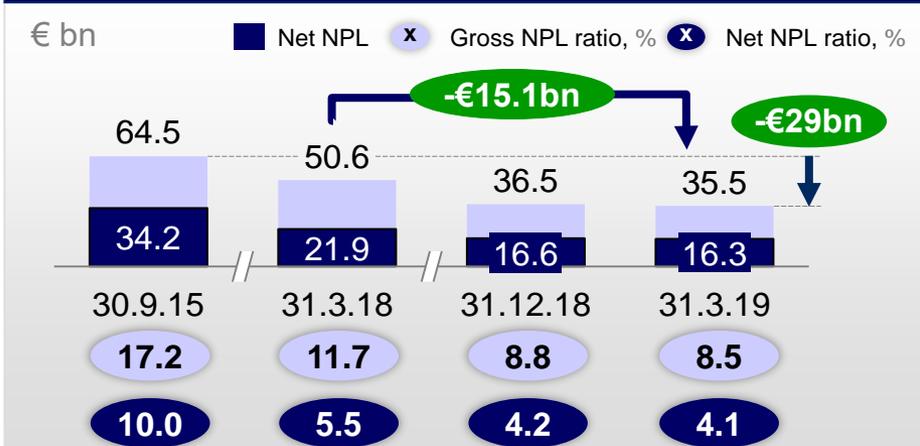
## Cost/Income



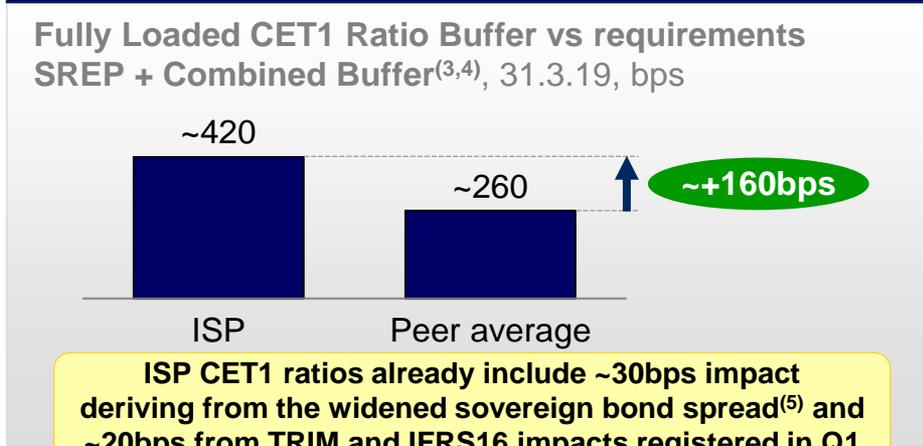
## Loan loss provisions



## NPL stock



## Excess capital



(1) Data restated for IFRS16, the full line-by-line consolidation of Autostrade Lombarde, and the reclassification of Risanamento Operating income entirely to "Other operating income (expenses)", placement fees for certificates from "Profits on financial assets and liabilities at fair value" to "Net fee and commission income", expenses for employees transferred to Tersia (Intrum deal) to "Other administrative expenses", and international subsidiaries charges concerning the banking industry from "Other operating income (expenses)" to "Levies and other charges concerning the banking industry (net of tax)" and to "Taxes on income"

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(4) Sample: BBVA, BNP Paribas, Deutsche Bank, ING Group, Nordea, Santander and Société Générale (31.3.19 data); BPCE, Commerzbank, Crédit Agricole Group and UniCredit (31.12.18 data). Source: Investors' Presentations, Press Releases, Conference Calls, Financial Statements

(5) 10y BTP-Bund spread: from 129bps at 31.3.18 to 250bps at 31.12.18 and 256bps at 31.3.19

# ISP Continues to Be a Top Performing Delivery Machine Built on a Very Resilient and Well-diversified Business Model



## Delivery machine focused on Business Plan priorities

- **€15.1bn** NPL deleveraging on a yearly basis; **64%** of 2018-2021 target already achieved
- Annualised cost of risk down to **37bps** (61bps in 2018), with the lowest LLPs since 2008

- Costs down **4.5%** YoY, while investing for growth
- Cost/Income down to **50.2%** vs 53.0% in FY18<sup>(1)</sup>

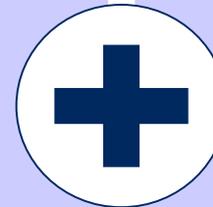
- **Resilient** revenues (+4.6% vs 4Q18<sup>(1)</sup>, -3.5% YoY, excluding NTV) despite a challenging environment

## A very resilient and well-diversified business model

Best-in-class **credit recovery** and **NPL deal making capabilities** (at no cost to shareholders)

High **strategic flexibility** in managing costs

A **Wealth Management and Protection company** driven by a **client-centric approach**, with financial market activities **naturally hedging** the impact of volatility on fee-based business



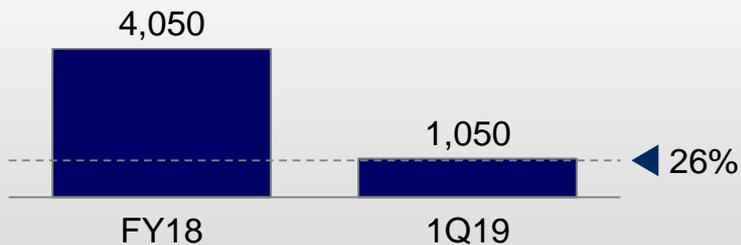
**Sustainable profitability coupled with strong liquidity and capital position**

(1) Data restated for IFRS16, the full line-by-line consolidation of Autostrade Lombarde, and the reclassification of Risanamento Operating income entirely to "Other operating income (expenses)", placement fees for certificates from "Profits on financial assets and liabilities at fair value" to "Net fee and commission income", expenses for employees transferred to Tersia (Intrum deal) to "Other administrative expenses", and international subsidiaries charges concerning the banking industry from "Other operating income (expenses)" to "Levies and other charges concerning the banking industry (net of tax)" and to "Taxes on income"

# All Stakeholders Benefit from Our Solid Performance

## Shareholders

Net income, € m



2019 payout ratio: 80%

## Employees

Personnel expenses, € bn

Excess capacity of ~5,000 people being reskilled (with ~1,450 already redeployed to priority initiatives)



## Public Sector

Taxes<sup>(1)</sup>, € bn



## Households and Businesses

Medium/Long-term new lending, € bn

Of which ~€10.5bn in Italy



ISP helped ~5,000 Italian companies return to performing status<sup>(2)</sup> in Q1 (~100,000 since 2014)

(1) Direct and indirect  
(2) Deriving from Non-performing loans outflow

# ISP: Supporting Italy through a World-class Reference Model on Social and Cultural Responsibility

SELECTED  
HIGHLIGHTS

Initiatives to **reduce child poverty** and to **support people in need** well ahead of Business Plan target, delivering since 2018:

~3.9 million meals

~116,000 dormitory beds

~57,000 medicine prescriptions

~36,000 articles of clothing

Evaluated **~400 start-ups** in 1Q19 (~950 since 2018) and launched **accelerator programs** with **36 coached start-ups** in 1Q19 (147 since 2018), introducing them to selected investors and ecosystem players (~1,200 to date)

**€5bn Circular Economy credit Plafond: 102 projects** evaluated, of which 13 already financed for **~€300m**

The **Circular Economy Lab** for Corporate clients is running **Open Innovation Programs**

**ISP Fund for Impact** launched in 4Q18 (~€1.25bn lending capacity)

Launched "**Per Merito**", first line of credit without collateral dedicated to all Italian university students, studying in Italy or abroad. €130,000 already granted in the first month



INTESA  SANPAOLO



**Supported families** affected by earthquakes and natural disasters **by forgiving or allowing moratoria of mortgages** on destroyed properties and subsidised loans (>€28m subsidised loans granted in 1Q19, over €225m since 2018)

**Supported families and businesses affected by Genoa bridge collapse** with a €4.5m plafond for unilateral mortgage forgiveness (€0.5m already forgiven) and €50m plafond for reconstruction (€1.4m granted)

In 1Q19 **~175,000 visitors** to ISP "*Gallerie d'Italia*" museums (500,000 in 2018) and **over 33,000 students** participating in the free educational activities (73,000 in 2018)

The "*Romanticismo*" exhibit is one of the most visited in Italy with some **180,000 visitors** and 14 major exhibits held in 2018

**30 artworks** from our corporate collection **on loan** in 1Q19 (140 in 2018) to Italian and international museums and more than **100 art historians** currently working at "*Gallerie d'Italia*"

ISP's "*Giovani e Lavoro*" program underway, in partnership with Generation, aimed at **training and introducing 5,000 young people to the Italian labour market over the next three years**

# ISP Included in the Main Sustainability Indexes and Rankings



The only Italian bank listed in the **Dow Jones Sustainability Indexes (World and Europe)** and in the **CDP Climate Change A List 2018**



The only Italian bank listed in the **2019 Corporate Knights “Global 100 Most Sustainable Corporations in the World Index”**

# 1Q19: Highlights

## ■ Solid economic performance:

- **€1,050m Net income**, one of the best of the past decade (+4.4% vs 1Q18 excluding NTV positive impact), achieved thanks to solid core operating performance 
- **€4,389m Operating income (+4.6% vs 4Q18<sup>(1)</sup>)**, with **Net interest income up 1.2% vs 4Q18<sup>(1)</sup>**, and **€1,792m Gross income (+30.8% vs 4Q18<sup>(1)</sup>)** 
- **Strong decrease in Operating costs (-4.5% vs 1Q18<sup>(1)</sup>)** with **Cost/Income ratio at 50.2%** 
- **Strong reduction in Loan loss provisions (-23.6% vs 1Q18)**, with **annualised cost of risk down to 37bps (vs 61bps in FY18)** 
- **Increased NPL coverage (54.1% vs 52.7% as at 31.3.18<sup>(2)</sup>)** coupled with **the lowest ever Q1 NPL inflow** 

## ■ Best-in-class capital position with balance sheet further strengthened:

- **€15.1bn NPL deleveraging since 31.3.18 (€29bn since the September 2015 peak, €1bn in Q1)**, well ahead of the 2018-2021 Gross NPL Business Plan target 
- **The lowest NPL stock since 2009 and the lowest Net NPL ratio since 2008** 
- **Common Equity<sup>(3)</sup> ratio at 13.5%**, well above regulatory requirements even under EBA stress test adverse scenario, despite widened sovereign bond spread and TRIM and IFRS16 impacts registered in Q1 
- **Best-in-class leverage ratio: 6%** 
- **Strong liquidity position: LCR and NSFR well above 100%** 

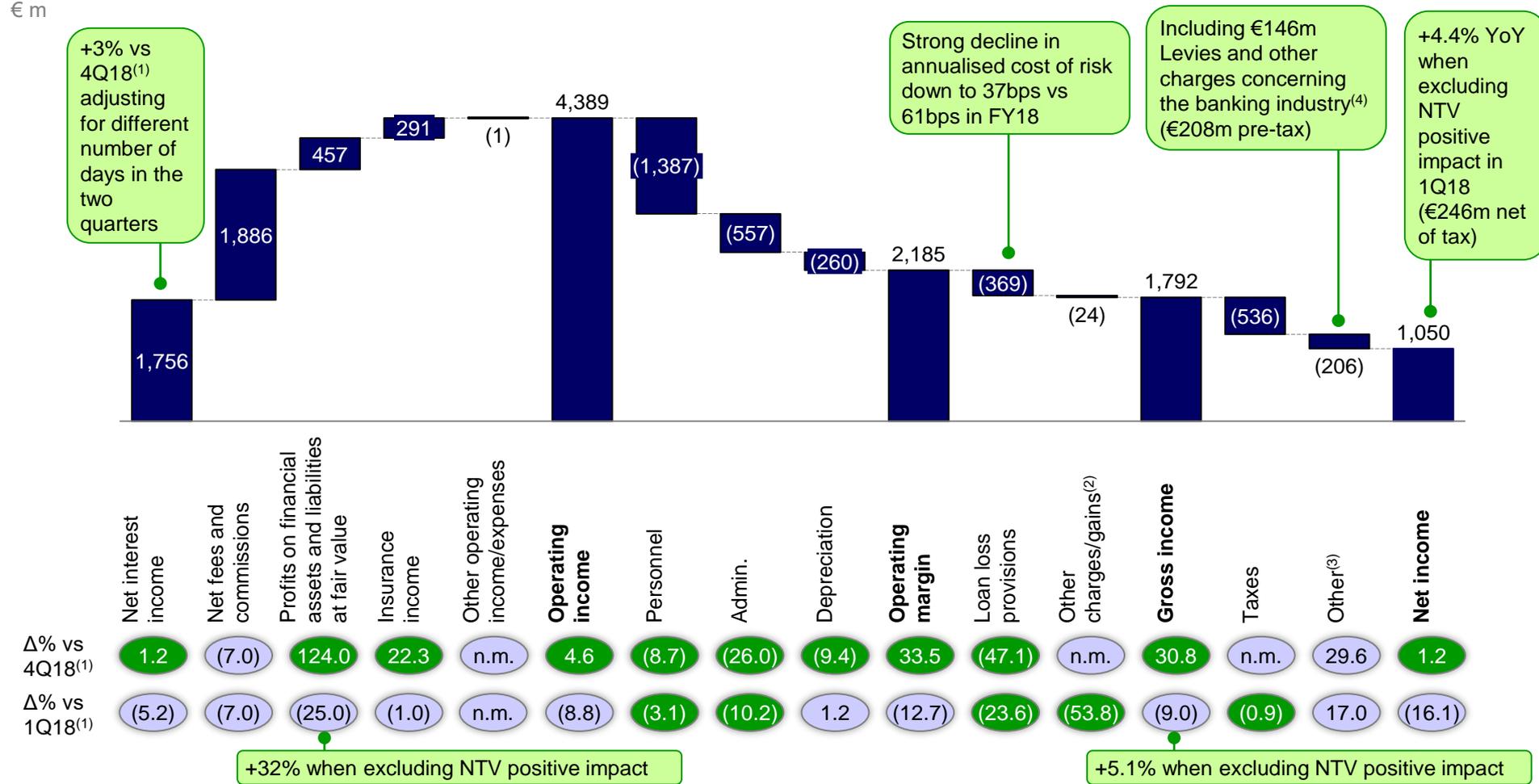
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(2) Pro-forma including Intrum agreement

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# Growth in Profitability Driven by a Strong Reduction in Operating Costs and Loan Loss Provisions in a Challenging Revenue Environment

1Q19 P&L  
€ m



Note: figures may not add up exactly due to rounding

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(2) Net provisions and net impairment losses on other assets, Other income (expenses), Income (Loss) from discontinued operations

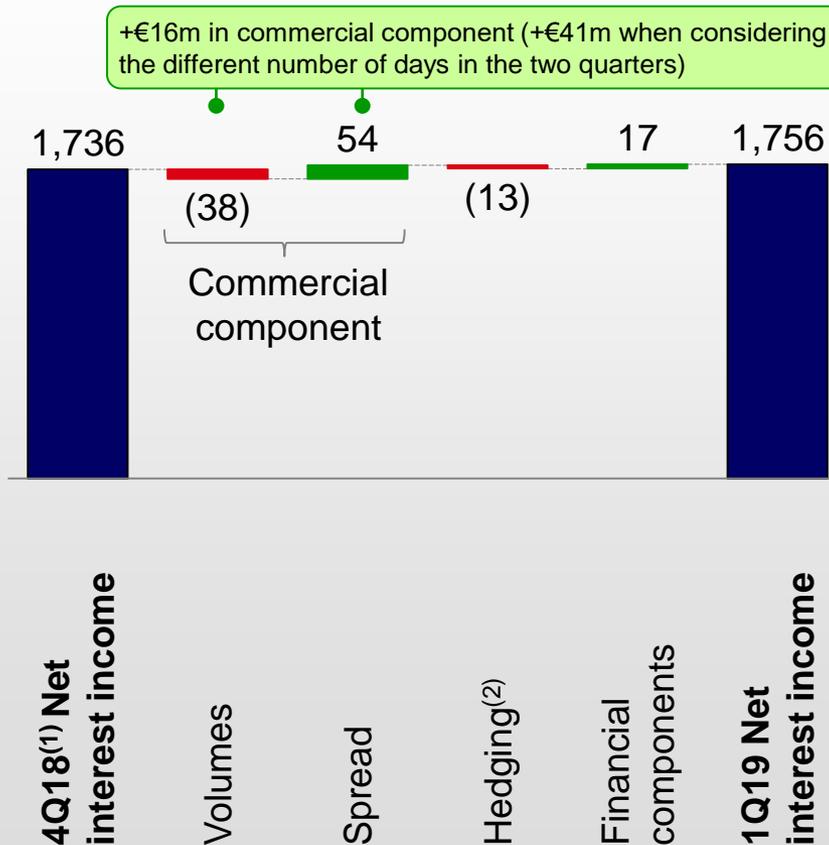
(3) Charges (net of tax) for integration and exit incentives, Effect of purchase price allocation (net of tax), Levies and other charges concerning the banking industry (net of tax), Impairment (net of tax) of goodwill and other intangible assets, Minority interests

(4) Including charges for the Resolution Fund: €199m pre-tax (€137m net of tax), our estimated commitment for the year

# Increase in Net Interest Income vs 4Q18 Despite Continuing Low Market Rates

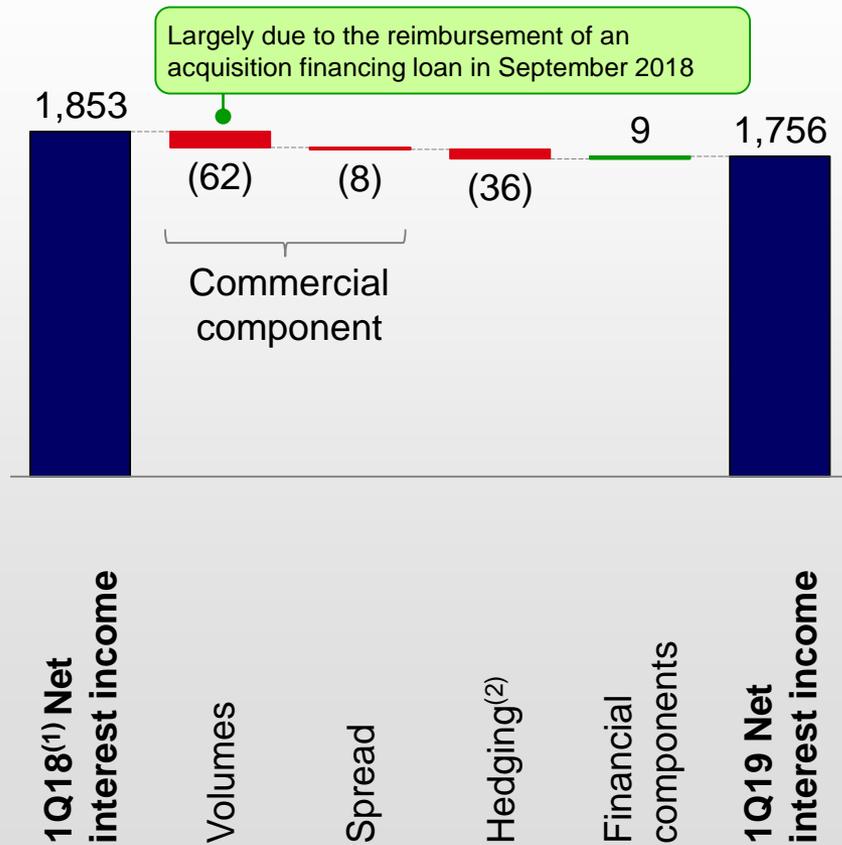
## Quarterly comparison

Net interest income,  $\Delta$  1Q19 vs 4Q18<sup>(1)</sup>  
€ m



## Yearly comparison

Net interest income,  $\Delta$  1Q19 vs 1Q18<sup>(1)</sup>  
€ m



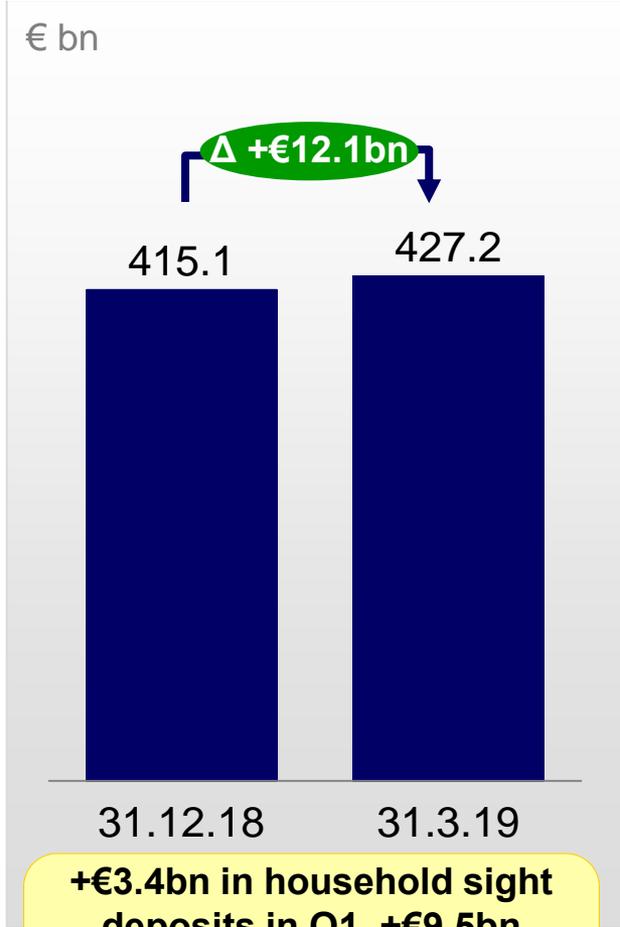
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(2) ~€57m benefit from hedging on core deposits in 1Q19

# €30 billion Growth in Customer Financial Assets in Q1

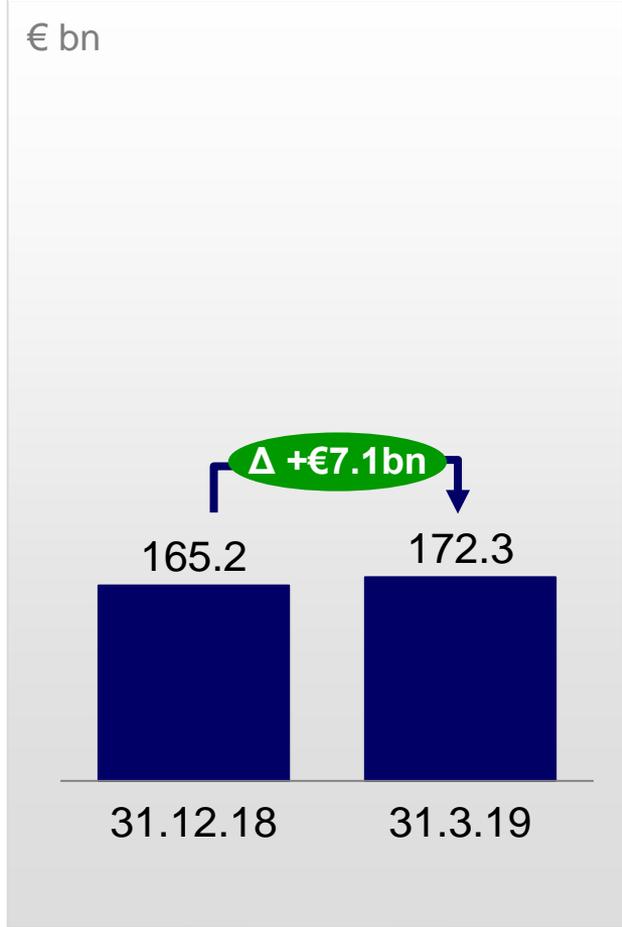
## Direct deposits



## Assets under Management



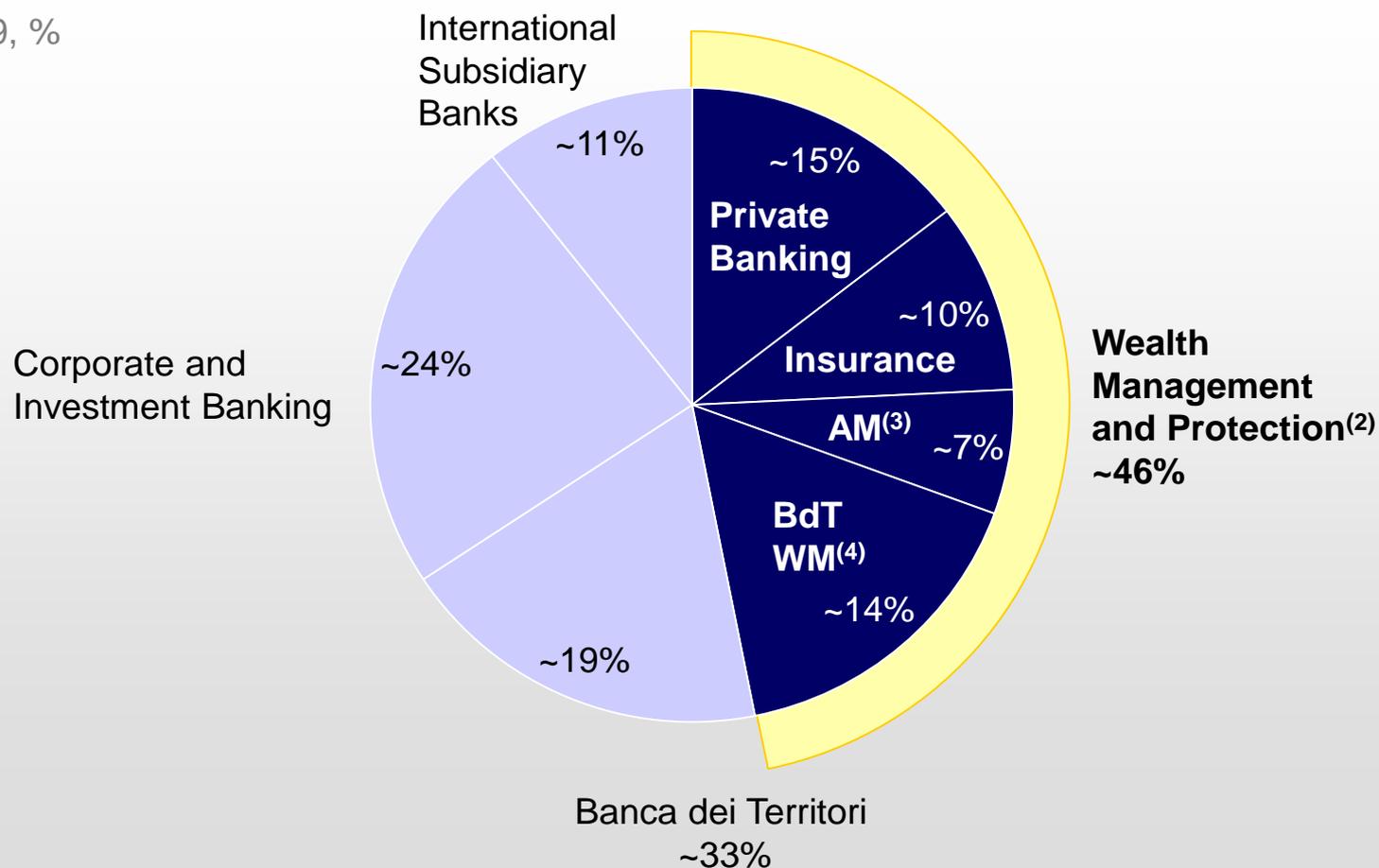
## Assets under Administration



# ISP: a Successful Wealth Management and Protection Company

## Gross income breakdown<sup>(1)</sup>

1Q19, %



Note: figures may not add up exactly due to rounding

(1) Excluding Corporate Centre

(2) Private Banking includes Fideuram, Intesa Sanpaolo Private Banking, Intesa Sanpaolo Private Bank (Suisse) Morval and Siref Fiduciaria; Insurance includes Fideuram Vita, Intesa Sanpaolo Assicura and Intesa Sanpaolo Vita; Asset Management includes Eurizon; BdT WM includes €462m revenues from WM products included in Banca dei Territori (applying a C/I of ~35%)

(3) AM = Asset Management

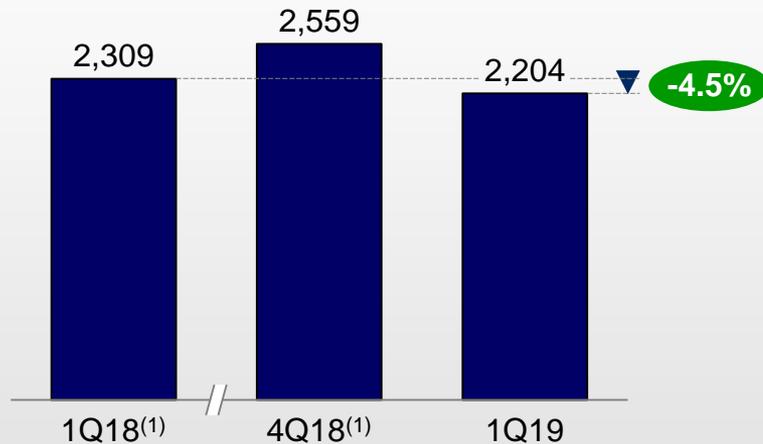
(4) BdT WM = Banca dei Territori Wealth Management

# Continued Strong Reduction in Operating Costs while Investing for Growth

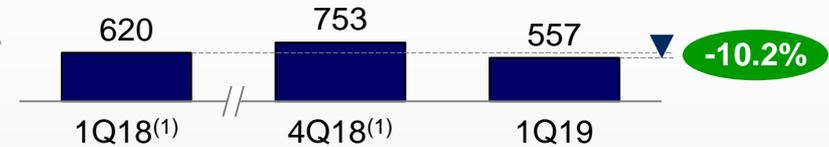
## Operating costs

€ m

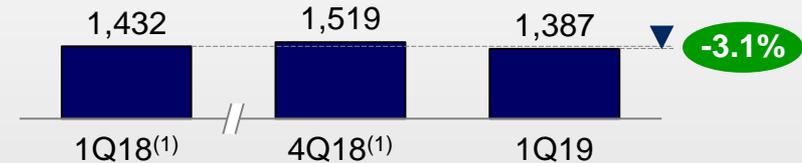
### Total Operating costs



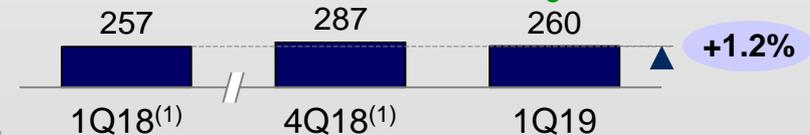
### Administrative costs



### Personnel costs



### Depreciation



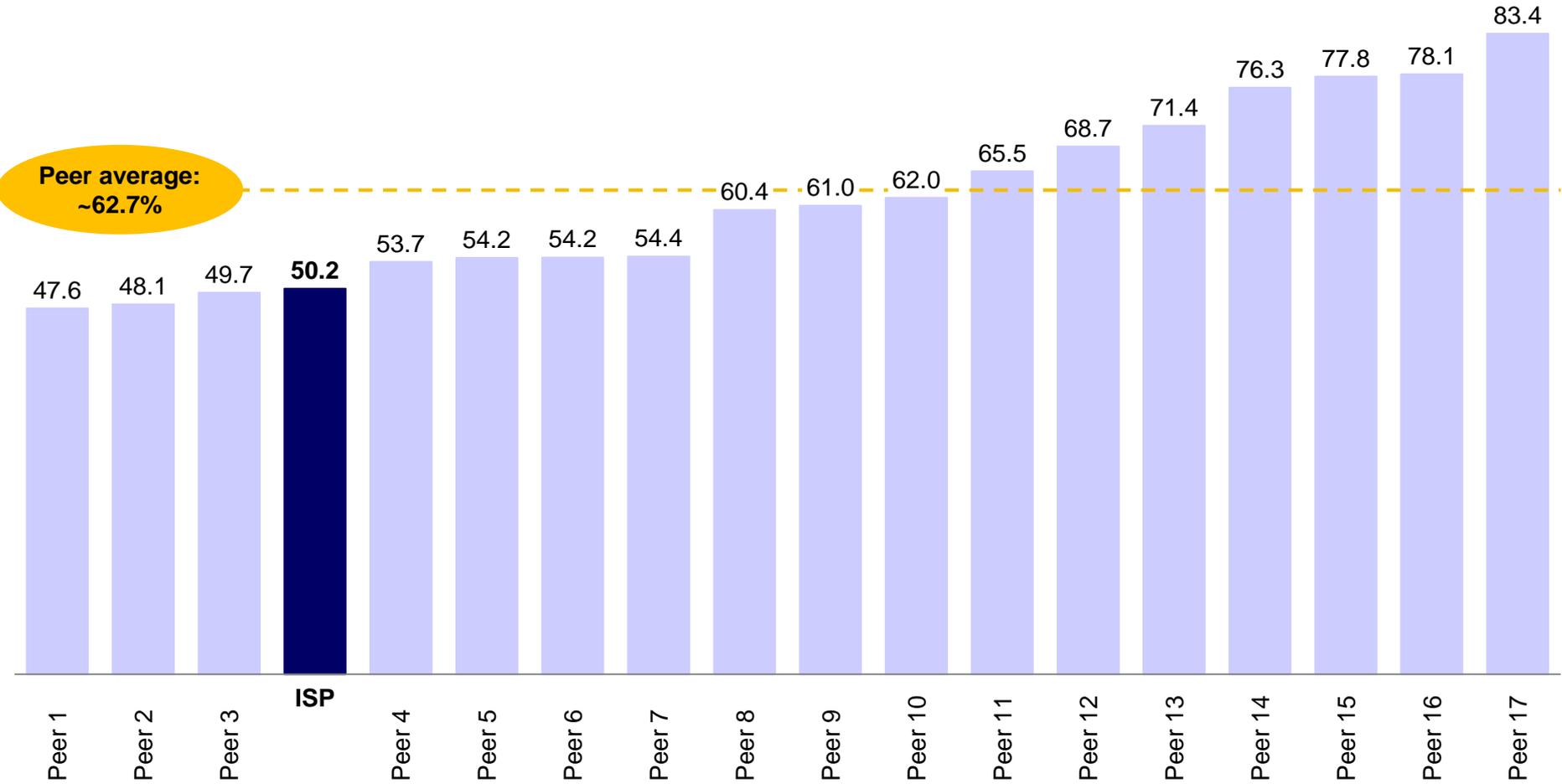
f(x)

- Cost/Income at 50.2%
- €105m cost reduction vs 1Q18, while continuing to invest for growth
- ~4,500 headcount reduction since 31.3.18, of which ~1,300 in 1Q19
- More than 3,000 additional exits by June 2020 already agreed with labour unions and fully provisioned
- ISP maintains high strategic flexibility in managing costs and remains a Cost/Income leader in Europe

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# Best-in-class Cost/Income Ratio in Europe

Cost/Income<sup>(1)</sup>  
%



(1) Sample: Barclays, BBVA, BNP Paribas, Credit Suisse, Deutsche Bank, HSBC, ING Group, Lloyds Banking Group, Nordea, Santander, Société Générale, Standard Chartered and UBS (31.3.19 data); BPCE, Commerzbank, Crédit Agricole S.A. and UniCredit (31.12.18 data)

# Significant Reduction in Loan Loss Provisions and Cost of Risk Coupled with Increased NPL Coverage

## Loan loss provisions

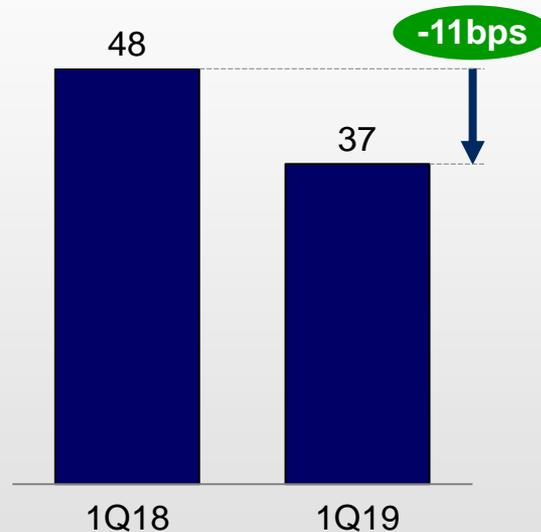
€ m



**Lowest quarterly LLPs since 2008 coupled with the lowest ever Q1 NPL inflow and €15.1bn NPL deleveraging since 31.3.18**

## Cost of risk<sup>(1)</sup>

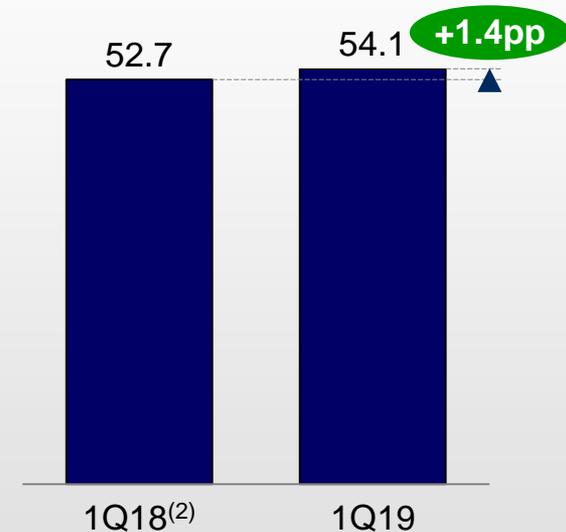
bps



**Annualised cost of risk well on track to deliver 2018-21 Business Plan target (41bps)**

## NPL coverage ratio

%



**Increased and conservative NPL coverage will facilitate our Business Plan de-risking strategy**

(1) Annualised  
(2) Pro-forma including Intrum agreement

# €1bn NPL Deleveraging in Q1, with 64% of 2018-2021 Business Plan Target Already Achieved at No Cost to Shareholders...

## NPL stock

€ bn



- 14 consecutive quarters of NPL reduction
- Lowest NPL stock since 2009
- Net NPL ratio down to 4.1%, the lowest since 2008

(1) Equal to 5% based on EBA definition

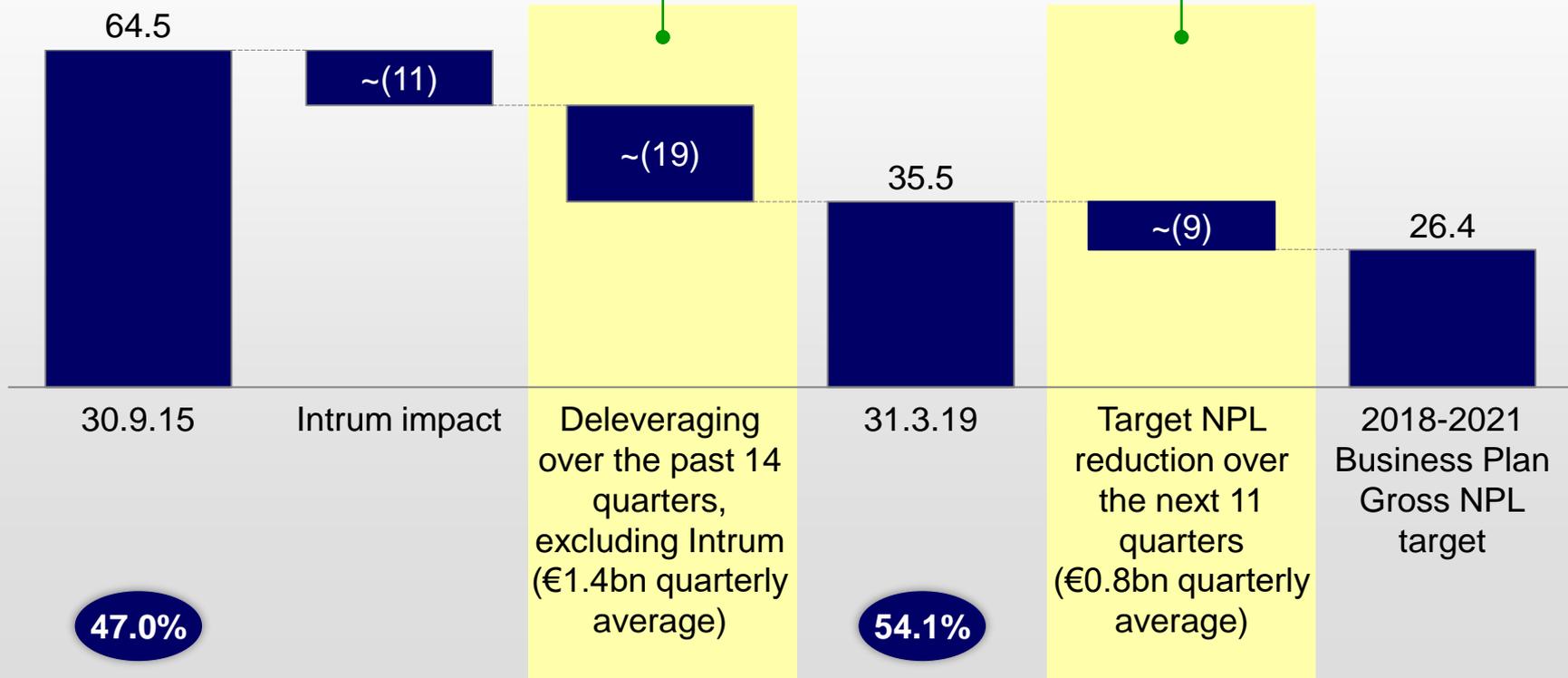
# ... with a Positive Outlook for Delivering 2021 Target Ahead of Schedule

x NPL coverage ratio, %

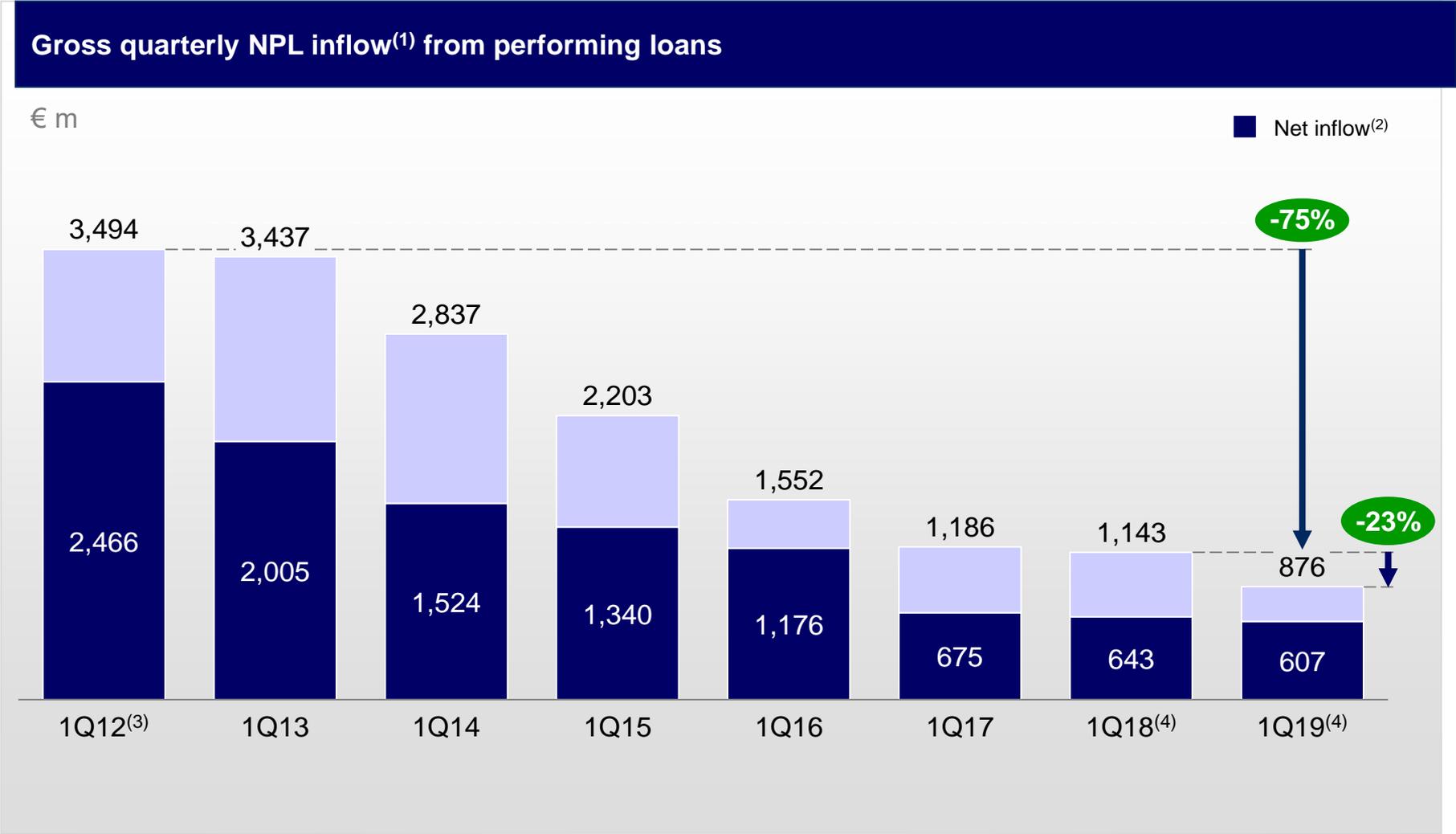
## Gross NPL stock

€ bn

The speed of our deleveraging machine positions ISP well ahead of the 2018-2021 NPL Business Plan target



# Lowest Ever Q1 NPL Inflows



(1) Inflow to NPL (Bad Loans, Unlikely to Pay and Past Due) from performing loans

(2) Inflow to NPL (Bad Loans, Unlikely to Pay and Past Due) from performing loans minus outflow from NPL into performing loans

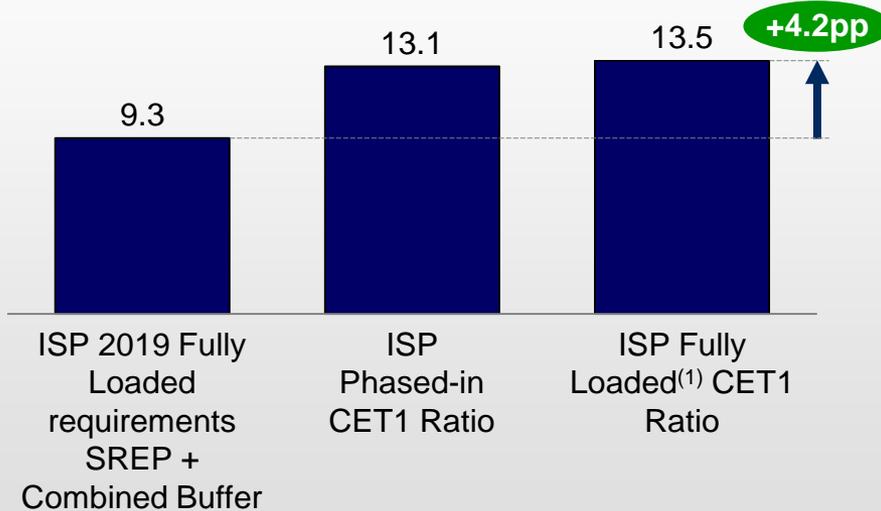
(3) 2012 figures recalculated to take into consideration the regulatory changes to Past Due classification criteria introduced by the Bank of Italy (90 days since 2012 vs 180 days up until 31.12.11)

(4) Including contribution of the two former Venetian Banks

# Solid Capital Base, Well Above Regulatory Requirements Even in the Stress Test Scenario

## ISP CET1 Ratios vs requirements SREP + Combined Buffer

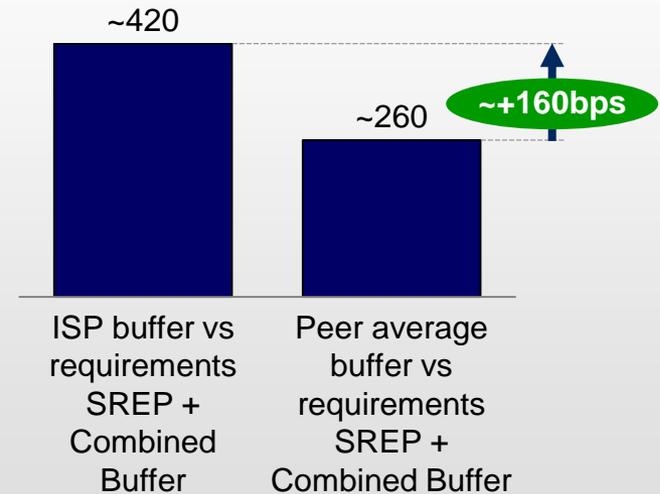
31.3.19, %



- **ISP CET1 Ratios already include ~30bps impact deriving from the widened sovereign bond spread<sup>(2)</sup> and ~20bps impact from TRIM and IFRS16 registered in Q1**
- **Launched process of recognition of the Danish Compromise**

## Fully Loaded CET1 Ratio Buffer vs requirements SREP + Combined Buffer<sup>(3)(4)</sup>

31.3.19, bps



**More than €11bn excess capital due to internal capital management with €13.4bn cash dividends paid over the past 5 years**

Note: figures may not add up exactly due to rounding

(1) Pro-forma fully loaded Basel 3 (31.3.19 financial statements considering the total absorption of DTA related to IFRS9 FTA, goodwill realignment/adjustments to loans/non-taxable public cash contribution of €1,285m covering the integration and rationalisation charges relating to the acquisition of the operations of the two former Venetian banks, the expected distribution of 1Q19 Net income of insurance companies - exceeding reserves already distributed in the quarter - and the expected absorption of DTA on losses carried forward)

(2) 10y BTP-Bund spread: from 129bps at 31.3.18 to 250bps at 31.12.18 and 256bps at 31.3.19

(3) Calculated as the difference between the Fully Loaded CET1 Ratio vs requirements SREP + Combined Buffer; only top European banks that have communicated their SREP requirement

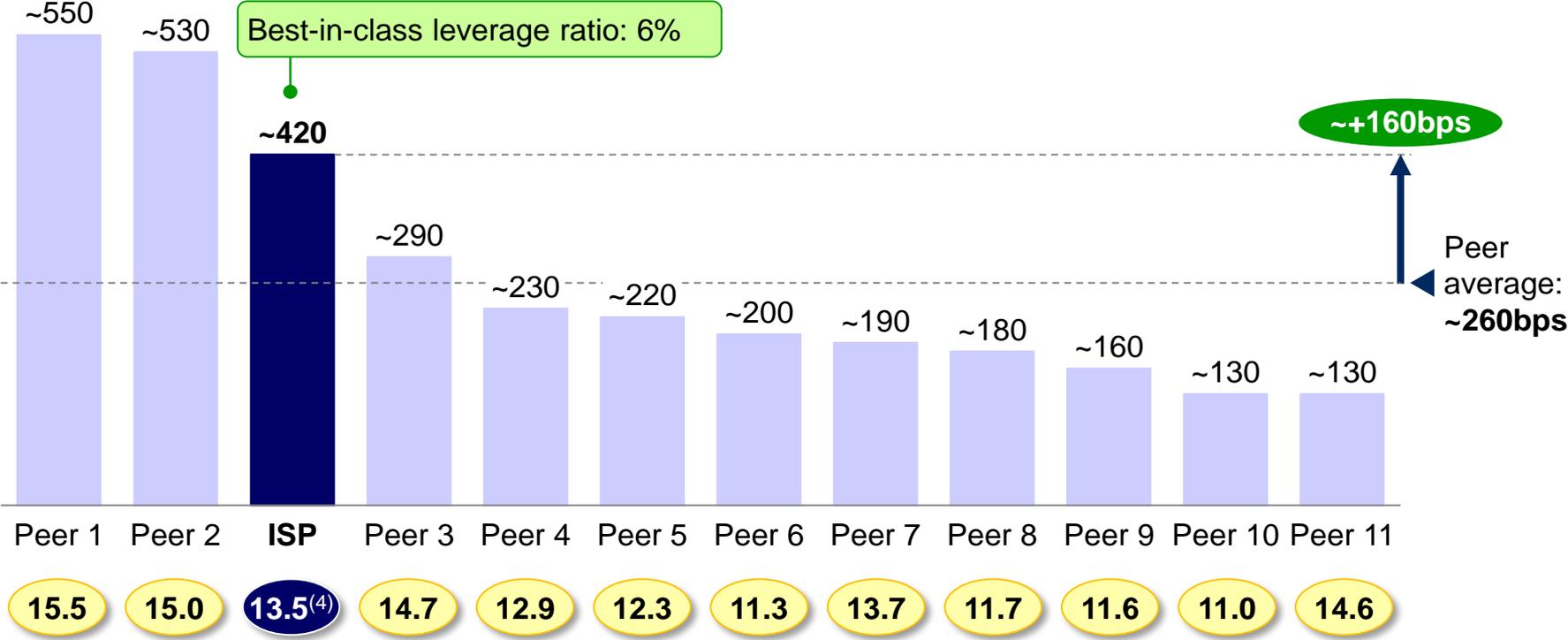
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# Best-in-Class Excess Capital

Fully Loaded CET1 Ratio Buffer vs requirements SREP + Combined Buffer<sup>(1)(2)(3)</sup>

bps

Fully Loaded CET1 Ratio<sup>(2)</sup>, %



(1) Calculated as the difference between the Fully Loaded CET1 ratio vs requirements SREP + Combined Buffer (for the French banks the counter-cyclical buffer is estimated on the Pillar 3 2018); only top European banks that have communicated their SREP requirement

(2) Sample: BBVA, BNP Paribas, Deutsche Bank, ING Group, Nordea, Santander and Société Générale (31.3.19 data); BPCE, Commerzbank, Crédit Agricole Group and UniCredit (31.12.18 data). Source: Investors' Presentations, Press Releases, Conference Calls, Financial Statements

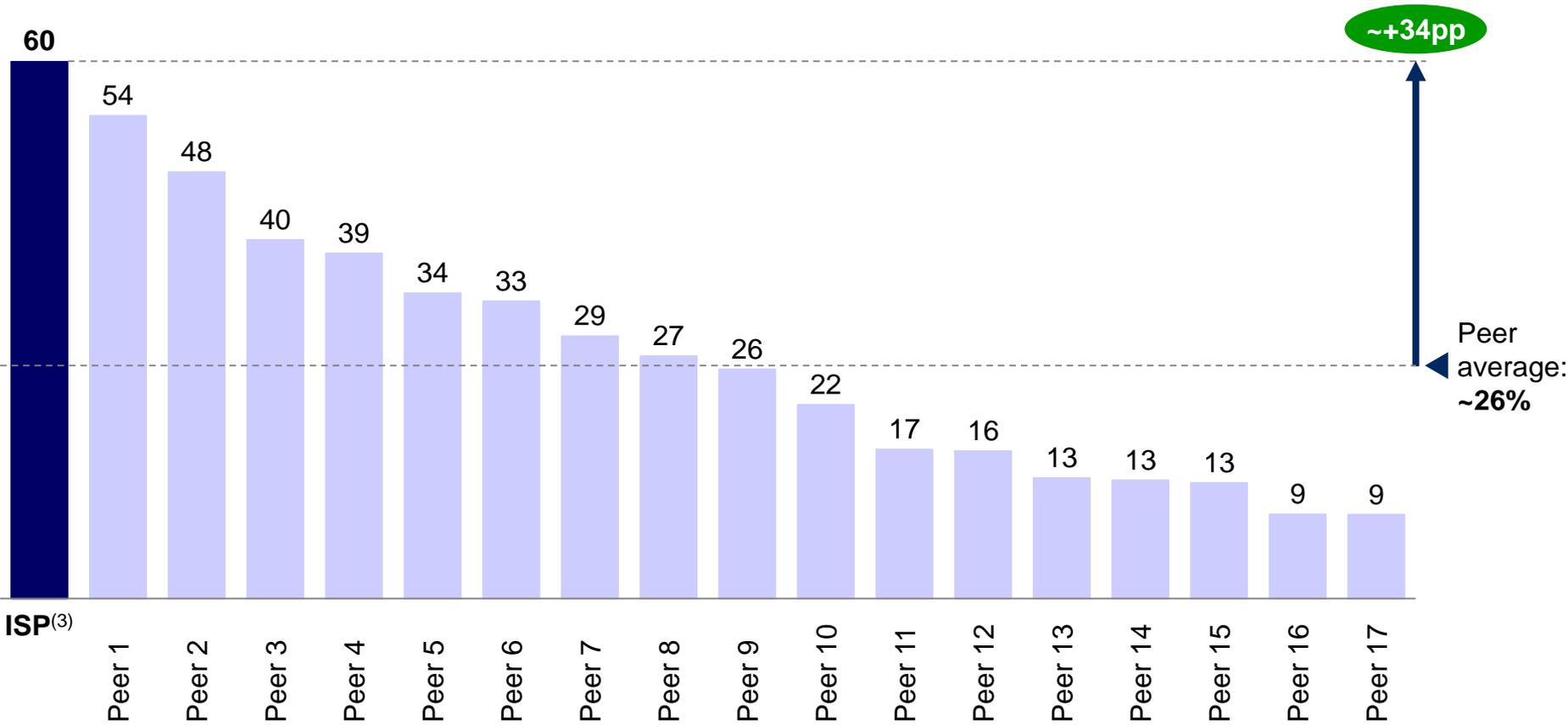
(3) Including estimated benefit from the Danish Compromise. Estimated average benefits for the French banks equal to ~20bps

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# Best-in-Class Risk Profile in Terms of Financial Illiquid Assets

Fully Loaded CET1<sup>(1)</sup>/Total financial illiquid assets<sup>(2)</sup>

%



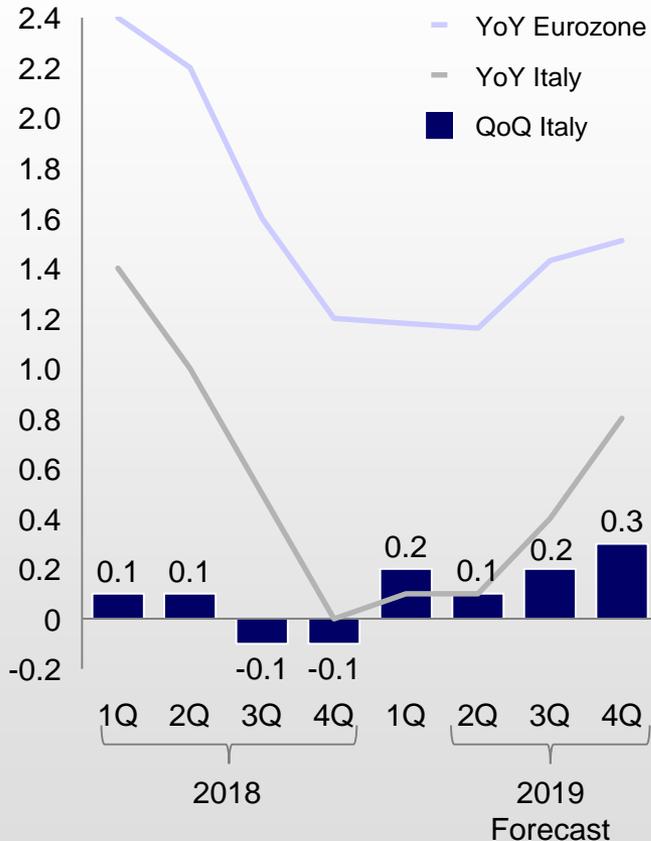
**€194bn in total financial liquid assets with LCR and NSFR well above 100%**

(1) Fully Loaded CET1. Sample: Barclays, BBVA, BNP Paribas, Credit Suisse, Deutsche Bank, HSBC, ING Group, Lloyds Banking Group, Nordea, Santander, Société Générale, Standard Chartered and UBS (31.3.19 data); BPCE, Commerzbank, Crédit Agricole Group and UniCredit (31.12.18 data)  
 (2) Total illiquid assets include Net NPL, Net repossessed assets, Level 2 assets and Level 3 assets. Sample: Barclays, BBVA, Credit Suisse, Deutsche Bank, HSBC, ING Group, Nordea, Santander, Société Générale, Standard Chartered and UBS (31.3.19 data); BNP Paribas, BPCE, Commerzbank, Crédit Agricole Group, Lloyds Banking Group and UniCredit (31.12.18 data). Net repossessed assets as of 31.3.19 (BBVA 31.12.18 data). Level 2 and Level 3 assets as of 31.12.18  
 (3) 55% including the effect of Real Estate and Art, Culture and Historical Heritage portfolio revaluation

# Italian Economy: Solid Fundamentals Have Absorbed the Impact of the Slowdown and Will Help a Swift Recovery in H2 2019

Despite an expected economic slowdown in 2019, with recovery in the second half...

Italian GDP growth, %



... fundamentals remain solid

## Households

- **Wealth of Italian households** at €10.5tn, of which €4.2tn in financial assets
- **Low level of indebtedness**

## Corporates

- **Manufacturing companies** stronger than pre-crisis level:
  - Profitability: Gross operating margin at ~9.4%
  - Capitalisation: Equity/Total liabilities at ~40%
- **Italian companies well positioned to cope with a domestic economic slowdown:**
  - **Export-oriented companies**, highly diversified in terms of industry and size, have become powerhouses over the past few years (trade surplus, net of energy, was above €80bn in 2018, in line with the 2017 record high)
  - **Domestic-oriented companies** will benefit from resilient consumption driven by expansionary fiscal policy

## Government

- Stock of **assets owned by Public Sector entities** of ~€1.0tn<sup>(1)</sup>:
  - ~€0.6tn of financial assets
  - ~€0.3tn of Real Estate
  - ~€0.1tn of other non-financial assets

(1) As of 2016; not including infrastructure, natural resources, cultural heritage

Source: Bank of Italy, ISTAT, "Analisi dei Settori Industriali" Intesa Sanpaolo - Prometeia October 2018, Consensus Economics, Consensus Forecast, March 2019

# ISP Outlook for 2019

**Growth in Operating income**



**Continued cost reduction**



**Decrease in cost of risk**



**Net income up vs 2018**



**80% payout ratio in 2019**



**Strong and sustainable value creation and distribution while maintaining a solid capital position**

# A Solid Start to the Year

**€1,050m Net income, +4.4% vs 1Q18 excluding the positive impact from the sale of the NTV stake<sup>(1)</sup>**

**€4,389m Operating income (+4.6% vs 4Q18<sup>(2)</sup>), with Net interest income up 1.2% vs 4Q18<sup>(2)</sup>, and  
€1,792m Gross income (+30.8% vs 4Q18<sup>(2)</sup>)**

**Strong decrease in Operating costs (-4.5% vs 1Q18<sup>(2)</sup>) with Cost/Income at 50.2%**

**The lowest ever Q1 NPL inflow: LLPs down 23.6% vs 1Q18, with increased  
NPL coverage (54.1% vs 52.7% at 31.3.18<sup>(3)</sup>)**

**€15.1bn NPL deleveraging since 31.3.18 at no cost to shareholders (€29bn since the September 2015  
peak, €1bn in Q1); the lowest NPL stock since 2009 and the lowest Net NPL ratio since 2008**

**64% of targeted 2018-2021 NPL deleveraging already achieved**

**Common Equity<sup>(4)</sup> ratio at 13.5%, well above regulatory requirements even under the EBA stress test  
adverse scenario, despite the widened sovereign bond spread and TRIM and IFRS16 impacts**

**Strong commitment to Corporate Social Responsibility through a variety of concrete initiatives**

(1) €264m pre-tax positive impact (€246m net of tax) booked in 1Q18, deriving from the sale of the NTV stake

(2) Data restated for IFRS16, the full line-by-line consolidation of Autostrade Lombarde, and the reclassification of Risanamento Operating income entirely to "Other operating income (expenses)", placement fees for certificates from "Profits on financial assets and liabilities at fair value" to "Net fee and commission income", expenses for employees transferred to Tersia (Intrum deal) to "Other administrative expenses", and international subsidiaries charges concerning the banking industry from "Other operating income (expenses)" to "Levies and other charges concerning the banking industry (net of tax)" and to "Taxes on income"

(3) Pro-forma including Intrum agreement

(4) Pro-forma fully loaded Basel 3 (31.3.19 financial statements considering the total absorption of DTA related to IFRS9 FTA, goodwill realignment/adjustments to loans/non-taxable public cash contribution of €1,285m covering the integration and rationalisation charges relating to the acquisition of the operations of the two former Venetian banks, the expected distribution of 1Q19 Net income of insurance companies - exceeding reserves already distributed in the quarter - and the expected absorption of DTA on losses carried forward)



# 1Q19 Results

Detailed Information

## Key P&L and Balance Sheet Figures

€ m

|                     | 1Q19    |   | 31.3.19 |
|---------------------|---------|---|---------|
| Operating income    | 4,389   | Loans to Customers  | 395,595 |
| Operating costs     | (2,204) | Customer Financial Assets <sup>(1)</sup>                                | 941,597 |
| Cost/Income ratio   | 50.2%   | of which Direct Deposits from Banking Business                          | 427,206 |
| Operating margin    | 2,185   | of which Direct Deposits from Insurance Business and Technical Reserves | 154,233 |
| Gross income (loss) | 1,792   | of which Indirect Customer Deposits                                     | 513,565 |
| Net income          | 1,050   | - Assets under Management   | 341,225 |
|                     |         | - Assets under Administration   | 172,340 |
|                     |         | RWA   | 283,641 |

Note: figures may not add up exactly due to rounding

(1) Net of duplications between Direct Deposits and Indirect Customer Deposits

# Contents

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**Detailed Consolidated P&L Results**

Liquidity, Funding and Capital Base

Asset Quality

Divisional Results and Other Information

# Q1 vs Q1: Net Income at €1,050m thanks to Core Operating Performance

€ m

|   | 1Q18<br>Pro-forma <sup>(1)</sup> | 1Q19                 | Δ%            |  |
|---|----------------------------------|----------------------|---------------|--|
| Net interest income   | 1,853                            | 1,756                | (5.2)         |  |
| Net fee and commission income   | 2,027                            | 1,886                | (7.0)         |  |
| Income from insurance business  | 294                              | 291                  | (1.0)         |  |
| Profits on financial assets and liabilities at fair value             | 609                              | 457                  | (25.0)        |  |
| Other operating income (expenses)                                     | 30                               | (1)                  | n.m.          |  |
| <b>Operating income</b>   | <b>4,813</b>                     | <b>4,389</b>         | <b>(8.8)</b>  | (3.5)% excluding NTV positive impact booked in 1Q18 <sup>(3)</sup> |
| Personnel expenses  | (1,432)                          | (1,387)              | (3.1)         |  |
| Other administrative expenses   | (620)                            | (557)                | (10.2)        |  |
| Adjustments to property, equipment and intangible assets              | (257)                            | (260)                | 1.2           |  |
| <b>Operating costs</b>  | <b>(2,309)</b>                   | <b>(2,204)</b>       | <b>(4.5)</b>  | (2.5)% excluding NTV positive impact booked in 1Q18 <sup>(3)</sup> |
| <b>Operating margin</b>   | <b>2,504</b>                     | <b>2,185</b>         | <b>(12.7)</b> |  |
| Net adjustments to loans  | (483)                            | (369)                | (23.6)        |  |
| Net provisions and net impairment losses on other assets              | (51)                             | (30)                 | (41.2)        |  |
| Other income (expenses)   | (2)                              | 6                    | n.m.          |  |
| Income (Loss) from discontinued operations                            | 1                                | 0                    | (100.0)       | +5.1% excluding NTV positive impact booked in 1Q18 <sup>(3)</sup>  |
| <b>Gross income (loss)</b>  | <b>1,969</b>                     | <b>1,792</b>         | <b>(9.0)</b>  |  |
| Taxes on income   | (541)                            | (536)                | (0.9)         |  |
| Charges (net of tax) for integration and exit incentives              | (19)                             | (22)                 | 15.8          |  |
| Effect of purchase price allocation (net of tax)                      | (44)                             | (40)                 | (9.1)         |  |
| Levies and other charges concerning the banking industry (net of tax) | (126)                            | (146) <sup>(2)</sup> | 15.9          |  |
| Impairment (net of tax) of goodwill and other intangible assets       | 0                                | 0                    | n.m.          |  |
| Minority interests  | 13                               | 2                    | (84.6)        |  |
| <b>Net income</b>   | <b>1,252</b>                     | <b>1,050</b>         | <b>(16.1)</b> | +4.4% excluding NTV positive impact booked in 1Q18 <sup>(3)</sup>  |

Note: figures may not add up exactly due to rounding

(1) Data restated for IFRS16, the full line-by-line consolidation of Autostrade Lombarde, and the reclassification of Risanamento operating income entirely to "Other operating income (expenses)", placement fees for certificates from "Profits on financial assets and liabilities at fair value" to "Net fee and commission income", expenses for employees transferred to Tersia (Intrum deal) to "Other administrative expenses", and international subsidiaries charges concerning the banking industry from "Other operating income (expenses)" to "Levies and other charges concerning the banking industry (net of tax)" and to "Taxes on income"

(2) €208m pre-tax of which charges for the Resolution Fund: €199m pre-tax (€137m net of tax), our estimated commitment for the year

(3) €264m pre-tax positive impact (€246m net of tax) deriving from the sale of the NTV stake

# Q1 vs Q4: Strong Increase in Operating Margin and Gross Income

€ m

|   | 4Q18<br>Pro-forma <sup>(1)</sup> | 1Q19                 | Δ%            |
|---|----------------------------------|----------------------|---------------|
| Net interest income   | 1,736                            | 1,756                | 1.2           |
| Net fee and commission income   | 2,029                            | 1,886                | (7.0)         |
| Income from insurance business  | 238                              | 291                  | 22.3          |
| Profits on financial assets and liabilities at fair value             | 204                              | 457                  | 124.0         |
| Other operating income (expenses)                                     | (11)                             | (1)                  | (90.9)        |
| <b>Operating income</b>   | <b>4,196</b>                     | <b>4,389</b>         | <b>4.6</b>    |
| Personnel expenses  | (1,519)                          | (1,387)              | (8.7)         |
| Other administrative expenses   | (753)                            | (557)                | (26.0)        |
| Adjustments to property, equipment and intangible assets              | (287)                            | (260)                | (9.4)         |
| <b>Operating costs</b>  | <b>(2,559)</b>                   | <b>(2,204)</b>       | <b>(13.9)</b> |
| <b>Operating margin</b>   | <b>1,637</b>                     | <b>2,185</b>         | <b>33.5</b>   |
| Net adjustments to loans  | (698)                            | (369)                | (47.1)        |
| Net provisions and net impairment losses on other assets              | (76)                             | (30)                 | (60.5)        |
| Other income (expenses)   | 507                              | 6                    | (98.8)        |
| Income (Loss) from discontinued operations                            | 0                                | 0                    | n.m.          |
| <b>Gross income (loss)</b>  | <b>1,370</b>                     | <b>1,792</b>         | <b>30.8</b>   |
| Taxes on income   | (173)                            | (536)                | 209.8         |
| Charges (net of tax) for integration and exit incentives              | (54)                             | (22)                 | (59.3)        |
| Effect of purchase price allocation (net of tax)                      | (49)                             | (40)                 | (18.4)        |
| Levies and other charges concerning the banking industry (net of tax) | (69)                             | (146) <sup>(2)</sup> | 111.6         |
| Impairment (net of tax) of goodwill and other intangible assets       | 0                                | 0                    | n.m.          |
| Minority interests  | 13                               | 2                    | (84.6)        |
| <b>Net income</b>   | <b>1,038</b>                     | <b>1,050</b>         | <b>1.2</b>    |

Note: figures may not add up exactly due to rounding

(1) Data restated for IFRS16, the full line-by-line consolidation of Autostrade Lombarde, and the reclassification of Risanamento operating income entirely to "Other operating income (expenses)", placement fees for certificates from "Profits on financial assets and liabilities at fair value" to "Net fee and commission income", expenses for employees transferred to Tersia (Intrum deal) to "Other administrative expenses", and international subsidiaries charges concerning the banking industry from "Other operating income (expenses)" to "Levies and other charges concerning the banking industry (net of tax)" and to "Taxes on income"

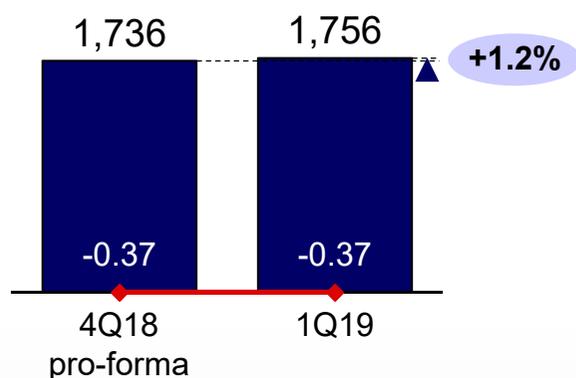
(2) €208m pre-tax of which charges for the Resolution Fund: €199m pre-tax (€137m net of tax), our estimated commitment for the year

# Net Interest Income: Picking-up but still Impacted by All-Time Low Interest Rates

## Quarterly Analysis

€ m

—◆— Euribor 1M; %

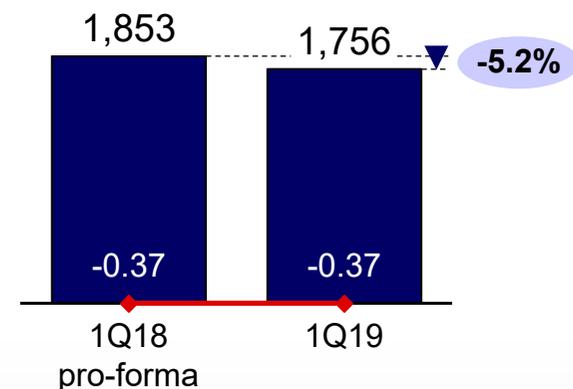


- Increase despite two fewer days in the quarter and continued all-time low interest rates
- +3% when considering an equal number of days in the two quarters
- 1.7% growth in average Direct deposits from banking business

## Yearly Analysis

€ m

—◆— Euribor 1M; %

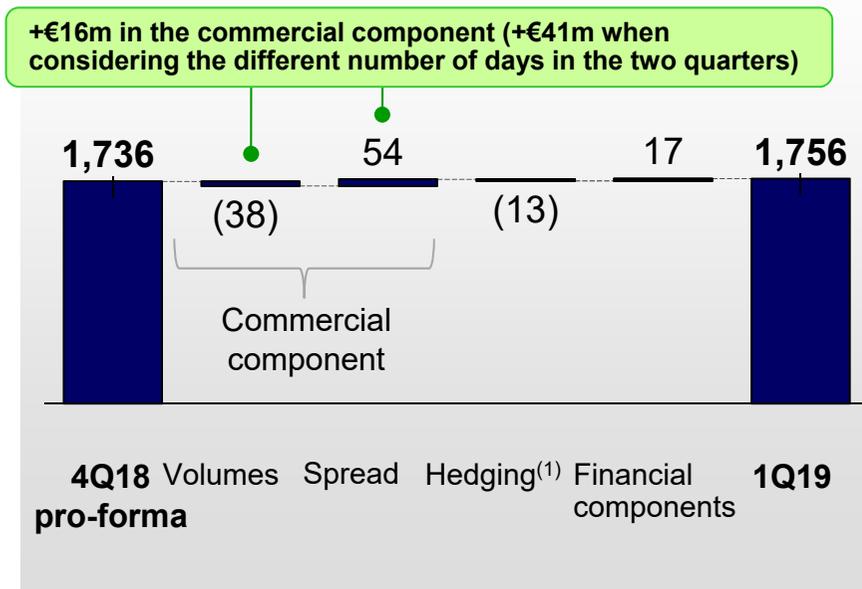


- Decrease due to NPL reduction, the reimbursement of an acquisition financing loan in September 2018 and lower contribution from core deposit hedging
- 1.7% growth in average Direct deposits from banking business

# Net Interest Income: Increase vs Q4

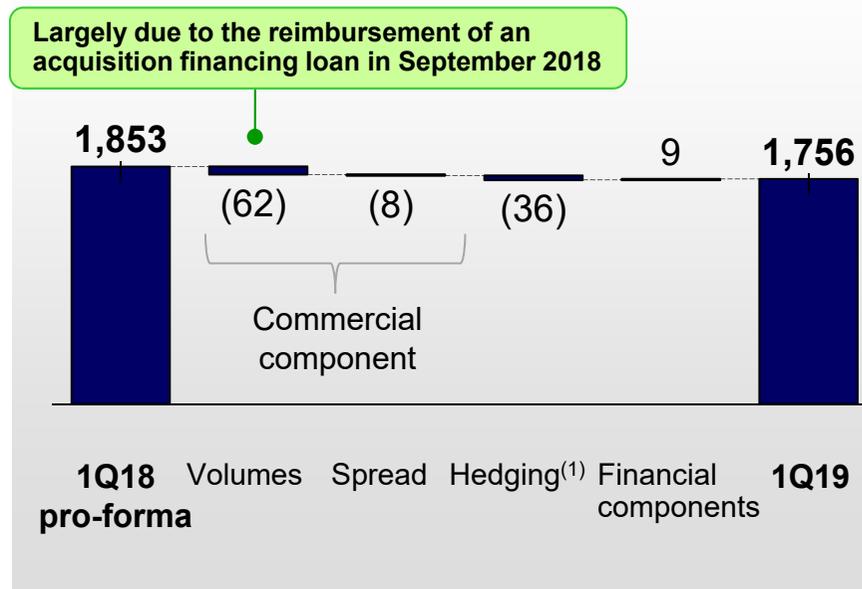
## Quarterly Analysis

€ m



## Yearly Analysis

€ m

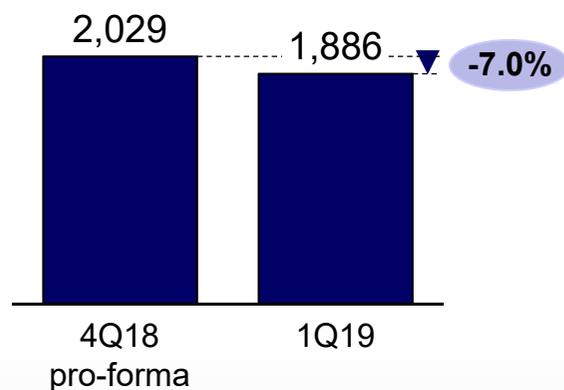


Note: figures may not add up exactly due to rounding  
 (1) ~€57m benefit from hedging on core deposits in 1Q19

# Net Fee and Commission Income: Impacted by the Challenging Environment

## Quarterly Analysis

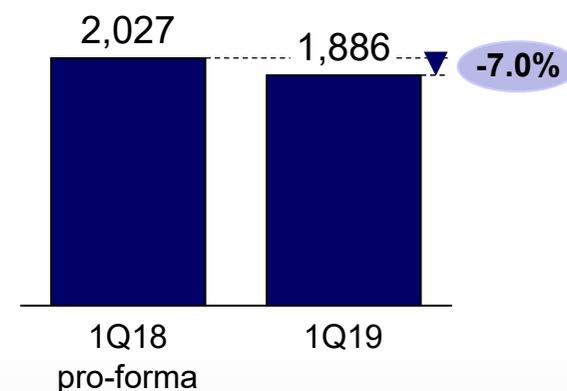
€ m



- Decline largely due to year-end seasonality of commissions from commercial banking
- €30bn growth in Customer financial assets stock in Q1 with €10.6bn increase in AuM stock

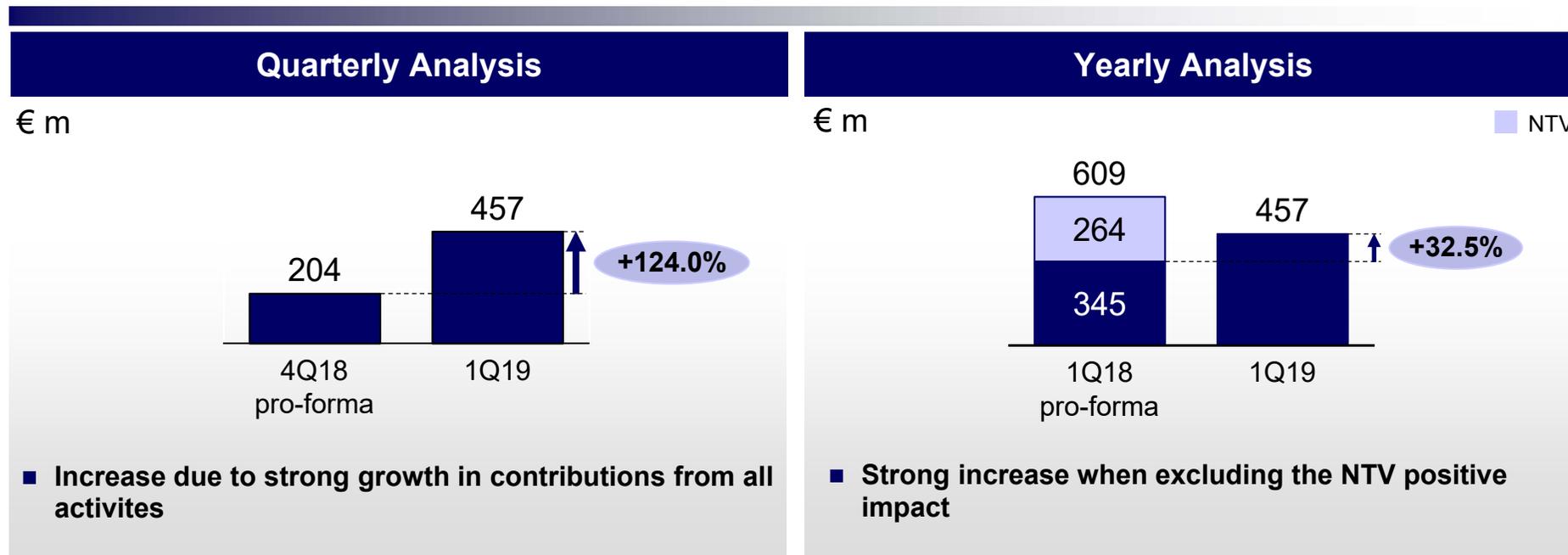
## Yearly Analysis

€ m



- Increase in commissions from Commercial banking activities (+3.0%; +€17m)
- Decline due to commissions from Management, dealing and consultancy activities (-11.7%; -€147m) affected by difficult market conditions

# Profits on Financial Assets and Liabilities at Fair Value: Excellent Performance



### Contributions by Activity

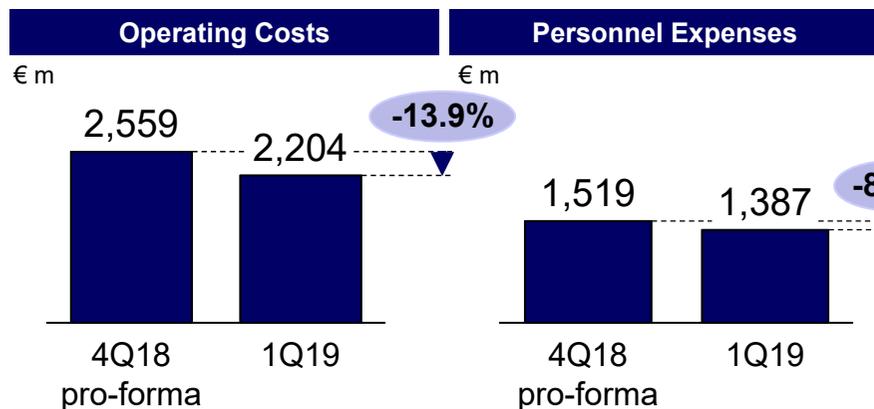
|                            | 1Q18 pro-forma     | 4Q18 pro-forma | 1Q19 |
|----------------------------|--------------------|----------------|------|
| Customers                  | 139                | 82             | 142  |
| Capital markets            | 285 <sup>(1)</sup> | 16             | 82   |
| Trading and Treasury       | 183                | 100            | 217  |
| Structured credit products | 2                  | 6              | 16   |

Note: figures may not add up exactly due to rounding

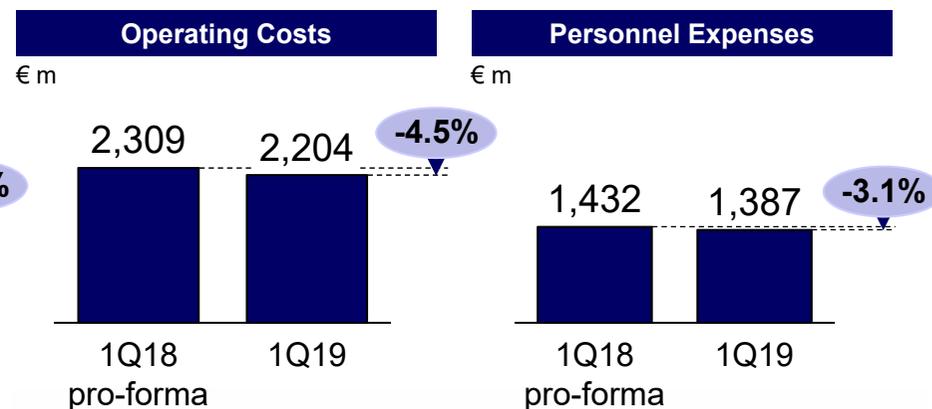
(1) Including €264m positive impact deriving from the sale of the NTV stake

# Operating Costs: 4.5% Reduction on a Yearly Basis

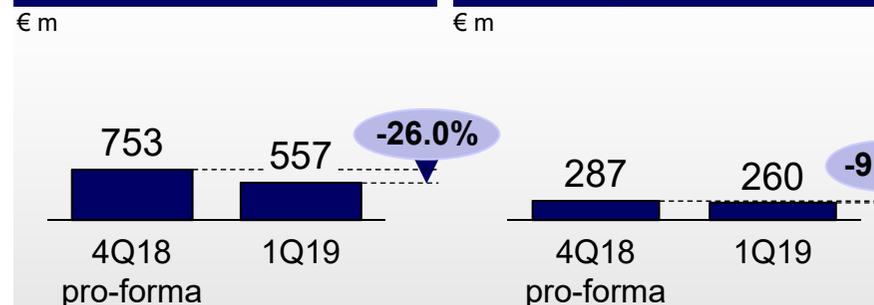
## Quarterly Analysis



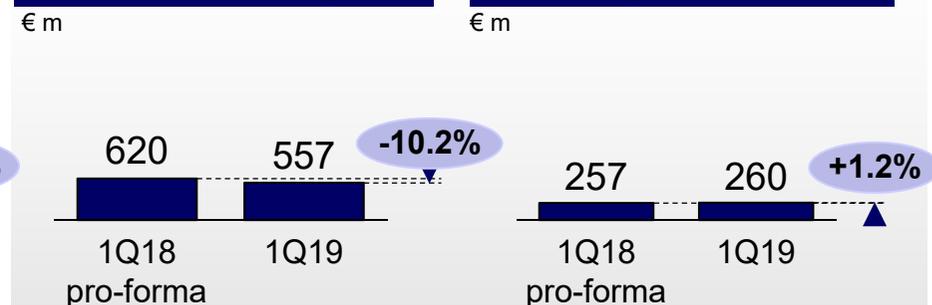
## Yearly Analysis



## Other Administrative Expenses



## Other Administrative Expenses



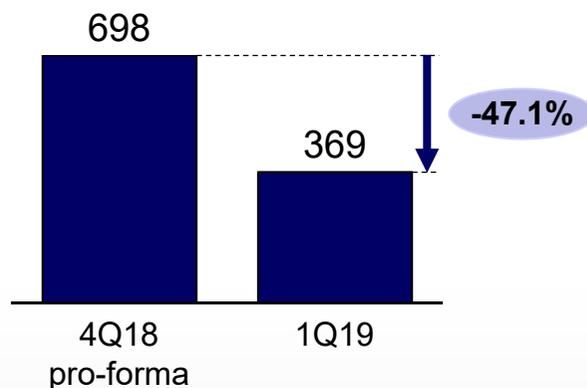
- Strong decrease vs Q4, a quarter affected by seasonal year-end effect
- ~1,300 headcount reduction in Q1

- Cost/Income ratio down to 50.2% (vs 53.0% in FY18 pro-forma)
- ~4,500 headcount reduction

# Net Adjustments to Loans: Significant Reduction Coupled with Strong Decrease in NPL Stock and Inflow

## Quarterly Analysis

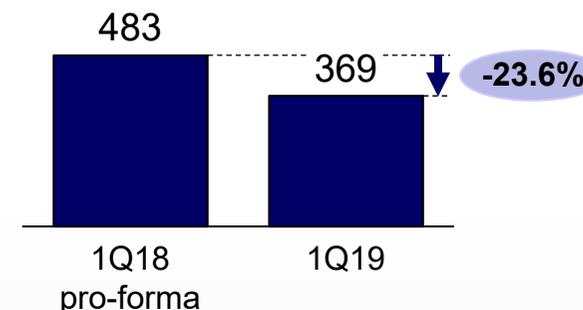
€ m



- Fourteenth consecutive quarterly reduction in NPL stock
- The lowest ever Q1 NPL inflow
- €1bn NPL deleveraging in Q1

## Yearly Analysis

€ m



- Lowest Net adjustments to loans since 2008 with increased NPL coverage at 54.1% (vs 52.7% as at 31.3.18<sup>(1)</sup>)
- Annualised cost of credit down to 37bps (vs 61bps in FY18 pro-forma)
- €15.1bn NPL deleveraging on a yearly basis (€29bn since the peak of 30.9.15)

(1) Pro-forma including Intrum agreement

# Contents

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Detailed Consolidated P&L Results

**Liquidity, Funding and Capital Base**

Asset Quality

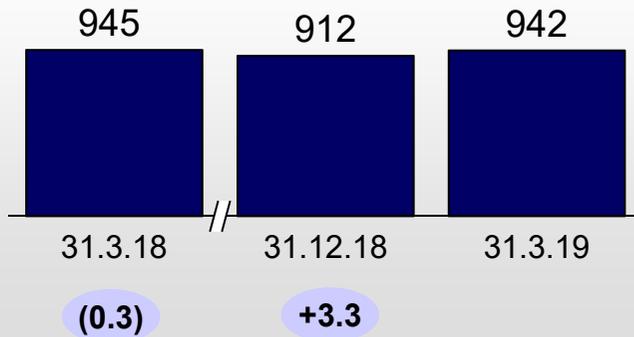
Divisional Results and Other Information

# €30bn Growth in Customer Financial Assets vs Q4

%  $\Delta$  31.3.19 vs 31.12.18 and 31.3.18

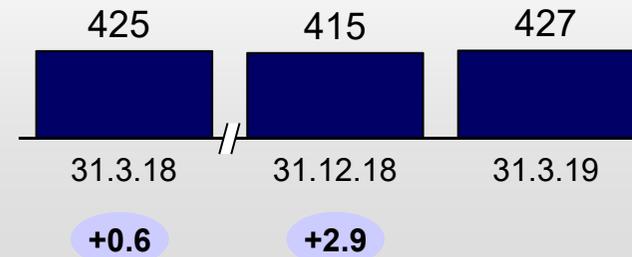
## Customer Financial Assets<sup>(1)</sup>

€ bn



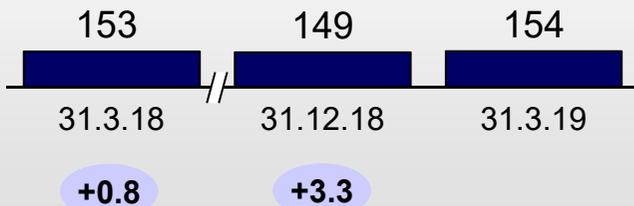
## Direct Deposits from Banking Business

€ bn



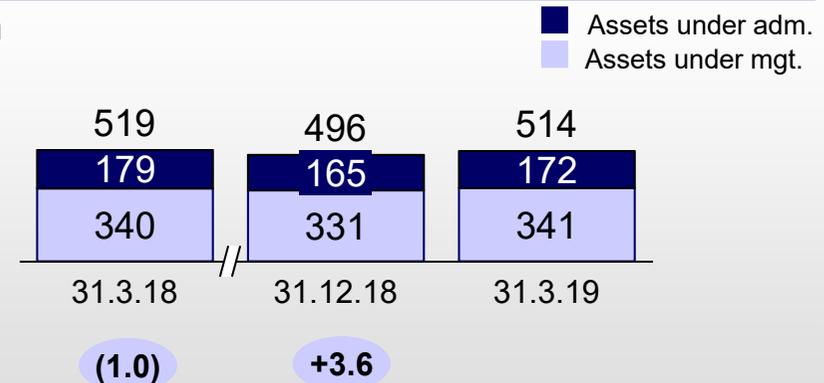
## Direct Deposits from Insurance Business and Technical Reserves

€ bn



## Indirect Customer Deposits

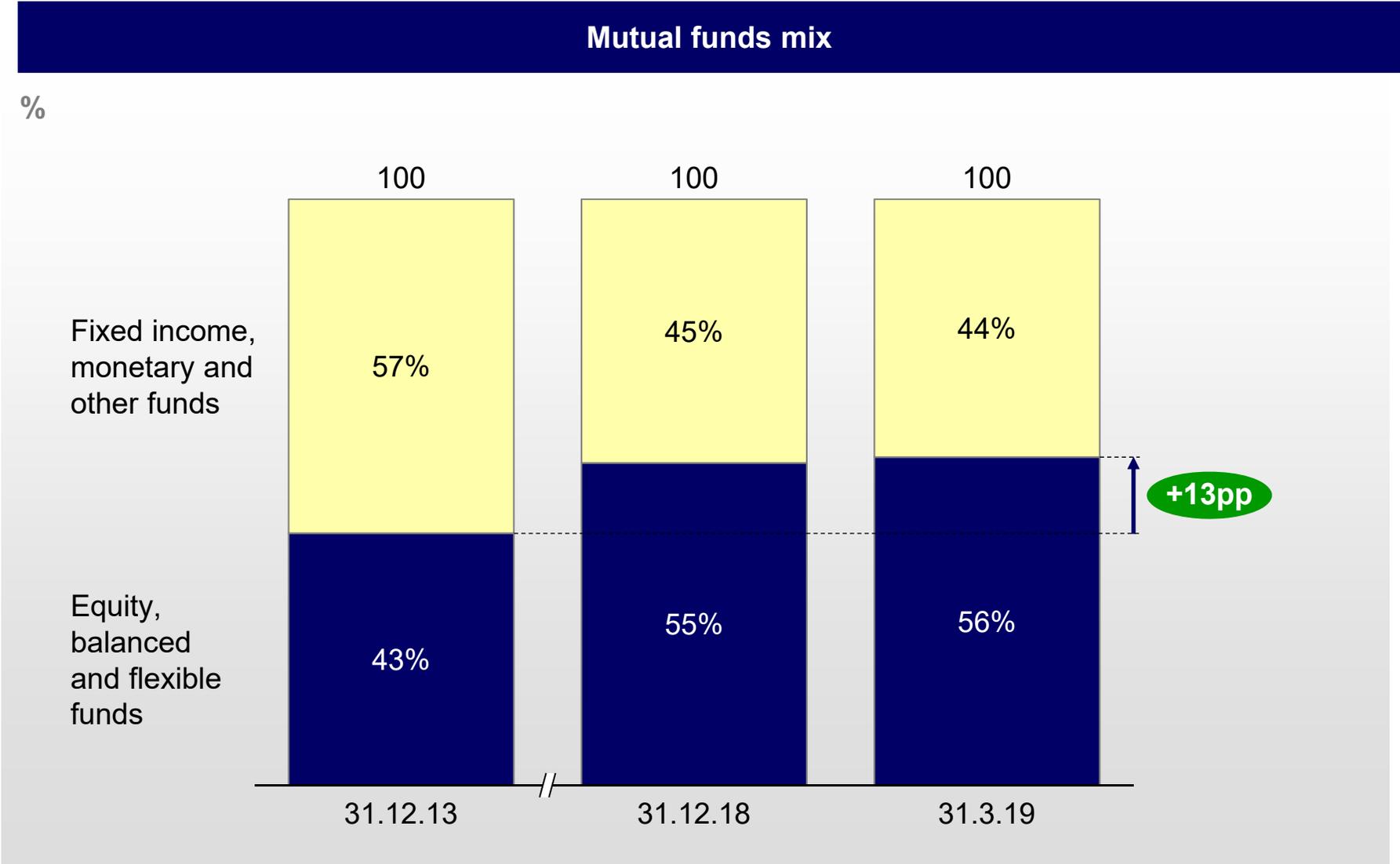
€ bn



■ €10.6bn increase in AuM in Q1

Note: figures may not add up exactly due to rounding  
 (1) Net of duplications between Direct Deposits and Indirect Customer Deposits

# Mutual Funds Mix

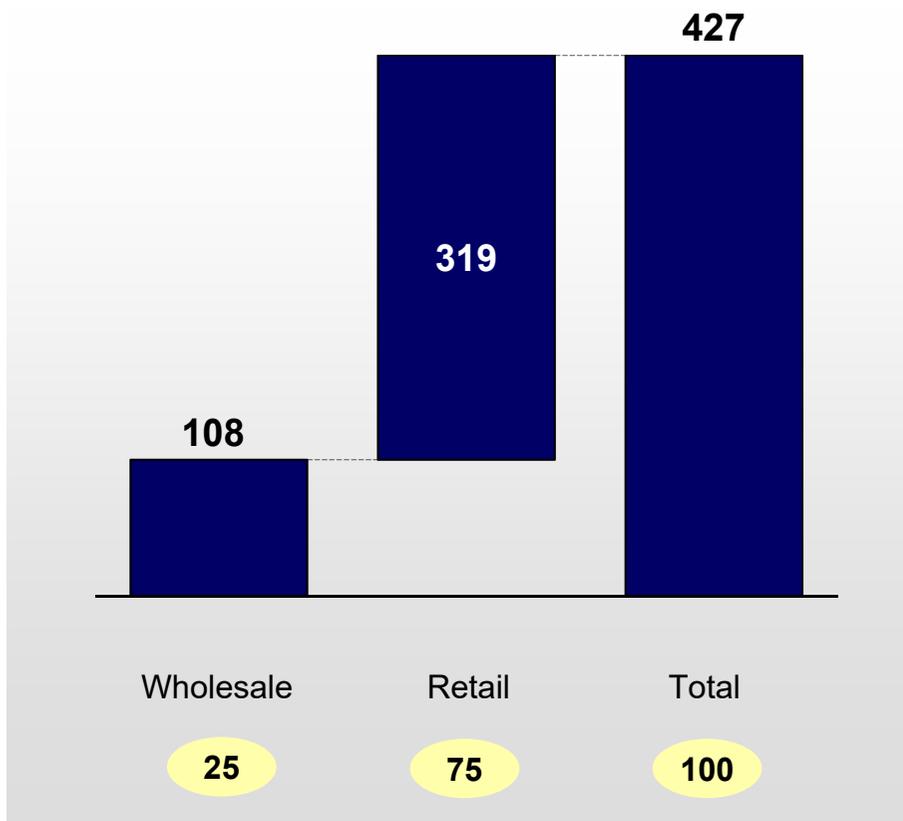


# Funding Mix

## Breakdown of Direct Deposits from Banking Business

€ bn; 31.3.19

% Percentage of total



|   | Wholesale | Retail            |
|---|-----------|-------------------|
| ■ Current accounts and deposits               | 8         | 287               |
| ■ Repos and securities lending                | 28        | -                 |
| ■ Senior bonds                                | 35        | 11 <sup>(1)</sup> |
| ■ Covered bonds                               | 13        | -                 |
| ■ EMTN puttable                               | 4         | -                 |
| ■ Certificates of deposit + Commercial papers | 10        | -                 |
| ■ Subordinated liabilities                    | 9         | 2                 |
| ■ Other deposits                              | 1         | 19 <sup>(2)</sup> |

Placed with Private Banking clients

**Retail funding represents 75% of Direct deposits from banking business**

Note: figures may not add up exactly due to rounding  
 (1) 36% placed with Private Banking clients  
 (2) Including Certificates

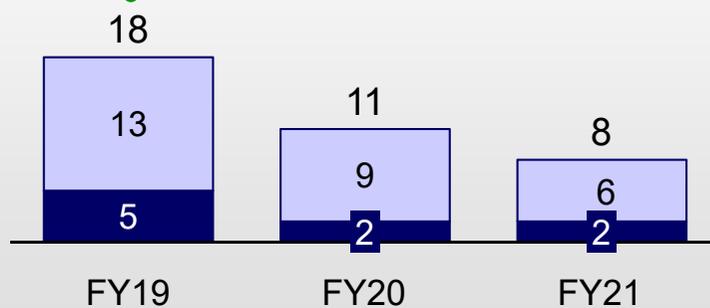
# Strong Funding Capability: Broad Access to International Markets

## 2019-2021 MLT Maturities

€ bn

Wholesale  
Retail

~€12bn of bonds expiring in the period 1.4.19 - 31.12.19, of which ~€9bn wholesale



## ISP Main Wholesale Issues

### 2018

- \$2.5bn senior unsecured, JPY46.6bn senior unsecured, €2.25bn senior unsecured and €1bn covered bonds placed. On average 89% demand from foreign investors; targets exceeded by 137%
  - January: \$2.5bn triple-tranche senior unsecured issue split between \$1bn 5y, \$1bn 10y and \$500m 30y
  - February: inaugural senior unsecured Tokyo Pro-Bond for a total of JPY46.6bn, the first Pro-Bond transaction for an Italian issuer, split between 3y-5y-10y-15y tranches
  - March: €1.25bn 10y senior unsecured issue
  - July: €1bn 7y covered bonds backed by residential mortgages
  - August: €1bn 5y senior unsecured issue

### 2019

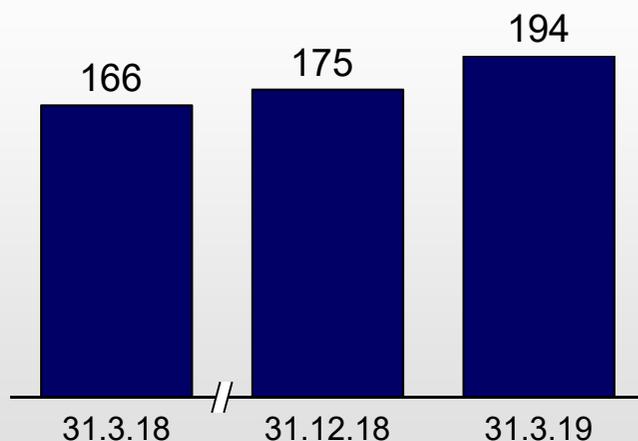
- €1bn covered bonds and JPY13.2bn senior unsecured placed. On average 91% demand from foreign investors; targets exceeded by 163%
  - February: €1bn covered bonds backed by residential mortgages
  - March: second senior unsecured Tokyo Pro-Bond transaction for a total of JPY13.2bn split between 3y and 15y tranches

Note: figures may not add up exactly due to rounding

# High Liquidity: LCR and NSFR Well Above Regulatory Requirements

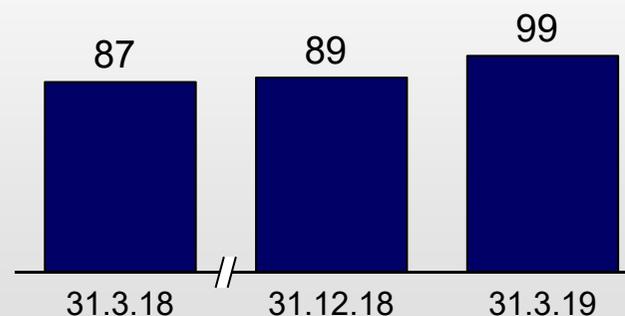
## Liquid assets<sup>(1)</sup>

€ bn



## Unencumbered eligible assets with Central Banks<sup>(2)</sup> (net of haircuts)

€ bn



- **TLTRO II: €60.5bn<sup>(3)</sup>**
- **Loan to Deposit ratio<sup>(4)</sup> at 93%**

(1) Stock of own-account eligible assets (including assets used as collateral and excluding eligible assets received as collateral) and cash & deposits with Central Banks

(2) Eligible assets freely available (excluding assets used as collateral and including eligible assets received as collateral) and cash & deposits with Central Banks

(3) In June 2016: ~€36bn against a repayment of the €27.6bn borrowed under TLTRO I, in September 2016: ~€5bn, in December 2016: ~€3.5bn and in March 2017: €12bn. Including the TLTRO II taken by the two former Venetian banks (~€7.1bn split between ~€6.8bn in June 2016 and €300m in December 2016). In 2Q18: ~€2.5bn mandatory early repayment related to the two former Venetian Banks

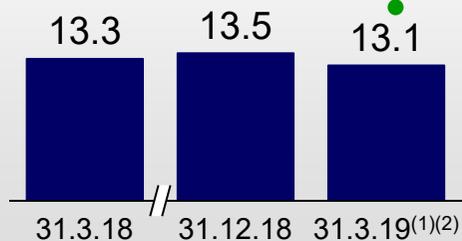
(4) Loans to Customers/Direct Deposits from Banking Business

# Solid Capital Base

## Phased-in Common Equity Ratio

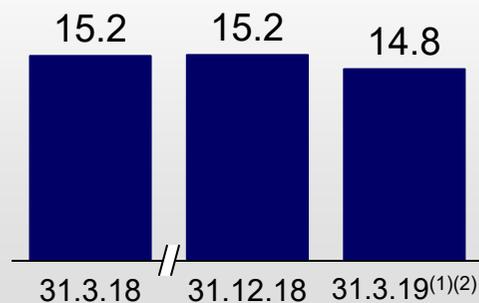
%

Decline vs 31.12.18 due to IFRS9 FTA + IAS19 phasing-in and impact from TRIM and IFRS16



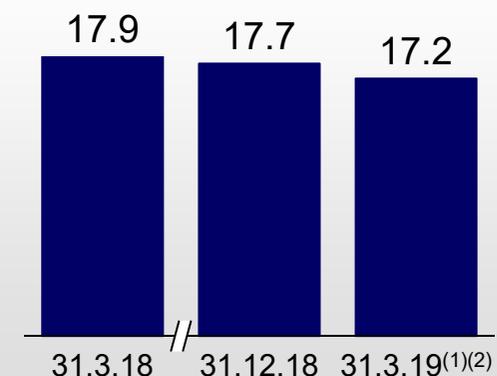
## Phased-in Tier 1 Ratio

%



## Phased-in Total Capital Ratio

%



- **13.5% pro-forma fully loaded Common Equity ratio<sup>(3)</sup>**
- **6.0% leverage ratio**

(1) Considering the impact from TRIM and IFRS16 in 1Q19 (~20bps) and IFRS9 FTA + IAS19 phasing-in (impact of ~20bps in 1Q19)

(2) After the deduction of accrued dividends, assumed equal to 80% of the Net income for the period, and coupons accrued on the Additional Tier 1 issues

(3) Pro-forma fully loaded Basel 3 (31.3.19 financial statements considering the total absorption of DTA related to IFRS9 FTA, goodwill realignment/adjustments to loans/non-taxable public cash contribution of €1,285m covering the integration and rationalisation charges relating to the acquisition of the operations of the two former Venetian banks, the expected absorption of DTA on losses carried forward and the expected distribution of 1Q19 Net income of insurance companies exceeding reserves already distributed in the quarter)

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Detailed Consolidated P&L Results

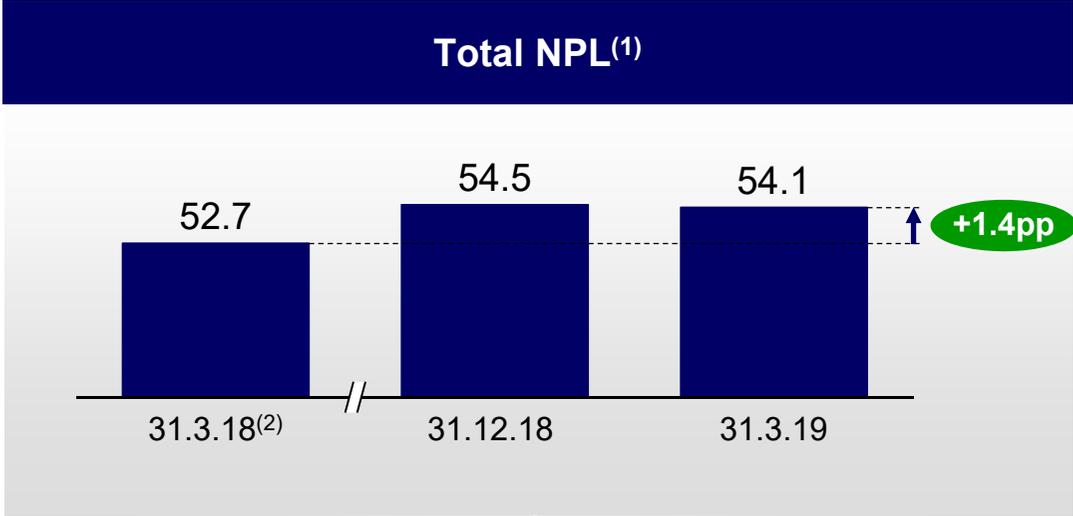
Liquidity, Funding and Capital Base

**Asset Quality**

Divisional Results and Other Information

# Non-performing Loans: Sizeable Coverage

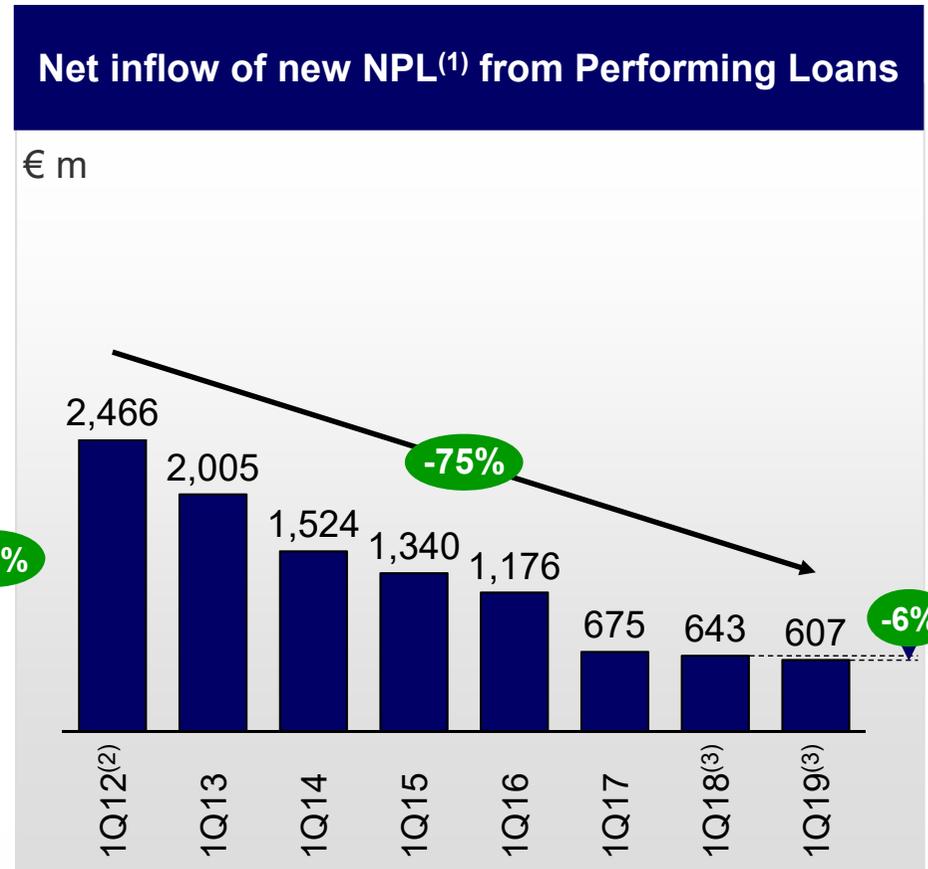
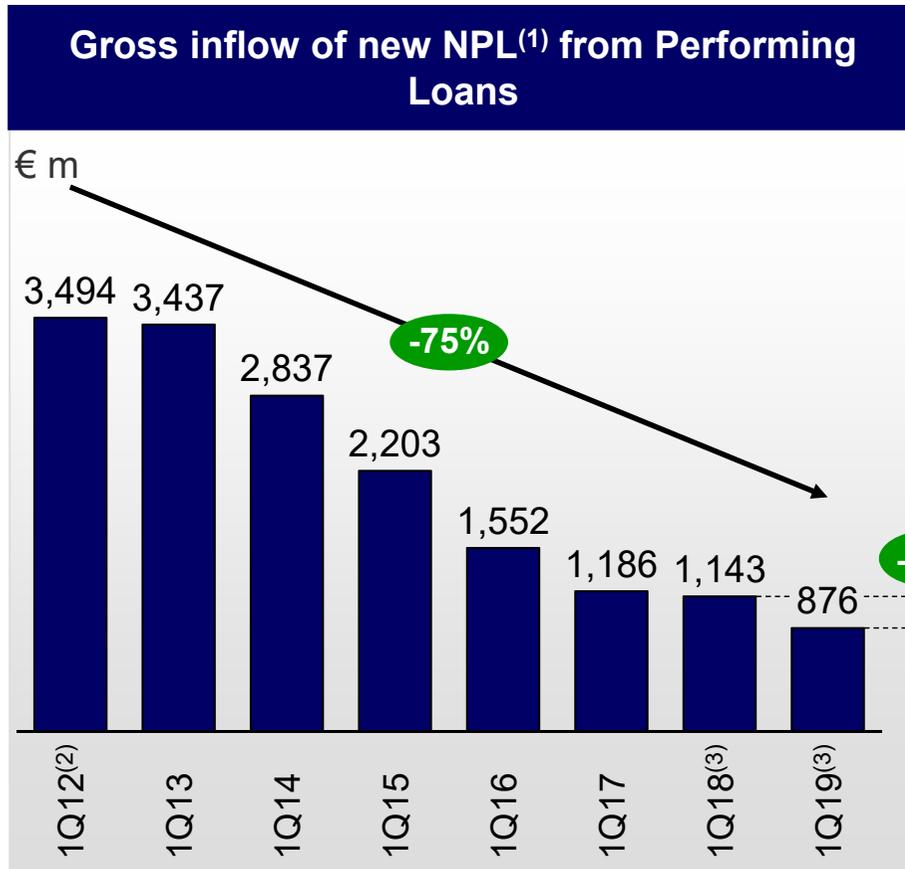
Cash coverage; %



(1) Bad Loans (*Sofferenze*), Unlikely to pay (*Inadempienze probabili*) and Past Due (*Scaduti e sconfinanti*)

(2) Pro-forma including Intrum agreement

# Non-performing Loans: Lowest Ever Q1 Inflows



(1) Bad Loans (Sofferenze), Unlikely to pay (Inadempienze probabili) and Past Due (Scaduti e sconfinanti)

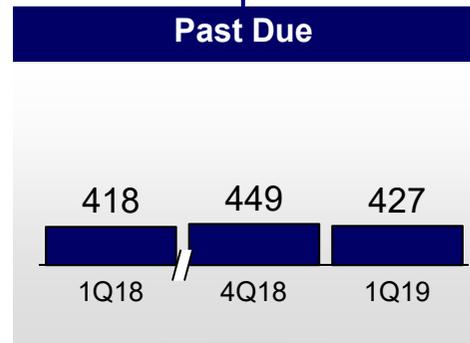
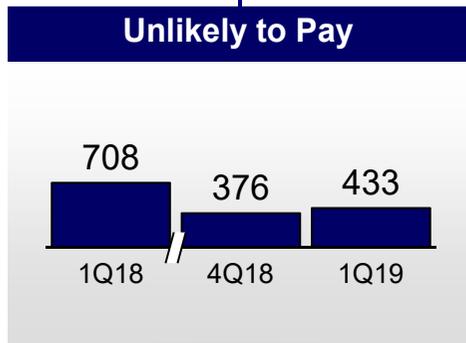
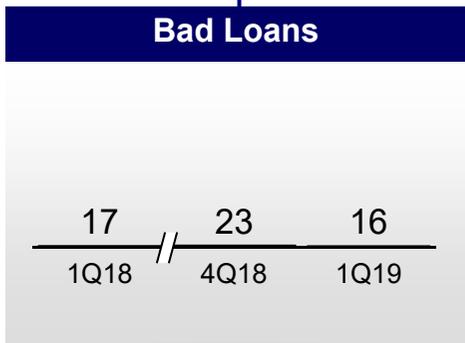
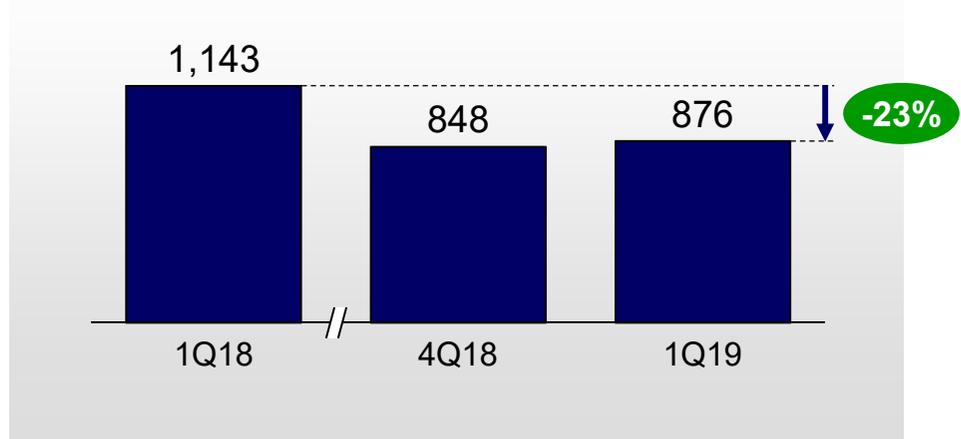
(2) 2012 figures recalculated to take into consideration the regulatory changes to Past Due classification criteria introduced by the Bank of Italy (90 days since 2012 vs 180 days up until 31.12.11)

(3) Including the contribution of the two former Venetian banks

# Non-performing Loans: Lowest Ever Q1 Gross Inflow

€ m

## Gross inflow of new NPL<sup>(1)</sup> from Performing Loans



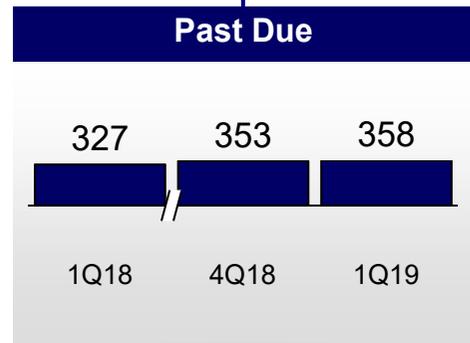
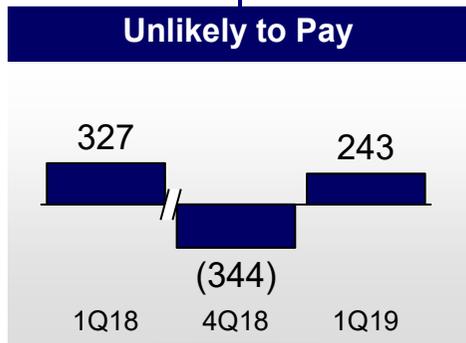
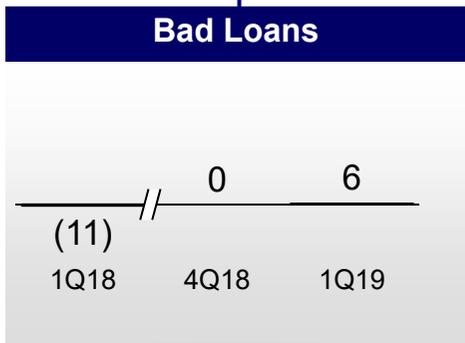
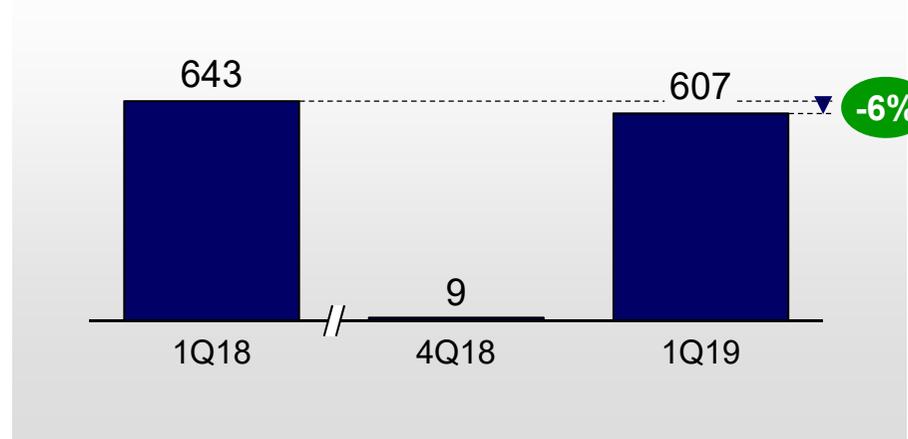
Note: figures may not add up exactly due to rounding

(1) Bad Loans (*Sofferenze*), Unlikely to pay (*Inadempienze probabili*) and Past Due (*Scaduti e sconfinanti*)

# Non-performing Loans: Lowest Ever Q1 Net Inflow

€ m

## Net inflow of new NPL<sup>(1)</sup> from Performing Loans

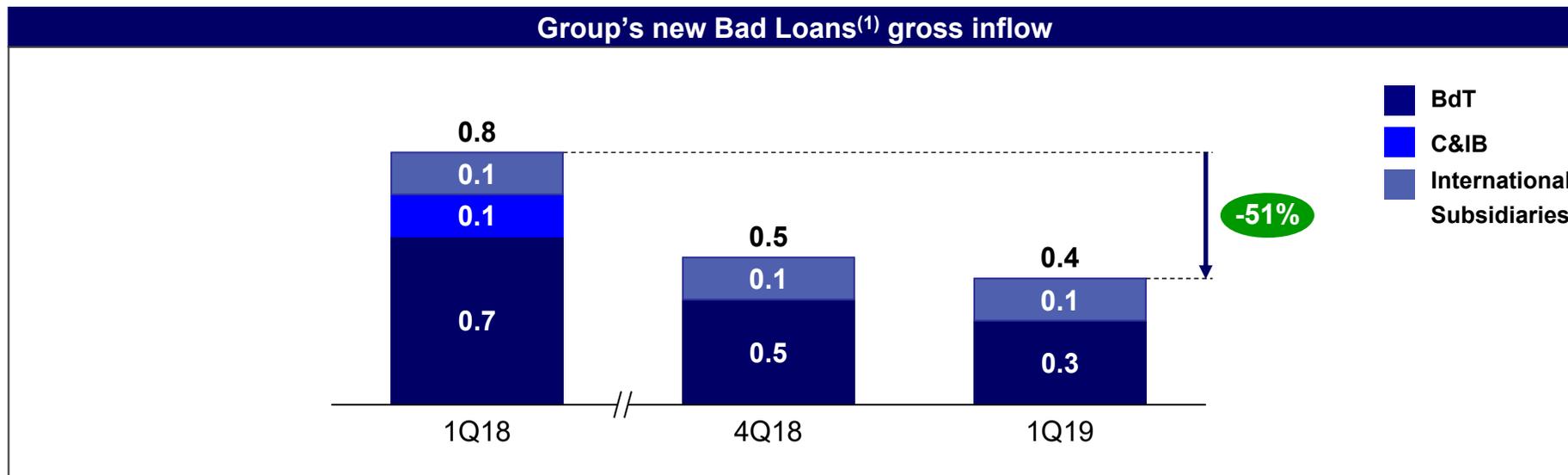


Note: figures may not add up exactly due to rounding

(1) Bad Loans (*Sofferenze*), Unlikely to pay (*Inadempienze probabili*) and Past Due (*Scaduti e sconfinanti*)

# New Bad Loans: Decrease in Gross Inflow

€ bn



## BdT's new Bad Loans<sup>(1)</sup> gross inflow

|                                      | 1Q18       | 4Q18       | 1Q19       |
|--------------------------------------|------------|------------|------------|
| <b>Total</b>                         | <b>0.7</b> | <b>0.5</b> | <b>0.3</b> |
| Mediocredito Italiano <sup>(2)</sup> | 0.1        | 0.1        | 0.1        |
| Households                           | 0.2        | 0.1        | 0.1        |
| SMEs                                 | 0.4        | 0.3        | 0.2        |

## C&IB's new Bad Loans<sup>(1)</sup> gross inflow

|                          | 1Q18       | 4Q18     | 1Q19     |
|--------------------------|------------|----------|----------|
| <b>Total</b>             | <b>0.1</b> | <b>-</b> | <b>-</b> |
| Banca IMI <sup>(3)</sup> | -          | -        | -        |
| Global Corporate         | 0.1        | -        | -        |
| International            | -          | -        | -        |
| Financial Institutions   | -          | -        | -        |

Note: figures may not add up exactly due to rounding

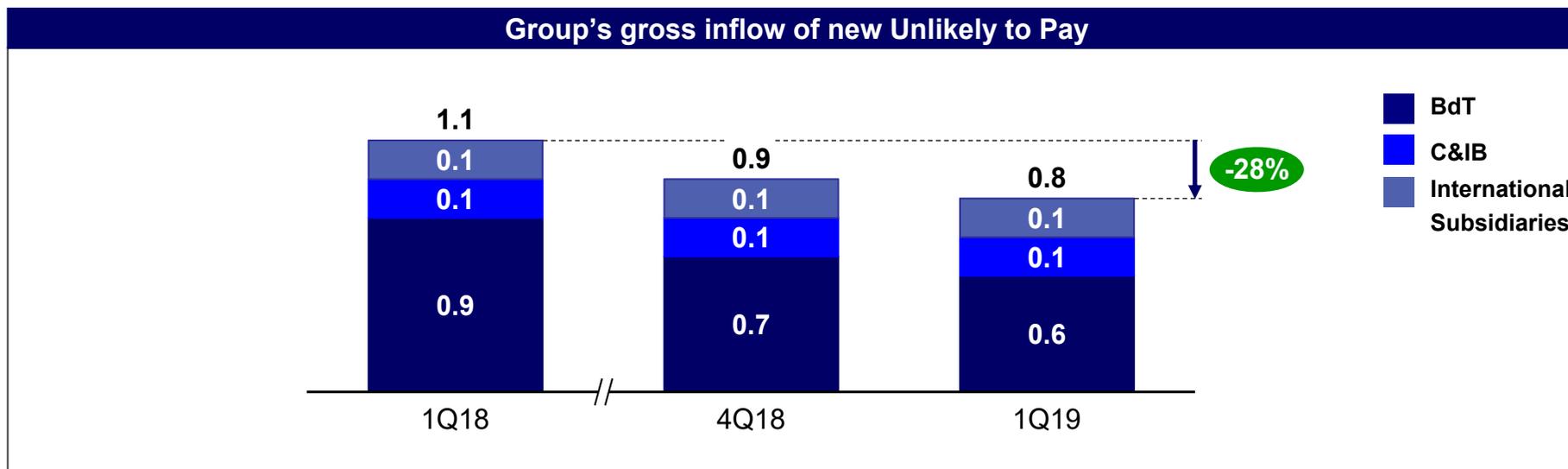
(1) Sofferenze

(2) Industrial Credit, Factoring and Leasing

(3) Capital Markets and Investment Banking

# New Unlikely to Pay: Decrease in Gross Inflow

€ bn



## BdT's gross inflow of new Unlikely to Pay

|                                      | 1Q18       | 4Q18       | 1Q19       |
|--------------------------------------|------------|------------|------------|
| <b>Total</b>                         | <b>0.9</b> | <b>0.7</b> | <b>0.6</b> |
| Mediocredito Italiano <sup>(1)</sup> | 0.1        | 0.1        | 0.1        |
| Households                           | 0.3        | 0.3        | 0.2        |
| SMEs                                 | 0.5        | 0.3        | 0.3        |

## C&IB's gross inflow of new Unlikely to Pay

|                          | 1Q18       | 4Q18       | 1Q19       |
|--------------------------|------------|------------|------------|
| <b>Total</b>             | <b>0.1</b> | <b>0.1</b> | <b>0.1</b> |
| Banca IMI <sup>(2)</sup> | -          | -          | -          |
| Global Corporate         | -          | 0.1        | -          |
| International            | -          | -          | -          |
| Financial Institutions   | -          | -          | -          |

Note: figures may not add up exactly due to rounding

(1) Industrial Credit, Factoring and Leasing

(2) Capital Markets and Investment Banking

## Non-performing Loans: Fourteenth Consecutive Quarterly Decline in Stock with an Annual Gross Reduction of €15.1bn

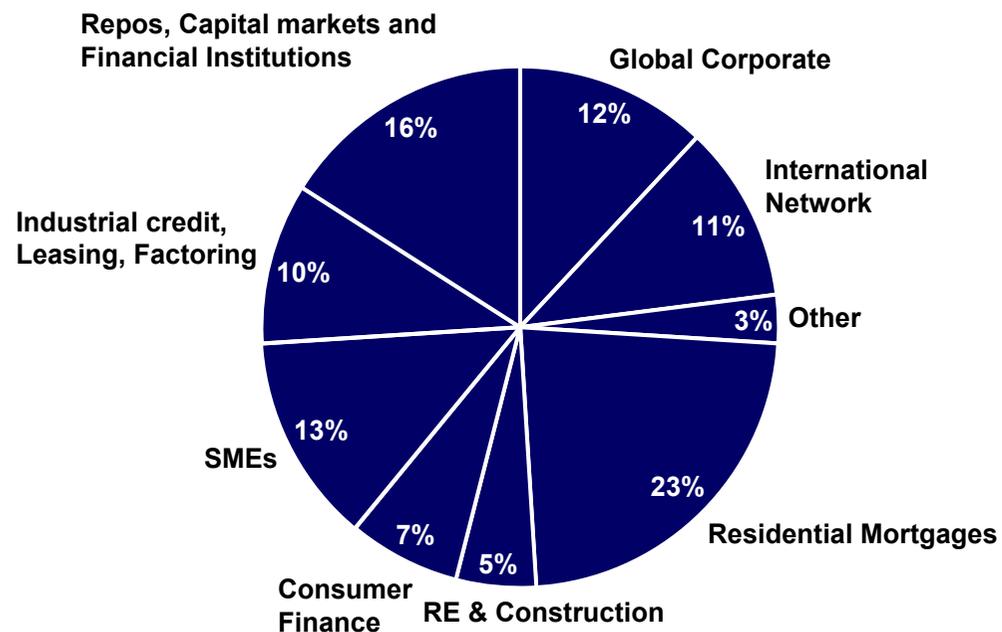
| Gross NPL           |             |             |             | Net NPL             |             |             |             |
|---------------------|-------------|-------------|-------------|---------------------|-------------|-------------|-------------|
| € bn                | 31.3.18     | 31.12.18    | 31.3.19     | € bn                | 31.3.18     | 31.12.18    | 31.3.19     |
| Bad Loans           | 33.6        | 21.7        | 21.0        | Bad Loans           | 10.6        | 7.1         | 7.1         |
| - of which forborne | 3.0         | 2.6         | 2.6         | - of which forborne | 1.1         | 1.0         | 1.0         |
| Unlikely to pay     | 16.5        | 14.3        | 14.0        | Unlikely to pay     | 11.0        | 9.1         | 8.8         |
| - of which forborne | 8.0         | 6.5         | 6.3         | - of which forborne | 5.5         | 4.4         | 4.2         |
| Past Due            | 0.5         | 0.5         | 0.5         | Past Due            | 0.4         | 0.4         | 0.4         |
| - of which forborne | -           | -           | -           | - of which forborne | -           | -           | -           |
| <b>Total</b>        | <b>50.6</b> | <b>36.5</b> | <b>35.5</b> | <b>Total</b>        | <b>21.9</b> | <b>16.6</b> | <b>16.3</b> |

- 64% of 2018-2021 Business Plan deleveraging target already achieved
- €29bn deleveraging since the peak of 30.9.15, leading to the lowest NPL stock since 2009

Note: figures may not add up exactly due to rounding

# Loans to Customers: A Well-diversified Portfolio

## Breakdown by business area (Data as at 31.3.19)



### ■ Low risk profile of residential mortgage portfolio

- Instalment/available income ratio at 32%
- Average Loan-to-Value equal to 56%
- Original average maturity equal to ~23 years
- Residual average life equal to ~18 years

## Breakdown by economic business sector

|  | 31.3.19       |
|--|---------------|
| <b>Loans of the Italian banks and companies of the Group</b> |               |
| Households   | 29.0%         |
| Public Administration  | 1.9%          |
| Financial companies  | 12.3%         |
| Non-financial companies                                      | 32.3%         |
| <i>of which:</i>   |               |
| SERVICES   | 6.2%          |
| DISTRIBUTION   | 5.4%          |
| REAL ESTATE  | 3.5%          |
| UTILITIES  | 2.4%          |
| CONSTRUCTION   | 2.0%          |
| METALS AND METAL PRODUCTS                                    | 1.7%          |
| AGRICULTURE  | 1.5%          |
| FOOD AND DRINK   | 1.3%          |
| TRANSPORT  | 1.3%          |
| MECHANICAL   | 1.0%          |
| INTERMEDIATE INDUSTRIAL PRODUCTS                             | 0.9%          |
| FASHION  | 0.9%          |
| ELECTROTECHNICAL AND ELECTRONIC                              | 0.6%          |
| TRANSPORTATION MEANS   | 0.5%          |
| HOLDING AND OTHER  | 0.4%          |
| ENERGY AND EXTRACTION  | 0.3%          |
| BASE AND INTERMEDIATE CHEMICALS                              | 0.3%          |
| MATERIALS FOR CONSTRUCTION                                   | 0.3%          |
| PUBLISHING AND PRINTING                                      | 0.3%          |
| INFRASTRUCTURE   | 0.3%          |
| NON-CLASSIFIED UNITS   | 0.3%          |
| FURNITURE  | 0.2%          |
| PHARMACEUTICAL   | 0.2%          |
| OTHER CONSUMPTION GOODS                                      | 0.2%          |
| MASS CONSUMPTION GOODS                                       | 0.1%          |
| WHITE GOODS  | 0.0%          |
| Rest of the world  | 9.5%          |
| Loans of international banks and companies of the Group      | 10.8%         |
| Non-performing loans   | 4.1%          |
| <b>TOTAL</b>   | <b>100.0%</b> |

Note: figures may not add up exactly due to rounding

# Contents

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**Divisional Results and Other Information**

# Divisional Financial Highlights

Data as at 31.3.19

|   | Divisions           |                                |   |                                |                                 |                          |  | Total        |
|---|---------------------|--------------------------------|---|--------------------------------|---------------------------------|--------------------------|--|--------------|
|   | Banca dei Territori | Corporate & Investment Banking | International Subsidiary Banks <sup>(1)</sup> | Private Banking <sup>(2)</sup> | Asset Management <sup>(3)</sup> | Insurance <sup>(4)</sup> | Corporate Centre / Others <sup>(5)</sup> |              |
| <b>Operating Income (€ m)</b>                       | <b>2,202</b>        | <b>840</b>                     | <b>482</b>                                    | <b>488</b>                     | <b>180</b>                      | <b>264</b>               | <b>(67)</b>                              | <b>4,389</b> |
| <b>Operating Margin (€ m)</b>                       | <b>969</b>          | <b>587</b>                     | <b>244</b>                                    | <b>340</b>                     | <b>144</b>                      | <b>219</b>               | <b>(318)</b>                             | <b>2,185</b> |
| <b>Net Income (€ m)</b>                             | <b>459</b>          | <b>363</b>                     | <b>181</b>                                    | <b>232</b>                     | <b>117</b>                      | <b>157</b>               | <b>(459)</b>                             | <b>1,050</b> |
| <b>Cost/Income (%)</b>                              | <b>56.0</b>         | <b>30.1</b>                    | <b>49.4</b>                                   | <b>30.3</b>                    | <b>20.0</b>                     | <b>17.0</b>              | <b>n.m.</b>                              | <b>50.2</b>  |
| <b>RWA (€ bn)</b>                                   | <b>90.5</b>         | <b>91.5</b>                    | <b>31.5</b>                                   | <b>8.0</b>                     | <b>1.0</b>                      | <b>0.0</b>               | <b>61.1</b>                              | <b>283.6</b> |
| <b>Direct Deposits from Banking Business (€ bn)</b> | <b>193.9</b>        | <b>112.5</b>                   | <b>40.4</b>                                   | <b>33.1</b>                    | <b>0.0</b>                      | <b>0.0</b>               | <b>47.3</b>                              | <b>427.2</b> |
| <b>Loans to Customers (€ bn)</b>                    | <b>209.0</b>        | <b>113.0</b>                   | <b>31.9</b>                                   | <b>9.3</b>                     | <b>0.2</b>                      | <b>0.0</b>               | <b>32.1</b>                              | <b>395.6</b> |

Note: figures may not add up exactly due to rounding

(1) Excluding the Russian subsidiary Banca Intesa included in C&B

(2) Fideuram, Intesa Sanpaolo Private Banking, Intesa Sanpaolo Private Bank (Suisse) Morval, and Siref Fiduciaria

(3) Eurizon

(4) Fideuram Vita, Intesa Sanpaolo Assicura and Intesa Sanpaolo Vita

(5) Treasury Department, Central Structures and consolidation adjustments

## Banca dei Territori: Q1 vs Q1

€ m

|   | 1Q18<br>Pro-forma | 1Q19           | Δ%           |
|---|-------------------|----------------|--------------|
| Net interest income   | 1,184             | 1,099          | (7.2)        |
| Net fee and commission income   | 1,182             | 1,081          | (8.5)        |
| Income from insurance business  | 0                 | 0              | n.m.         |
| Profits on financial assets and liabilities at fair value             | 18                | 18             | 0.0          |
| Other operating income (expenses)                                     | 7                 | 4              | (42.9)       |
| <b>Operating income</b>   | <b>2,391</b>      | <b>2,202</b>   | <b>(7.9)</b> |
| Personnel expenses  | (829)             | (782)          | (5.7)        |
| Other administrative expenses   | (511)             | (448)          | (12.3)       |
| Adjustments to property, equipment and intangible assets              | (3)               | (3)            | 0.0          |
| <b>Operating costs</b>  | <b>(1,343)</b>    | <b>(1,233)</b> | <b>(8.2)</b> |
| <b>Operating margin</b>   | <b>1,048</b>      | <b>969</b>     | <b>(7.5)</b> |
| Net adjustments to loans  | (363)             | (224)          | (38.3)       |
| Net provisions and net impairment losses on other assets              | (22)              | (16)           | (27.3)       |
| Other income (expenses)   | 0                 | 0              | n.m.         |
| Income (Loss) from discontinued operations                            | 0                 | 0              | n.m.         |
| <b>Gross income (loss)</b>  | <b>663</b>        | <b>729</b>     | <b>10.0</b>  |
| Taxes on income   | (242)             | (264)          | 9.1          |
| Charges (net of tax) for integration and exit incentives              | (2)               | (6)            | 200.0        |
| Effect of purchase price allocation (net of tax)                      | 0                 | 0              | n.m.         |
| Levies and other charges concerning the banking industry (net of tax) | 0                 | 0              | n.m.         |
| Impairment (net of tax) of goodwill and other intangible assets       | 0                 | 0              | n.m.         |
| Minority interests  | 0                 | 0              | n.m.         |
| <b>Net income</b>   | <b>419</b>        | <b>459</b>     | <b>9.5</b>   |

Note: figures may not add up exactly due to rounding

## Banca dei Territori: Q1 vs Q4

€ m

|   | 4Q18           | 1Q19           | Δ%           |
|---|----------------|----------------|--------------|
|   | Pro-forma      |                |              |
| Net interest income   | 1,116          | 1,099          | (1.5)        |
| Net fee and commission income   | 1,122          | 1,081          | (3.6)        |
| Income from insurance business  | 0              | 0              | n.m.         |
| Profits on financial assets and liabilities at fair value             | 19             | 18             | (6.6)        |
| Other operating income (expenses)                                     | 8              | 4              | (47.7)       |
| <b>Operating income</b>   | <b>2,264</b>   | <b>2,202</b>   | <b>(2.8)</b> |
| Personnel expenses  | (819)          | (782)          | (4.5)        |
| Other administrative expenses   | (540)          | (448)          | (17.0)       |
| Adjustments to property, equipment and intangible assets              | (3)            | (3)            | 0.1          |
| <b>Operating costs</b>  | <b>(1,361)</b> | <b>(1,233)</b> | <b>(9.4)</b> |
| <b>Operating margin</b>   | <b>903</b>     | <b>969</b>     | <b>7.3</b>   |
| Net adjustments to loans  | (298)          | (224)          | (24.8)       |
| Net provisions and net impairment losses on other assets              | (14)           | (16)           | 11.8         |
| Other income (expenses)   | (0)            | 0              | n.m.         |
| Income (Loss) from discontinued operations                            | 0              | 0              | n.m.         |
| <b>Gross income (loss)</b>  | <b>591</b>     | <b>729</b>     | <b>23.4</b>  |
| Taxes on income   | (211)          | (264)          | 25.1         |
| Charges (net of tax) for integration and exit incentives              | (6)            | (6)            | (2.3)        |
| Effect of purchase price allocation (net of tax)                      | (1)            | 0              | (100.0)      |
| Levies and other charges concerning the banking industry (net of tax) | 0              | 0              | n.m.         |
| Impairment (net of tax) of goodwill and other intangible assets       | 0              | 0              | n.m.         |
| Minority interests  | 0              | 0              | n.m.         |
| <b>Net income</b>   | <b>373</b>     | <b>459</b>     | <b>23.1</b>  |

Note: figures may not add up exactly due to rounding

## Corporate and Investment Banking: Q1 vs Q1

€ m

|   | 1Q18<br>Pro-forma | 1Q19         | Δ%            |
|---|-------------------|--------------|---------------|
| Net interest income   | 402               | 437          | 8.7           |
| Net fee and commission income   | 227               | 220          | (3.1)         |
| Income from insurance business  | 0                 | 0            | n.m.          |
| Profits on financial assets and liabilities at fair value             | 530               | 183          | (65.5)        |
| Other operating income (expenses)                                     | 2                 | 0            | (100.0)       |
| <b>Operating income</b>   | <b>1,161</b>      | <b>840</b>   | <b>(27.6)</b> |
| Personnel expenses  | (101)             | (102)        | 1.0           |
| Other administrative expenses   | (145)             | (144)        | (0.7)         |
| Adjustments to property, equipment and intangible assets              | (8)               | (7)          | (12.5)        |
| <b>Operating costs</b>  | <b>(254)</b>      | <b>(253)</b> | <b>(0.4)</b>  |
| <b>Operating margin</b>   | <b>907</b>        | <b>587</b>   | <b>(35.3)</b> |
| Net adjustments to loans  | (28)              | (41)         | 46.4          |
| Net provisions and net impairment losses on other assets              | (6)               | (10)         | 66.7          |
| Other income (expenses)   | 0                 | 0            | n.m.          |
| Income (Loss) from discontinued operations                            | 0                 | 0            | n.m.          |
| <b>Gross income (loss)</b>  | <b>873</b>        | <b>536</b>   | <b>(38.6)</b> |
| Taxes on income   | (204)             | (172)        | (15.7)        |
| Charges (net of tax) for integration and exit incentives              | 0                 | (1)          | n.m.          |
| Effect of purchase price allocation (net of tax)                      | 0                 | 0            | n.m.          |
| Levies and other charges concerning the banking industry (net of tax) | 0                 | 0            | n.m.          |
| Impairment (net of tax) of goodwill and other intangible assets       | 0                 | 0            | n.m.          |
| Minority interests  | 0                 | 0            | n.m.          |
| <b>Net income</b>   | <b>669</b>        | <b>363</b>   | <b>(45.7)</b> |

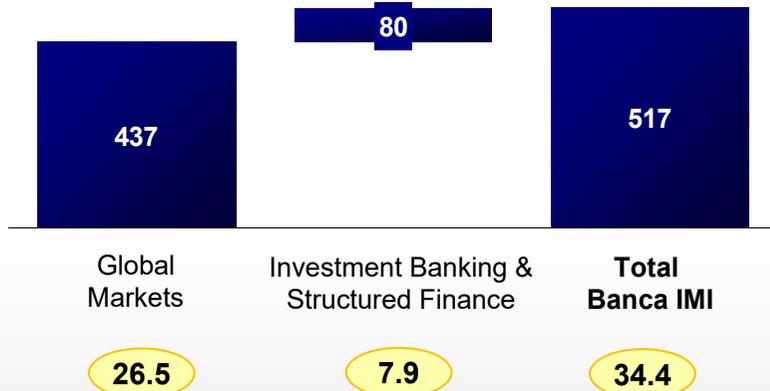
Note: figures may not add up exactly due to rounding

# Banca IMI: A Significant Contribution to Group Results

1Q19 Results

## Banca IMI Operating Income<sup>(1)</sup>

€ m RWA (€ bn)



- ~48% of Operating income is customer driven
- Q1 average VaR at ~€160m
- Cost/Income ratio at 22.5%
- Q1 Net income at ~€240m

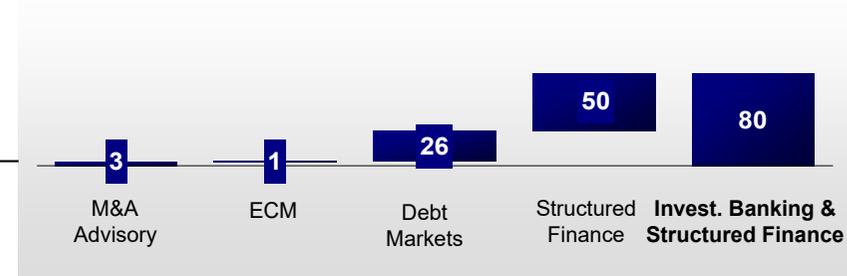
## of which: Global Markets

€ m



## of which: Investment Banking & Structured Finance

€ m



Note: figures may not add up exactly due to rounding  
 (1) Banca IMI S.p.A. and its subsidiaries

## Corporate and Investment Banking: Q1 vs Q4

€ m

|   | 4Q18<br>Pro-forma | 1Q19         | Δ%            |
|---|-------------------|--------------|---------------|
| Net interest income   | 397               | 437          | 10.0          |
| Net fee and commission income   | 299               | 220          | (26.3)        |
| Income from insurance business  | 0                 | 0            | n.m.          |
| Profits on financial assets and liabilities at fair value             | 112               | 183          | 63.2          |
| Other operating income (expenses)                                     | 4                 | 0            | (100.0)       |
| <b>Operating income</b>   | <b>812</b>        | <b>840</b>   | <b>3.5</b>    |
| Personnel expenses  | (129)             | (102)        | (20.6)        |
| Other administrative expenses   | (166)             | (144)        | (13.2)        |
| Adjustments to property, equipment and intangible assets              | (7)               | (7)          | 0.0           |
| <b>Operating costs</b>  | <b>(302)</b>      | <b>(253)</b> | <b>(16.1)</b> |
| <b>Operating margin</b>   | <b>510</b>        | <b>587</b>   | <b>15.0</b>   |
| Net adjustments to loans  | (97)              | (41)         | (57.5)        |
| Net provisions and net impairment losses on other assets              | 0                 | (10)         | n.m.          |
| Other income (expenses)   | (0)               | 0            | n.m.          |
| Income (Loss) from discontinued operations                            | 0                 | 0            | n.m.          |
| <b>Gross income (loss)</b>  | <b>414</b>        | <b>536</b>   | <b>29.5</b>   |
| Taxes on income   | (125)             | (172)        | 37.2          |
| Charges (net of tax) for integration and exit incentives              | (4)               | (1)          | (77.2)        |
| Effect of purchase price allocation (net of tax)                      | 0                 | 0            | n.m.          |
| Levies and other charges concerning the banking industry (net of tax) | 0                 | 0            | n.m.          |
| Impairment (net of tax) of goodwill and other intangible assets       | 0                 | 0            | n.m.          |
| Minority interests  | 0                 | 0            | n.m.          |
| <b>Net income</b>   | <b>284</b>        | <b>363</b>   | <b>27.7</b>   |

Note: figures may not add up exactly due to rounding

## International Subsidiary Banks: Q1 vs Q1

€ m

|   | 1Q18         | 1Q19         | Δ%           |
|---|--------------|--------------|--------------|
|   | Pro-forma    |              |              |
| Net interest income   | 317          | 338          | 6.6          |
| Net fee and commission income   | 121          | 128          | 5.8          |
| Income from insurance business  | 0            | 0            | n.m.         |
| Profits on financial assets and liabilities at fair value             | 51           | 22           | (56.9)       |
| Other operating income (expenses)                                     | (4)          | (6)          | 50.0         |
| <b>Operating income</b>   | <b>485</b>   | <b>482</b>   | <b>(0.6)</b> |
| Personnel expenses  | (129)        | (131)        | 1.6          |
| Other administrative expenses   | (80)         | (81)         | 1.3          |
| Adjustments to property, equipment and intangible assets              | (28)         | (26)         | (7.1)        |
| <b>Operating costs</b>  | <b>(237)</b> | <b>(238)</b> | <b>0.4</b>   |
| <b>Operating margin</b>   | <b>248</b>   | <b>244</b>   | <b>(1.6)</b> |
| Net adjustments to loans  | 10           | (6)          | n.m.         |
| Net provisions and net impairment losses on other assets              | (16)         | 4            | n.m.         |
| Other income (expenses)   | 1            | 0            | (100.0)      |
| Income (Loss) from discontinued operations                            | 0            | 0            | n.m.         |
| <b>Gross income (loss)</b>  | <b>243</b>   | <b>242</b>   | <b>(0.4)</b> |
| Taxes on income   | (58)         | (54)         | (6.9)        |
| Charges (net of tax) for integration and exit incentives              | (4)          | (7)          | 75.0         |
| Effect of purchase price allocation (net of tax)                      | 0            | 0            | n.m.         |
| Levies and other charges concerning the banking industry (net of tax) | 0            | 0            | n.m.         |
| Impairment (net of tax) of goodwill and other intangible assets       | 0            | 0            | n.m.         |
| Minority interests  | 1            | 0            | (100.0)      |
| <b>Net income</b>   | <b>182</b>   | <b>181</b>   | <b>(0.5)</b> |

Note: figures may not add up exactly due to rounding. Excluding the Russian subsidiary Banca Intesa included in C&IB

## International Subsidiary Banks: Q1 vs Q4

€ m

|   | 4Q18         | 1Q19         | Δ%           |
|---|--------------|--------------|--------------|
|   | Pro-forma    |              |              |
| Net interest income   | 345          | 338          | (2.0)        |
| Net fee and commission income   | 134          | 128          | (4.6)        |
| Income from insurance business  | 0            | 0            | n.m.         |
| Profits on financial assets and liabilities at fair value             | 31           | 22           | (29.9)       |
| Other operating income (expenses)                                     | (7)          | (6)          | (16.1)       |
| <b>Operating income</b>   | <b>503</b>   | <b>482</b>   | <b>(4.2)</b> |
| Personnel expenses  | (137)        | (131)        | (4.5)        |
| Other administrative expenses   | (88)         | (81)         | (8.0)        |
| Adjustments to property, equipment and intangible assets              | (27)         | (26)         | (4.9)        |
| <b>Operating costs</b>  | <b>(253)</b> | <b>(238)</b> | <b>(5.7)</b> |
| <b>Operating margin</b>   | <b>251</b>   | <b>244</b>   | <b>(2.7)</b> |
| Net adjustments to loans  | (61)         | (6)          | (90.1)       |
| Net provisions and net impairment losses on other assets              | (37)         | 4            | n.m.         |
| Other income (expenses)   | 4            | 0            | (100.0)      |
| Income (Loss) from discontinued operations                            | 0            | 0            | n.m.         |
| <b>Gross income (loss)</b>  | <b>158</b>   | <b>242</b>   | <b>53.2</b>  |
| Taxes on income   | (5)          | (54)         | 961.9        |
| Charges (net of tax) for integration and exit incentives              | (20)         | (7)          | (64.9)       |
| Effect of purchase price allocation (net of tax)                      | 0            | 0            | n.m.         |
| Levies and other charges concerning the banking industry (net of tax) | 0            | 0            | n.m.         |
| Impairment (net of tax) of goodwill and other intangible assets       | (2)          | 0            | n.m.         |
| Minority interests  | 1            | 0            | (100.0)      |
| <b>Net income</b>   | <b>132</b>   | <b>181</b>   | <b>36.7</b>  |

Note: figures may not add up exactly due to rounding. Excluding the Russian subsidiary Banca Intesa included in C&IB

# Private Banking: Q1 vs Q1

€ m

|   | 1Q18<br>Pro-forma | 1Q19         | Δ%           |
|---|-------------------|--------------|--------------|
| Net interest income   | 38                | 44           | 15.8         |
| Net fee and commission income   | 437               | 421          | (3.7)        |
| Income from insurance business  | 0                 | 0            | n.m.         |
| Profits on financial assets and liabilities at fair value             | 7                 | 23           | 228.6        |
| Other operating income (expenses)                                     | 3                 | 0            | (100.0)      |
| <b>Operating income</b>   | <b>485</b>        | <b>488</b>   | <b>0.6</b>   |
| Personnel expenses  | (86)              | (89)         | 3.5          |
| Other administrative expenses   | (46)              | (45)         | (2.2)        |
| Adjustments to property, equipment and intangible assets              | (11)              | (14)         | 27.3         |
| <b>Operating costs</b>  | <b>(143)</b>      | <b>(148)</b> | <b>3.5</b>   |
| <b>Operating margin</b>   | <b>342</b>        | <b>340</b>   | <b>(0.6)</b> |
| Net adjustments to loans  | 0                 | (3)          | n.m.         |
| Net provisions and net impairment losses on other assets              | (1)               | (16)         | n.m.         |
| Other income (expenses)   | 8                 | 9            | 12.5         |
| Income (Loss) from discontinued operations                            | 0                 | 0            | n.m.         |
| <b>Gross income (loss)</b>  | <b>349</b>        | <b>330</b>   | <b>(5.4)</b> |
| Taxes on income   | (103)             | (94)         | (8.7)        |
| Charges (net of tax) for integration and exit incentives              | (4)               | (4)          | 0.0          |
| Effect of purchase price allocation (net of tax)                      | 0                 | 0            | n.m.         |
| Levies and other charges concerning the banking industry (net of tax) | 0                 | 0            | n.m.         |
| Impairment (net of tax) of goodwill and other intangible assets       | 0                 | 0            | n.m.         |
| Minority interests  | 0                 | 0            | n.m.         |
| <b>Net income</b>   | <b>242</b>        | <b>232</b>   | <b>(4.1)</b> |

Note: figures may not add up exactly due to rounding

## Private Banking: Q1 vs Q4

€ m

|   | 4Q18         | 1Q19         | Δ%            |
|---|--------------|--------------|---------------|
|   | Pro-forma    |              |               |
| Net interest income   | 39           | 44           | 11.8          |
| Net fee and commission income   | 427          | 421          | (1.3)         |
| Income from insurance business  | 0            | 0            | n.m.          |
| Profits on financial assets and liabilities at fair value             | (6)          | 23           | n.m.          |
| Other operating income (expenses)                                     | 4            | 0            | (100.0)       |
| <b>Operating income</b>   | <b>464</b>   | <b>488</b>   | <b>5.2</b>    |
| Personnel expenses  | (98)         | (89)         | (9.2)         |
| Other administrative expenses   | (57)         | (45)         | (21.6)        |
| Adjustments to property, equipment and intangible assets              | (12)         | (14)         | 12.9          |
| <b>Operating costs</b>  | <b>(168)</b> | <b>(148)</b> | <b>(11.8)</b> |
| <b>Operating margin</b>   | <b>296</b>   | <b>340</b>   | <b>14.8</b>   |
| Net adjustments to loans  | 7            | (3)          | n.m.          |
| Net provisions and net impairment losses on other assets              | (2)          | (16)         | 858.7         |
| Other income (expenses)   | 0            | 9            | n.m.          |
| Income (Loss) from discontinued operations                            | 0            | 0            | n.m.          |
| <b>Gross income (loss)</b>  | <b>302</b>   | <b>330</b>   | <b>9.4</b>    |
| Taxes on income   | (109)        | (94)         | (14.0)        |
| Charges (net of tax) for integration and exit incentives              | (13)         | (4)          | (68.1)        |
| Effect of purchase price allocation (net of tax)                      | (1)          | 0            | n.m.          |
| Levies and other charges concerning the banking industry (net of tax) | 0            | 0            | n.m.          |
| Impairment (net of tax) of goodwill and other intangible assets       | 0            | 0            | n.m.          |
| Minority interests  | 0            | 0            | n.m.          |
| <b>Net income</b>   | <b>179</b>   | <b>232</b>   | <b>29.8</b>   |

Note: figures may not add up exactly due to rounding

# Asset Management: Q1 vs Q1

€ m

|   | 1Q18        | 1Q19        | Δ%           |
|---|-------------|-------------|--------------|
|   | Pro-forma   |             |              |
| Net interest income   | 0           | 0           | n.m.         |
| Net fee and commission income   | 185         | 167         | (9.7)        |
| Income from insurance business  | 0           | 0           | n.m.         |
| Profits on financial assets and liabilities at fair value             | (1)         | 3           | n.m.         |
| Other operating income (expenses)                                     | 7           | 10          | 42.9         |
| <b>Operating income</b>   | <b>191</b>  | <b>180</b>  | <b>(5.8)</b> |
| Personnel expenses  | (19)        | (18)        | (5.3)        |
| Other administrative expenses   | (18)        | (17)        | (5.6)        |
| Adjustments to property, equipment and intangible assets              | (1)         | (1)         | 0.0          |
| <b>Operating costs</b>  | <b>(38)</b> | <b>(36)</b> | <b>(5.3)</b> |
| <b>Operating margin</b>   | <b>153</b>  | <b>144</b>  | <b>(5.9)</b> |
| Net adjustments to loans  | 0           | 0           | n.m.         |
| Net provisions and net impairment losses on other assets              | 0           | 0           | n.m.         |
| Other income (expenses)   | 0           | 0           | n.m.         |
| Income (Loss) from discontinued operations                            | 0           | 0           | n.m.         |
| <b>Gross income (loss)</b>  | <b>153</b>  | <b>144</b>  | <b>(5.9)</b> |
| Taxes on income   | (29)        | (27)        | (6.9)        |
| Charges (net of tax) for integration and exit incentives              | 0           | 0           | n.m.         |
| Effect of purchase price allocation (net of tax)                      | 0           | 0           | n.m.         |
| Levies and other charges concerning the banking industry (net of tax) | 0           | 0           | n.m.         |
| Impairment (net of tax) of goodwill and other intangible assets       | 0           | 0           | n.m.         |
| Minority interests  | (3)         | 0           | n.m.         |
| <b>Net income</b>   | <b>121</b>  | <b>117</b>  | <b>(3.3)</b> |

Note: figures may not add up exactly due to rounding

## Asset Management: Q1 vs Q4

€ m

|   | 4Q18        | 1Q19        | Δ%           |
|---|-------------|-------------|--------------|
|   | Pro-forma   |             |              |
| Net interest income   | 0           | 0           | n.m.         |
| Net fee and commission income   | 169         | 167         | (1.3)        |
| Income from insurance business  | 0           | 0           | n.m.         |
| Profits on financial assets and liabilities at fair value             | (3)         | 3           | n.m.         |
| Other operating income (expenses)                                     | 5           | 10          | 115.9        |
| <b>Operating income</b>   | <b>172</b>  | <b>180</b>  | <b>4.9</b>   |
| Personnel expenses  | (16)        | (18)        | 13.9         |
| Other administrative expenses   | (20)        | (17)        | (14.6)       |
| Adjustments to property, equipment and intangible assets              | (1)         | (1)         | (26.0)       |
| <b>Operating costs</b>  | <b>(37)</b> | <b>(36)</b> | <b>(2.9)</b> |
| <b>Operating margin</b>   | <b>134</b>  | <b>144</b>  | <b>7.1</b>   |
| Net adjustments to loans  | (0)         | 0           | n.m.         |
| Net provisions and net impairment losses on other assets              | 2           | 0           | (100.0)      |
| Other income (expenses)   | 0           | 0           | n.m.         |
| Income (Loss) from discontinued operations                            | 0           | 0           | n.m.         |
| <b>Gross income (loss)</b>  | <b>136</b>  | <b>144</b>  | <b>5.8</b>   |
| Taxes on income   | (20)        | (27)        | 31.8         |
| Charges (net of tax) for integration and exit incentives              | (0)         | 0           | n.m.         |
| Effect of purchase price allocation (net of tax)                      | 0           | 0           | n.m.         |
| Levies and other charges concerning the banking industry (net of tax) | 0           | 0           | n.m.         |
| Impairment (net of tax) of goodwill and other intangible assets       | 0           | 0           | n.m.         |
| Minority interests  | (3)         | 0           | (100.0)      |
| <b>Net income</b>   | <b>112</b>  | <b>117</b>  | <b>4.0</b>   |

Note: figures may not add up exactly due to rounding

## Insurance: Q1 vs Q1

€ m

|   | 1Q18<br>Pro-forma | 1Q19        | Δ%            |
|---|-------------------|-------------|---------------|
| Net interest income   | 0                 | 0           | n.m.          |
| Net fee and commission income   | 0                 | 0           | n.m.          |
| Income from insurance business  | 327               | 266         | (18.7)        |
| Profits on financial assets and liabilities at fair value             | 0                 | 0           | n.m.          |
| Other operating income (expenses)                                     | (2)               | (2)         | 0.0           |
| <b>Operating income</b>   | <b>325</b>        | <b>264</b>  | <b>(18.8)</b> |
| Personnel expenses  | (20)              | (21)        | 5.0           |
| Other administrative expenses   | (20)              | (21)        | 5.0           |
| Adjustments to property, equipment and intangible assets              | (2)               | (3)         | 50.0          |
| <b>Operating costs</b>  | <b>(42)</b>       | <b>(45)</b> | <b>7.1</b>    |
| <b>Operating margin</b>   | <b>283</b>        | <b>219</b>  | <b>(22.6)</b> |
| Net adjustments to loans  | 0                 | 0           | n.m.          |
| Net provisions and net impairment losses on other assets              | 0                 | 0           | n.m.          |
| Other income (expenses)   | 0                 | 0           | n.m.          |
| Income (Loss) from discontinued operations                            | 0                 | 0           | n.m.          |
| <b>Gross income (loss)</b>  | <b>283</b>        | <b>219</b>  | <b>(22.6)</b> |
| Taxes on income   | (80)              | (58)        | (27.5)        |
| Charges (net of tax) for integration and exit incentives              | 0                 | 0           | n.m.          |
| Effect of purchase price allocation (net of tax)                      | (4)               | (4)         | 0.0           |
| Levies and other charges concerning the banking industry (net of tax) | 0                 | 0           | n.m.          |
| Impairment (net of tax) of goodwill and other intangible assets       | 0                 | 0           | n.m.          |
| Minority interests  | 0                 | 0           | n.m.          |
| <b>Net income</b>   | <b>199</b>        | <b>157</b>  | <b>(21.1)</b> |

Note: figures may not add up exactly due to rounding

## Insurance: Q1 vs Q4

€ m

|   | 4Q18<br>Pro-forma | 1Q19        | Δ%            |
|---|-------------------|-------------|---------------|
| Net interest income   | 0                 | 0           | n.m.          |
| Net fee and commission income   | 0                 | 0           | n.m.          |
| Income from insurance business  | 226               | 266         | 17.7          |
| Profits on financial assets and liabilities at fair value             | 0                 | 0           | n.m.          |
| Other operating income (expenses)                                     | (5)               | (2)         | (58.0)        |
| <b>Operating income</b>   | <b>221</b>        | <b>264</b>  | <b>19.4</b>   |
| Personnel expenses  | (25)              | (21)        | (17.2)        |
| Other administrative expenses   | (29)              | (21)        | (26.5)        |
| Adjustments to property, equipment and intangible assets              | (2)               | (3)         | 36.1          |
| <b>Operating costs</b>  | <b>(56)</b>       | <b>(45)</b> | <b>(19.8)</b> |
| <b>Operating margin</b>   | <b>165</b>        | <b>219</b>  | <b>32.7</b>   |
| Net adjustments to loans  | 0                 | 0           | n.m.          |
| Net provisions and net impairment losses on other assets              | (2)               | 0           | n.m.          |
| Other income (expenses)   | 0                 | 0           | n.m.          |
| Income (Loss) from discontinued operations                            | 0                 | 0           | n.m.          |
| <b>Gross income (loss)</b>  | <b>163</b>        | <b>219</b>  | <b>34.6</b>   |
| Taxes on income   | (48)              | (58)        | 20.6          |
| Charges (net of tax) for integration and exit incentives              | (3)               | 0           | (100.0)       |
| Effect of purchase price allocation (net of tax)                      | (4)               | (4)         | 0.0           |
| Levies and other charges concerning the banking industry (net of tax) | 0                 | 0           | n.m.          |
| Impairment (net of tax) of goodwill and other intangible assets       | 0                 | 0           | n.m.          |
| Minority interests  | 0                 | 0           | n.m.          |
| <b>Net income</b>   | <b>108</b>        | <b>157</b>  | <b>45.4</b>   |

Note: figures may not add up exactly due to rounding

# Quarterly P&L Analysis

€ m

|   | 1Q18                     | 2Q18           | 3Q18           | 4Q18           | 1Q19           |
|---|--------------------------|----------------|----------------|----------------|----------------|
|   | Pro-forma <sup>(1)</sup> |                |                |                |                |
| Net interest income   | 1,853                    | 1,838          | 1,844          | 1,736          | 1,756          |
| Net fee and commission income   | 2,027                    | 2,015          | 1,959          | 2,029          | 1,886          |
| Income from insurance business  | 294                      | 281            | 271            | 238            | 291            |
| Profits on financial assets and liabilities at fair value             | 609                      | 448            | 208            | 204            | 457            |
| Other operating income (expenses)                                     | 30                       | 25             | (11)           | (11)           | (1)            |
| <b>Operating income</b>   | <b>4,813</b>             | <b>4,607</b>   | <b>4,271</b>   | <b>4,196</b>   | <b>4,389</b>   |
| Personnel expenses  | (1,432)                  | (1,447)        | (1,415)        | (1,519)        | (1,387)        |
| Other administrative expenses   | (620)                    | (609)          | (637)          | (753)          | (557)          |
| Adjustments to property, equipment and intangible assets              | (257)                    | (254)          | (259)          | (287)          | (260)          |
| <b>Operating costs</b>  | <b>(2,309)</b>           | <b>(2,310)</b> | <b>(2,311)</b> | <b>(2,559)</b> | <b>(2,204)</b> |
| <b>Operating margin</b>   | <b>2,504</b>             | <b>2,297</b>   | <b>1,960</b>   | <b>1,637</b>   | <b>2,185</b>   |
| Net adjustments to loans  | (483)                    | (694)          | (519)          | (698)          | (369)          |
| Net provisions and net impairment losses on other assets              | (51)                     | (35)           | (25)           | (76)           | (30)           |
| Other income (expenses)   | (2)                      | 3              | (2)            | 507            | 6              |
| Income (Loss) from discontinued operations                            | 1                        | (1)            | 0              | 0              | 0              |
| <b>Gross income (loss)</b>  | <b>1,969</b>             | <b>1,570</b>   | <b>1,414</b>   | <b>1,370</b>   | <b>1,792</b>   |
| Taxes on income   | (541)                    | (504)          | (432)          | (173)          | (536)          |
| Charges (net of tax) for integration and exit incentives              | (19)                     | (16)           | (31)           | (54)           | (22)           |
| Effect of purchase price allocation (net of tax)                      | (44)                     | (26)           | (38)           | (49)           | (40)           |
| Levies and other charges concerning the banking industry (net of tax) | (126)                    | (93)           | (90)           | (69)           | (146)          |
| Impairment (net of tax) of goodwill and other intangible assets       | 0                        | 0              | 0              | 0              | 0              |
| Minority interests  | 13                       | (4)            | 10             | 13             | 2              |
| <b>Net income</b>   | <b>1,252</b>             | <b>927</b>     | <b>833</b>     | <b>1,038</b>   | <b>1,050</b>   |

Note: figures may not add up exactly due to rounding

(1) Data restated for IFRS16, the full line-by-line consolidation of Autostrade Lombarde, and the reclassification of Risanamento operating income entirely to "Other operating income (expenses)", placement fees for certificates from "Profits on financial assets and liabilities at fair value" to "Net fee and commission income", expenses for employees transferred to Tersia (Intrum deal) to "Other administrative expenses", and international subsidiaries charges concerning the banking industry from "Other operating income (expenses)" to "Levies and other charges concerning the banking industry (net of tax)" and to "Taxes on income"

# Net Fee and Commission Income: Quarterly Development Breakdown

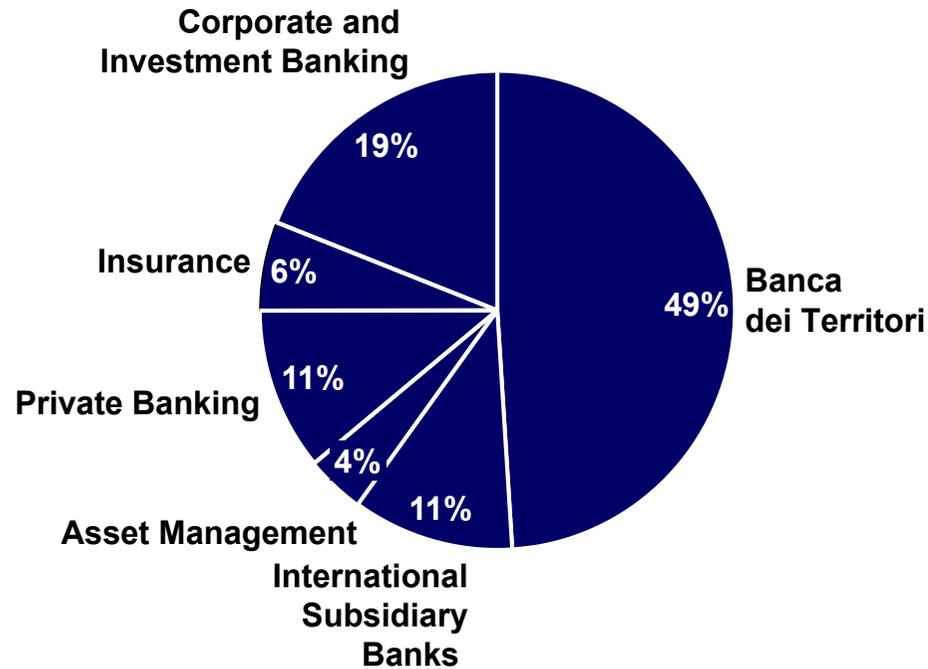
€ m

| Net Fee and Commission Income                         |              |              |              |              |              |
|---|--------------|--------------|--------------|--------------|--------------|
|   | 1Q18         | 2Q18         | 3Q18         | 4Q18         | 1Q19         |
|   | Pro-forma    |              |              |              |              |
| Guarantees given / received                           | 60           | 72           | 76           | 63           | 55           |
| Collection and payment services                       | 92           | 117          | 108          | 127          | 110          |
| Current accounts                                      | 319          | 313          | 308          | 320          | 308          |
| Credit and debit cards                                | 92           | 109          | 118          | 125          | 107          |
| <b>Commercial banking activities</b>                  | <b>563</b>   | <b>611</b>   | <b>610</b>   | <b>635</b>   | <b>580</b>   |
| Dealing and placement of securities                   | 221          | 215          | 147          | 163          | 180          |
| Currency dealing                                      | 12           | 13           | 12           | 13           | 12           |
| Portfolio management                                  | 596          | 569          | 570          | 569          | 542          |
| Distribution of insurance products                    | 378          | 378          | 364          | 342          | 326          |
| Other   | 46           | 38           | 46           | 48           | 46           |
| <b>Management, dealing and consultancy activities</b> | <b>1,253</b> | <b>1,213</b> | <b>1,139</b> | <b>1,135</b> | <b>1,106</b> |
| Other net fee and commission income                   | 211          | 191          | 210          | 259          | 200          |
| <b>Net fee and commission income</b>                  | <b>2,027</b> | <b>2,015</b> | <b>1,959</b> | <b>2,029</b> | <b>1,886</b> |

Note: figures may not add up exactly due to rounding

# Market Leadership in Italy

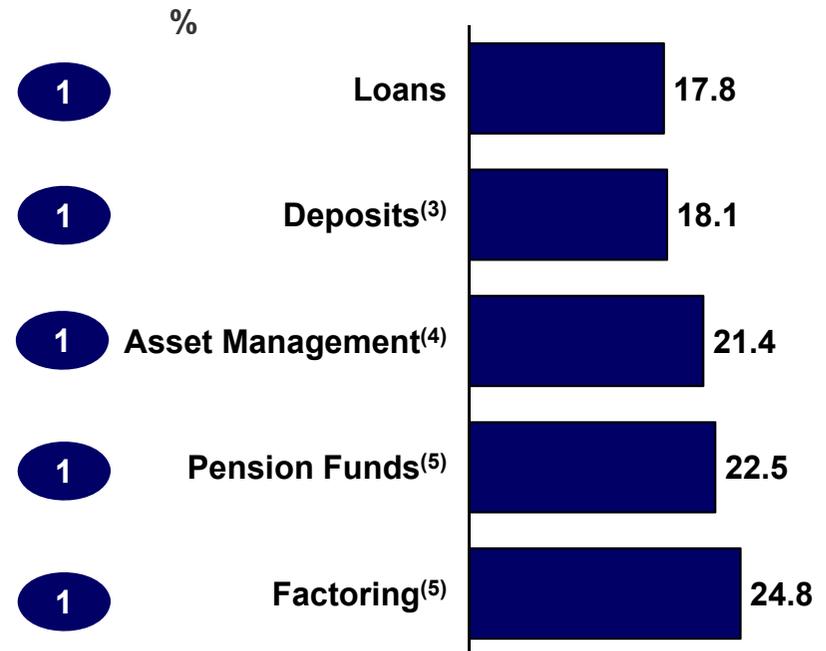
## 1Q19 Operating Income Breakdown by business area<sup>(1)</sup>



## Leader in Italy

### Ranking

### Market share<sup>(2)</sup>



Note: figures may not add up exactly due to rounding

(1) Excluding Corporate Centre

(2) Data as at 31.3.19

(3) Including bonds

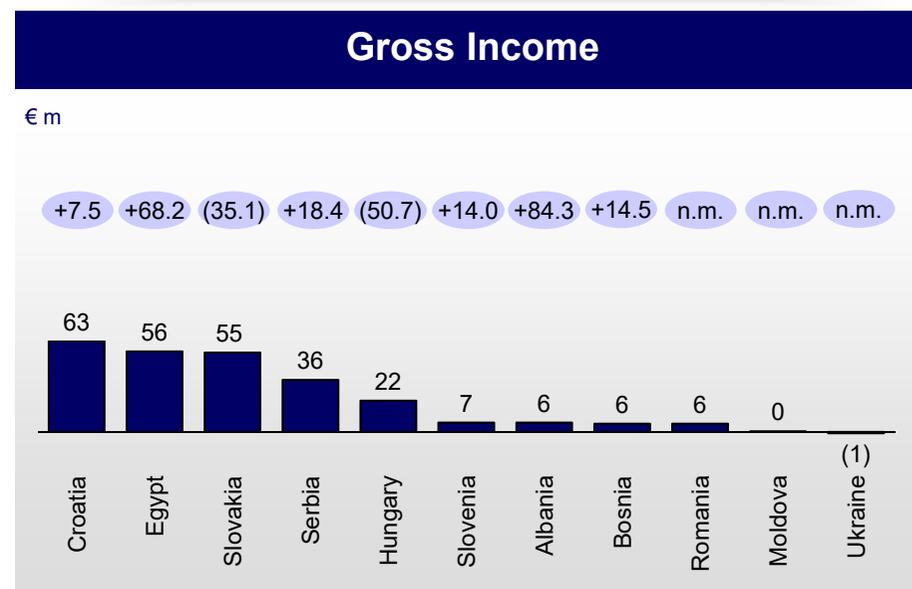
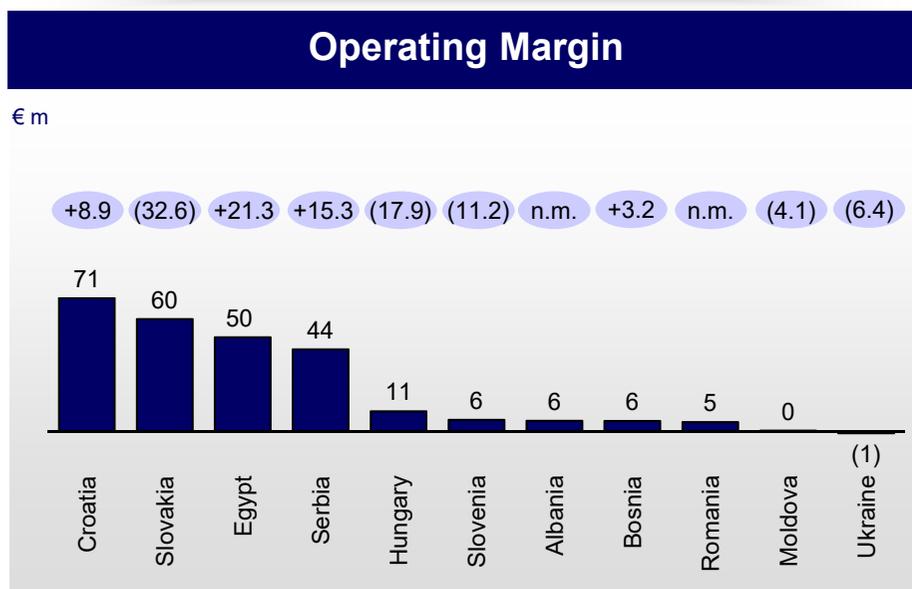
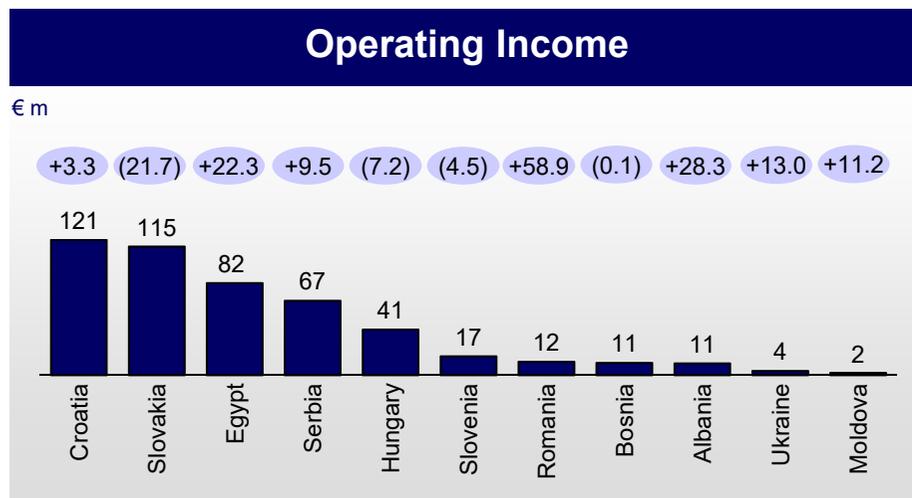
(4) Mutual funds; data as at 31.12.18

(5) Data as at 31.12.18

# International Subsidiary Banks: Key P&L Data by Country

Data as at 31.3.19

(Δ% vs 1Q18 pro-forma)



Note: excluding the Russian subsidiary Banca Intesa included in C&B

# International Subsidiary Banks by Country: ~8% of the Group's Total Loans

Data as at 31.3.19

|   |   |   |  |   |   |   |   |   |   |   |   |   |
|---|---|---|--|---|---|---|---|---|---|---|---|---|
|  |  |  |  |  |  |  |  |  |  |  |  |  |
| Hungary   | Slovakia  | Slovenia  | Croatia  | Bosnia  | Serbia  | Albania   | Romania   | Moldova   | Ukraine   | Total CEE   | Egypt   | Total   |

|                          |             |             |             |             |             |             |             |             |             |             |              |             |              |
|--------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|--------------|-------------|--------------|
| Oper. Income (€ m)       | 41          | 115         | 17          | 121         | 11          | 67          | 11          | 12          | 2           | 4           | 400          | 82          | 483          |
| <i>% of Group total</i>  | <b>0.9%</b> | <b>2.6%</b> | <b>0.4%</b> | <b>2.8%</b> | <b>0.3%</b> | <b>1.5%</b> | <b>0.2%</b> | <b>0.3%</b> | <b>0.0%</b> | <b>0.1%</b> | <b>9.1%</b>  | <b>1.9%</b> | <b>11.0%</b> |
| Net income (€ m)         | 6           | 30          | 5           | 45          | 5           | 27          | 5           | 4           | 0           | (1)         | 126          | 41          | 168          |
| <i>% of Group total</i>  | <b>0.5%</b> | <b>2.9%</b> | <b>0.5%</b> | <b>4.3%</b> | <b>0.5%</b> | <b>2.6%</b> | <b>0.5%</b> | <b>0.4%</b> | <b>0.0%</b> | <b>n.m.</b> | <b>12.0%</b> | <b>3.9%</b> | <b>16.0%</b> |
| Customer Deposits (€ bn) | 4.3         | 14.2        | 2.2         | 8.6         | 0.7         | 3.7         | 1.2         | 0.9         | 0.1         | 0.1         | 36.0         | 4.2         | 40.1         |
| <i>% of Group total</i>  | <b>1.0%</b> | <b>3.3%</b> | <b>0.5%</b> | <b>2.0%</b> | <b>0.2%</b> | <b>0.9%</b> | <b>0.3%</b> | <b>0.2%</b> | <b>0.0%</b> | <b>0.0%</b> | <b>8.4%</b>  | <b>1.0%</b> | <b>9.4%</b>  |
| Customer Loans (€ bn)    | 2.7         | 13.9        | 1.7         | 6.6         | 0.8         | 3.0         | 0.4         | 0.8         | 0.0         | 0.0         | 30.0         | 2.0         | 31.9         |
| <i>% of Group total</i>  | <b>0.7%</b> | <b>3.5%</b> | <b>0.4%</b> | <b>1.7%</b> | <b>0.2%</b> | <b>0.8%</b> | <b>0.1%</b> | <b>0.2%</b> | <b>0.0%</b> | <b>0.0%</b> | <b>7.6%</b>  | <b>0.5%</b> | <b>8.1%</b>  |
| Total Assets (€ bn)      | 6.0         | 17.1        | 2.6         | 11.4        | 1.1         | 5.0         | 1.4         | 1.3         | 0.2         | 0.2         | 46.1         | 5.0         | 51.1         |
| <i>% of Group total</i>  | <b>0.7%</b> | <b>2.1%</b> | <b>0.3%</b> | <b>1.4%</b> | <b>0.1%</b> | <b>0.6%</b> | <b>0.2%</b> | <b>0.2%</b> | <b>0.0%</b> | <b>0.0%</b> | <b>5.6%</b>  | <b>0.6%</b> | <b>6.2%</b>  |
| Book value (€ m)         | 704         | 1,564       | 286         | 1,732       | 142         | 834         | 157         | 178         | 35          | 63          | 5,695        | 409         | 6,104        |
| - goodwill/intangibles   | 33          | 91          | 4           | 21          | 1           | 32          | 4           | 3           | 1           | 2           | 192          | 10          | 202          |

Note: figures may not add up exactly due to rounding. Excluding the Russian subsidiary Banca Intesa included in C&IB

# International Subsidiary Banks by Country: Loans Breakdown and Coverage

Data as at 31.3.19

|  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|--|---|---|---|--|---|---|---|---|---|---|---|---|---|
|  | Hungary   | Slovakia  | Slovenia  | Croatia  | Bosnia  | Serbia  | Albania   | Romania   | Moldova   | Ukraine   | Total CEE   | Egypt   | Total   |
| <b>Performing loans (€ bn)</b>                       | 2.7   | 13.7  | 1.7   | 6.4  | 0.7   | 3.0   | 0.3   | 0.8   | 0.0   | 0.0   | <b>29.4</b>   | 1.9   | <b>31.3</b>   |
| <b>of which:</b>                                     |   |   |   |  |   |   |   |   |   |   |   |   |   |
| <b>Retail local currency</b>                         | 40%   | 58%   | 43%   | 37%  | 30%   | 23%   | 19%   | 14%   | 46%   | 18%   | <b>45%</b>  | 52%   | <b>45%</b>  |
| <b>Retail foreign currency</b>                       | 0%  | 0%  | 0%  | 20%  | 16%   | 27%   | 13%   | 22%   | 0%  | 6%  | <b>8%</b>   | 0%  | <b>8%</b>   |
| <b>Corporate local currency</b>                      | 24%   | 38%   | 56%   | 15%  | 11%   | 5%  | 14%   | 33%   | 26%   | 39%   | <b>28%</b>  | 27%   | <b>28%</b>  |
| <b>Corporate foreign currency</b>                    | 36%   | 4%  | 0%  | 28%  | 42%   | 44%   | 54%   | 31%   | 28%   | 37%   | <b>18%</b>  | 21%   | <b>19%</b>  |
| <b>Bad loans<sup>(1)</sup> (€ m)</b>                 | 14  | 111   | 6   | 49   | 4   | 33  | 7   | 11  | 0   | 0   | <b>235</b>  | 0   | <b>235</b>  |
| <b>Unlikely to pay<sup>(2)</sup> (€ m)</b>           | 56  | 59  | 26  | 173  | 4   | 29  | 7   | 8   | 1   | 0   | <b>363</b>  | 43  | <b>406</b>  |
| <b>Performing loans coverage</b>                     | 1.2%  | 0.8%  | 1.0%  | 1.9%   | 2.0%  | 1.3%  | 5.0%  | 2.0%  | 8.6%  | 0.0%  | <b>1.3%</b>   | 1.9%  | <b>1.3%</b>   |
| <b>Bad loans<sup>(1)</sup> coverage</b>              | 77%   | 67%   | 89%   | 78%  | 83%   | 69%   | 53%   | 69%   | n.m.  | n.m.  | <b>73%</b>  | 100%  | <b>74%</b>  |
| <b>Unlikely to pay<sup>(2)</sup> coverage</b>        | 44%   | 48%   | 50%   | 40%  | 54%   | 55%   | 36%   | 43%   | 80%   | 100%  | <b>45%</b>  | 47%   | <b>45%</b>  |
| <b>Annualised cost of credit<sup>(3)</sup> (bps)</b> | n.m.  | 28  | n.m.  | 43   | n.m.  | 106   | n.m.  | n.m.  | 125   | n.m.  | <b>16</b>   | n.m.  | <b>7</b>  |

Note: figures may not add up exactly due to rounding. Excluding the Russian subsidiary Banca Intesa included in C&IB

(1) *Sofferenze*

(2) Including Past due

(3) Net adjustments to loans/Net customer loans

# Common Equity Ratio as at 31.3.19: from Phased-in to Pro-forma Fully Loaded

|   | ~€ bn        | ~bps         |
|---|--------------|--------------|
| <b>Transitional adjustments</b>                           |              |              |
| DTA on losses carried forward <sup>(1)</sup>              | 1.8          | 60           |
| IFRS9 transitional adjustment                             | (2.5)        | (88)         |
| <b>Total</b>  | <b>(0.8)</b> | <b>(28)</b>  |
| <b>Deductions exceeding cap<sup>(*)</sup></b>             |              |              |
| <b>Total</b>  | <b>0.6</b>   | <b>25</b>    |
| (*) as a memo, constituents of deductions subject to cap: |              |              |
| - Other DTA <sup>(2)</sup>                                | 1.5          |              |
| - Investments in banking and financial companies          | 0.9          |              |
| - Investments in insurance companies <sup>(3)</sup>       | 4.7          |              |
| <b>RWA from 100% weighted DTA<sup>(4)</sup></b>           | <b>(8.2)</b> | <b>37</b>    |
| <b>Total estimated impact</b>                             |              | <b>34</b>    |
| <b>Pro-forma fully loaded Common Equity ratio</b>         |              | <b>13.5%</b> |

Note: figures may not add up exactly due to rounding

(1) Considering the expected absorption of DTA on losses carried forward (€1.5bn as at 31.3.19)

(2) Other DTA: mostly related to provisions for risks and charges, considering the total absorption of DTA related to IFRS9 FTA (€1.2bn as at 31.3.19) and DTA related to the non-taxable public cash contribution of €1,285m covering the integration and rationalisation charges relating to the acquisition of operations of the two former Venetian banks (€0.5bn as at 31.3.19). DTA related to goodwill realignment and adjustments to loans are excluded due to their treatment as credits to tax authorities

(3) Considering the expected distribution of 1Q19 Net income of insurance companies exceeding reserves already distributed in the quarter

(4) Considering the total absorption of DTA convertible into tax credit related to goodwill realignment (€4.8bn as at 31.3.19) and adjustments to loans (€3.4bn as at 31.3.19)

# Total Exposure<sup>(1)</sup> by Main Countries

€ m

|                        | DEBT SECURITIES  |               |              |               |                                   |                | LOANS          |
|------------------------|------------------|---------------|--------------|---------------|-----------------------------------|----------------|----------------|
|                        | Banking Business |               |              |               | Insurance Business <sup>(2)</sup> | Total          |                |
|                        | AC               | FVTOCI        | FVTPL        | Total         |                                   |                |                |
| <b>EU Countries</b>    | <b>18,350</b>    | <b>52,327</b> | <b>5,722</b> | <b>76,399</b> | <b>58,803</b>                     | <b>135,202</b> | <b>395,720</b> |
| Austria                | 45               | 43            | 115          | 203           | 4                                 | 207            | 455            |
| Belgium                | 1,890            | 892           | 119          | 2,901         | 191                               | 3,092          | 591            |
| Bulgaria               |                  |               |              |               | 81                                | 81             | 29             |
| Croatia                | 78               | 1,038         | 228          | 1,344         | 106                               | 1,450          | 6,807          |
| Cyprus                 |                  |               |              |               |                                   |                | 276            |
| Czech Republic         | 9                | 10            |              | 19            |                                   | 19             | 704            |
| Denmark                |                  | 27            | 15           | 42            | 25                                | 67             | 220            |
| Estonia                |                  |               |              |               |                                   |                | 1              |
| Finland                |                  | 113           | 92           | 205           | 40                                | 245            | 131            |
| France                 | 2,503            | 5,441         | 714          | 8,658         | 2,036                             | 10,694         | 8,395          |
| Germany                | 92               | 2,212         | -801         | 1,503         | 1,251                             | 2,754          | 6,395          |
| Greece                 | 12               |               | 27           | 39            |                                   | 39             | 576            |
| Hungary                | 162              | 1,311         | 158          | 1,631         | 10                                | 1,641          | 2,620          |
| Ireland                | 114              | 770           | 201          | 1,085         | 163                               | 1,248          | 307            |
| Italy                  | 11,441           | 24,191        | 3,000        | 38,632        | 49,907                            | 88,539         | 320,823        |
| Latvia                 |                  | 8             |              | 8             |                                   | 8              | 40             |
| Lithuania              |                  | 5             |              | 5             |                                   | 5              | 11             |
| Luxembourg             | 192              | 147           | 116          | 455           | 24                                | 479            | 3,937          |
| Malta                  |                  |               |              |               |                                   |                | 182            |
| The Netherlands        | 74               | 684           | 474          | 1,232         | 846                               | 2,078          | 2,283          |
| Poland                 | 18               | 87            | -11          | 94            | 42                                | 136            | 1,178          |
| Portugal               | 382              | 323           | 153          | 858           | 8                                 | 866            | 187            |
| Romania                | 9                | 262           |              | 271           | 201                               | 472            | 978            |
| Slovakia               |                  | 206           | 327          | 533           |                                   | 533            | 12,020         |
| Slovenia               |                  | 195           |              | 195           |                                   | 195            | 1,662          |
| Spain                  | 1,068            | 13,846        | 656          | 15,570        | 2,426                             | 17,996         | 3,522          |
| Sweden                 |                  | 138           | 163          | 301           | 2                                 | 303            | 108            |
| United Kingdom         | 261              | 378           | -24          | 615           | 1,440                             | 2,055          | 21,282         |
| <b>Albania</b>         | <b>439</b>       | <b>23</b>     | <b>1</b>     | <b>463</b>    |                                   | <b>463</b>     | <b>399</b>     |
| <b>Egypt</b>           |                  | <b>1,119</b>  | <b>5</b>     | <b>1,124</b>  | <b>20</b>                         | <b>1,144</b>   | <b>2,313</b>   |
| <b>Japan</b>           |                  | <b>255</b>    | <b>771</b>   | <b>1,026</b>  | <b>85</b>                         | <b>1,111</b>   | <b>894</b>     |
| <b>Russia</b>          |                  | <b>152</b>    |              | <b>152</b>    | <b>92</b>                         | <b>244</b>     | <b>3,315</b>   |
| <b>Serbia</b>          |                  | <b>601</b>    | <b>40</b>    | <b>641</b>    |                                   | <b>641</b>     | <b>3,318</b>   |
| <b>U.S.A.</b>          | <b>596</b>       | <b>4,394</b>  | <b>-155</b>  | <b>4,835</b>  | <b>2,787</b>                      | <b>7,622</b>   | <b>6,188</b>   |
| <b>Other Countries</b> | <b>141</b>       | <b>2,951</b>  | <b>1,307</b> | <b>4,399</b>  | <b>2,496</b>                      | <b>6,895</b>   | <b>17,896</b>  |
| <b>Total</b>           | <b>19,526</b>    | <b>61,822</b> | <b>7,691</b> | <b>89,039</b> | <b>64,283</b>                     | <b>153,322</b> | <b>430,043</b> |

Note: figures may not add up exactly due to rounding

(1) Exposure to sovereign risks (central and local governments), banks and other customers. Book Value of Debt Securities and Net Loans as at 31.3.19

(2) Excluding securities in which money is collected through insurance policies where the total risk is retained by the insured

# Exposure to Sovereign Risks<sup>(1)</sup> by Main Countries

€ m

|                        | DEBT SECURITIES  |               |                      |               |                                   |                |                                   | LOANS         |
|------------------------|------------------|---------------|----------------------|---------------|-----------------------------------|----------------|-----------------------------------|---------------|
|                        | Banking Business |               |                      |               | Insurance Business <sup>(3)</sup> | Total          | FVTOCI/AFS Reserve <sup>(4)</sup> |               |
|                        | AC               | FVTOCI        | FVTPL <sup>(2)</sup> | Total         |                                   |                |                                   |               |
| <b>EU Countries</b>    | <b>13,756</b>    | <b>46,700</b> | <b>2,899</b>         | <b>63,355</b> | <b>50,321</b>                     | <b>113,676</b> | <b>-332</b>                       | <b>13,112</b> |
| Austria                |                  |               | 115                  | 115           | 2                                 | 117            |                                   |               |
| Belgium                | 999              | 815           | 14                   | 1,828         | 4                                 | 1,832          | -2                                |               |
| Bulgaria               |                  |               |                      |               | 62                                | 62             |                                   |               |
| Croatia                | 67               | 1,034         | 170                  | 1,271         | 95                                | 1,366          |                                   | 1,002         |
| Cyprus                 |                  |               |                      |               |                                   |                |                                   |               |
| Czech Republic         |                  |               |                      |               |                                   |                |                                   |               |
| Denmark                |                  | 9             | 11                   | 20            |                                   | 20             |                                   |               |
| Estonia                |                  |               |                      |               |                                   |                |                                   |               |
| Finland                |                  | 36            | 86                   | 122           | 7                                 | 129            |                                   |               |
| France                 | 2,328            | 4,610         | 436                  | 7,374         | 533                               | 7,907          | -3                                | 5             |
| Germany                |                  | 1,552         | -806                 | 746           | 479                               | 1,225          | -4                                |               |
| Greece                 |                  |               | 27                   | 27            |                                   | 27             |                                   |               |
| Hungary                | 12               | 1,276         | 158                  | 1,446         | 10                                | 1,456          |                                   | 30            |
| Ireland                |                  | 314           | -1                   | 313           | 112                               | 425            | -1                                |               |
| Italy                  | 8,983            | 21,914        | 1,237                | 32,134        | 47,108                            | 79,242         | -264                              | 11,628        |
| Latvia                 |                  | 8             |                      | 8             |                                   | 8              |                                   | 40            |
| Lithuania              |                  | 5             |                      | 5             |                                   | 5              |                                   |               |
| Luxembourg             |                  | 25            |                      | 25            |                                   | 25             |                                   |               |
| Malta                  |                  |               |                      |               |                                   |                |                                   |               |
| The Netherlands        |                  | 332           | 289                  | 621           | 108                               | 729            |                                   |               |
| Poland                 | 18               | 58            | -11                  | 65            | 31                                | 96             | -1                                |               |
| Portugal               | 376              | 313           | 89                   | 778           |                                   | 778            |                                   |               |
| Romania                | 9                | 262           |                      | 271           | 201                               | 472            | -8                                | 9             |
| Slovakia               |                  | 167           | 327                  | 494           |                                   | 494            | 1                                 | 135           |
| Slovenia               |                  | 194           |                      | 194           |                                   | 194            | 2                                 | 207           |
| Spain                  | 964              | 13,685        | 659                  | 15,308        | 1,464                             | 16,772         | -52                               | 56            |
| Sweden                 |                  |               | 162                  | 162           |                                   | 162            |                                   |               |
| United Kingdom         |                  | 91            | -63                  | 28            | 105                               | 133            |                                   |               |
| <b>Albania</b>         | <b>439</b>       | <b>23</b>     | <b>1</b>             | <b>463</b>    |                                   | <b>463</b>     |                                   | <b>1</b>      |
| <b>Egypt</b>           |                  | <b>1,119</b>  | <b>5</b>             | <b>1,124</b>  | <b>20</b>                         | <b>1,144</b>   | <b>25</b>                         |               |
| <b>Japan</b>           |                  | <b>195</b>    | <b>732</b>           | <b>927</b>    |                                   | <b>927</b>     |                                   |               |
| <b>Russia</b>          |                  | <b>131</b>    |                      | <b>131</b>    |                                   | <b>131</b>     | <b>-4</b>                         |               |
| <b>Serbia</b>          |                  | <b>601</b>    | <b>40</b>            | <b>641</b>    |                                   | <b>641</b>     | <b>6</b>                          | <b>101</b>    |
| <b>U.S.A.</b>          | <b>25</b>        | <b>3,553</b>  | <b>-469</b>          | <b>3,109</b>  | <b>14</b>                         | <b>3,123</b>   | <b>-33</b>                        |               |
| <b>Other Countries</b> |                  | <b>1,733</b>  | <b>1,154</b>         | <b>2,887</b>  | <b>529</b>                        | <b>3,416</b>   | <b>-4</b>                         | <b>2,060</b>  |
| <b>Total</b>           | <b>14,220</b>    | <b>54,055</b> | <b>4,362</b>         | <b>72,637</b> | <b>50,884</b>                     | <b>123,521</b> | <b>-342</b>                       | <b>15,274</b> |

**Banking Business Government bond  
duration: 4.6 years  
Adjusted duration due to hedging: 0.7 years**

Note: management accounts. Figures may not add up exactly due to rounding

(1) Exposure to central and local governments. Book Value of Debt Securities and Net Loans as at 31.3.19

(2) Taking into account cash short positions

(3) Excluding securities in which money is collected through insurance policies where the total risk is retained by the insured

(4) Net of tax and allocation to insurance products under separate management

# Exposure to Banks by Main Countries<sup>(1)</sup>

€ m

|                        | DEBT SECURITIES  |              |              |              |                                   |               | LOANS         |
|------------------------|------------------|--------------|--------------|--------------|-----------------------------------|---------------|---------------|
|                        | Banking Business |              |              |              | Insurance Business <sup>(2)</sup> | Total         |               |
|                        | AC               | FVTOCI       | FVTPL        | Total        |                                   |               |               |
| <b>EU Countries</b>    | <b>1,162</b>     | <b>3,058</b> | <b>823</b>   | <b>5,043</b> | <b>3,364</b>                      | <b>8,407</b>  | <b>31,837</b> |
| Austria                | 35               | 21           |              | 56           |                                   | 56            | 204           |
| Belgium                |                  | 50           | 105          | 155          | 50                                | 205           | 330           |
| Bulgaria               |                  |              |              |              |                                   |               | 1             |
| Croatia                |                  |              | 58           | 58           |                                   | 58            | 188           |
| Cyprus                 |                  |              |              |              |                                   |               | 1             |
| Czech Republic         |                  |              |              |              |                                   |               |               |
| Denmark                |                  | 8            |              | 8            | 2                                 | 10            | 202           |
| Estonia                |                  |              |              |              |                                   |               |               |
| Finland                |                  | 37           | 4            | 41           |                                   | 41            | 79            |
| France                 | 155              | 510          | 224          | 889          | 718                               | 1,607         | 6,333         |
| Germany                |                  | 443          | 6            | 449          | 142                               | 591           | 3,135         |
| Greece                 |                  |              |              |              |                                   |               | 559           |
| Hungary                | 145              | 14           |              | 159          |                                   | 159           | 98            |
| Ireland                |                  | 75           | 2            | 77           |                                   | 77            | 41            |
| Italy                  | 583              | 1,262        | 331          | 2,176        | 1,352                             | 3,528         | 8,823         |
| Latvia                 |                  |              |              |              |                                   |               |               |
| Lithuania              |                  |              |              |              |                                   |               | 1             |
| Luxembourg             | 60               | 82           | 106          | 248          |                                   | 248           | 1,774         |
| Malta                  |                  |              |              |              |                                   |               | 154           |
| The Netherlands        | 32               | 161          | 21           | 214          | 267                               | 481           | 281           |
| Poland                 |                  | 29           |              | 29           |                                   | 29            | 256           |
| Portugal               |                  | 10           |              | 10           |                                   | 10            | 2             |
| Romania                |                  |              |              |              |                                   |               | 3             |
| Slovakia               |                  | 39           |              | 39           |                                   | 39            | 1             |
| Slovenia               |                  |              |              |              |                                   |               | 2             |
| Spain                  | 83               | 96           | -45          | 134          | 287                               | 421           | 585           |
| Sweden                 |                  | 85           | 1            | 86           |                                   | 86            | 26            |
| United Kingdom         | 69               | 136          | 10           | 215          | 546                               | 761           | 8,758         |
| <b>Albania</b>         |                  |              |              |              |                                   |               | <b>18</b>     |
| <b>Egypt</b>           |                  |              |              |              |                                   |               | <b>210</b>    |
| <b>Japan</b>           |                  | <b>10</b>    |              | <b>10</b>    | <b>54</b>                         | <b>64</b>     | <b>58</b>     |
| <b>Russia</b>          |                  | <b>21</b>    |              | <b>21</b>    |                                   | <b>21</b>     | <b>84</b>     |
| <b>Serbia</b>          |                  |              |              |              |                                   |               | <b>68</b>     |
| <b>U.S.A.</b>          | <b>261</b>       | <b>439</b>   | <b>270</b>   | <b>970</b>   | <b>1,186</b>                      | <b>2,156</b>  | <b>1,632</b>  |
| <b>Other Countries</b> | <b>69</b>        | <b>1,000</b> | <b>77</b>    | <b>1,146</b> | <b>842</b>                        | <b>1,988</b>  | <b>4,428</b>  |
| <b>Total</b>           | <b>1,492</b>     | <b>4,528</b> | <b>1,170</b> | <b>7,190</b> | <b>5,446</b>                      | <b>12,636</b> | <b>38,335</b> |

Note: figures may not add up exactly due to rounding

(1) Book Value of Debt Securities and Net Loans as at 31.3.19

(2) Excluding securities in which money is collected through insurance policies where the total risk is retained by the insured

# Exposure to Other Customers by Main Countries<sup>(1)</sup>

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|                        | DEBT SECURITIES  |              |              |              |                                   |               | LOANS          |
|------------------------|------------------|--------------|--------------|--------------|-----------------------------------|---------------|----------------|
|                        | Banking Business |              |              |              | Insurance Business <sup>(2)</sup> | Total         |                |
|                        | AC               | FVTOCI       | FVTPL        | Total        |                                   |               |                |
| <b>EU Countries</b>    | <b>3,432</b>     | <b>2,569</b> | <b>2,000</b> | <b>8,001</b> | <b>5,118</b>                      | <b>13,119</b> | <b>350,771</b> |
| Austria                | 10               | 22           |              | 32           | 2                                 | 34            | 251            |
| Belgium                | 891              | 27           |              | 918          | 137                               | 1,055         | 261            |
| Bulgaria               |                  |              |              |              | 19                                | 19            | 28             |
| Croatia                | 11               | 4            |              | 15           | 11                                | 26            | 5,617          |
| Cyprus                 |                  |              |              |              |                                   |               | 275            |
| Czech Republic         | 9                | 10           |              | 19           |                                   | 19            | 704            |
| Denmark                |                  | 10           | 4            | 14           | 23                                | 37            | 18             |
| Estonia                |                  |              |              |              |                                   |               | 1              |
| Finland                |                  | 40           | 2            | 42           | 33                                | 75            | 52             |
| France                 | 20               | 321          | 54           | 395          | 785                               | 1,180         | 2,057          |
| Germany                | 92               | 217          | -1           | 308          | 630                               | 938           | 3,260          |
| Greece                 | 12               |              |              | 12           |                                   | 12            | 17             |
| Hungary                | 5                | 21           |              | 26           |                                   | 26            | 2,492          |
| Ireland                | 114              | 381          | 200          | 695          | 51                                | 746           | 266            |
| Italy                  | 1,875            | 1,015        | 1,432        | 4,322        | 1,447                             | 5,769         | 300,372        |
| Latvia                 |                  |              |              |              |                                   |               |                |
| Lithuania              |                  |              |              |              |                                   |               | 10             |
| Luxembourg             | 132              | 40           | 10           | 182          | 24                                | 206           | 2,163          |
| Malta                  |                  |              |              |              |                                   |               | 28             |
| The Netherlands        | 42               | 191          | 164          | 397          | 471                               | 868           | 2,002          |
| Poland                 |                  |              |              |              | 11                                | 11            | 922            |
| Portugal               | 6                |              | 64           | 70           | 8                                 | 78            | 185            |
| Romania                |                  |              |              |              |                                   |               | 966            |
| Slovakia               |                  |              |              |              |                                   |               | 11,884         |
| Slovenia               |                  | 1            |              | 1            |                                   | 1             | 1,453          |
| Spain                  | 21               | 65           | 42           | 128          | 675                               | 803           | 2,881          |
| Sweden                 |                  | 53           |              | 53           | 2                                 | 55            | 82             |
| United Kingdom         | 192              | 151          | 29           | 372          | 789                               | 1,161         | 12,524         |
| <b>Albania</b>         |                  |              |              |              |                                   |               | <b>380</b>     |
| <b>Egypt</b>           |                  |              |              |              |                                   |               | <b>2,103</b>   |
| <b>Japan</b>           |                  | <b>50</b>    | <b>39</b>    | <b>89</b>    | <b>31</b>                         | <b>120</b>    | <b>836</b>     |
| <b>Russia</b>          |                  |              |              |              | <b>92</b>                         | <b>92</b>     | <b>3,231</b>   |
| <b>Serbia</b>          |                  |              |              |              |                                   |               | <b>3,149</b>   |
| <b>U.S.A.</b>          | <b>310</b>       | <b>402</b>   | <b>44</b>    | <b>756</b>   | <b>1,587</b>                      | <b>2,343</b>  | <b>4,556</b>   |
| <b>Other Countries</b> | <b>72</b>        | <b>218</b>   | <b>76</b>    | <b>366</b>   | <b>1,125</b>                      | <b>1,491</b>  | <b>11,408</b>  |
| <b>Total</b>           | <b>3,814</b>     | <b>3,239</b> | <b>2,159</b> | <b>9,212</b> | <b>7,953</b>                      | <b>17,165</b> | <b>376,434</b> |

Note: figures may not add up exactly due to rounding

(1) Book Value of Debt Securities and Net Loans as at 31.3.19

(2) Excluding securities in which money is collected through insurance policies where the total risk is retained by the insured

# Disclaimer

**“The manager responsible for preparing the company’s financial reports, Fabrizio Dabbene, declares, pursuant to paragraph 2 of Article 154 bis of the Consolidated Law on Finance, that the accounting information contained in this presentation corresponds to the document results, books and accounting records”.**

\* \* \*

This presentation includes certain forward looking statements, projections, objectives and estimates reflecting the current views of the management of the Company with respect to future events. Forward looking statements, projections, objectives, estimates and forecasts are generally identifiable by the use of the words “may,” “will,” “should,” “plan,” “expect,” “anticipate,” “estimate,” “believe,” “intend,” “project,” “goal” or “target” or the negative of these words or other variations on these words or comparable terminology. These forward-looking statements include, but are not limited to, all statements other than statements of historical facts, including, without limitation, those regarding the Company’s future financial position and results of operations, strategy, plans, objectives, goals and targets and future developments in the markets where the Company participates or is seeking to participate.

Due to such uncertainties and risks, readers are cautioned not to place undue reliance on such forward-looking statements as a prediction of actual results. The Group’s ability to achieve its projected objectives or results is dependent on many factors which are outside management’s control. Actual results may differ materially from (and be more negative than) those projected or implied in the forward-looking statements. Such forward-looking information involves risks and uncertainties that could significantly affect expected results and is based on certain key assumptions.

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