

## 1Q17 Results

**Growth Engines Drive Increasing Profitability** 

A Strong Bank, Delivering Growth



### **Growth Engines Drive Increasing Profitability**

€901m stated Net income<sup>(1)</sup> (€1.2bn excluding Levies and other charges concerning the banking industry), above the pro-quota 2017 dividend commitment

~€1.7bn pro-forma Net income including ~€800m additional net capital gain from Allfunds Bank disposal to be booked in H2 2017

Best ever Q1 for Commissions (+10% vs 1Q16) and strong recovery in Net interest income (+3% vs 4Q16)

Cost/Income down to 48.8%, among the best in Europe

€7.5bn Gross NPL stock reduction over the past six quarters at no cost to shareholders and the lowest NPL inflow since ISP was created

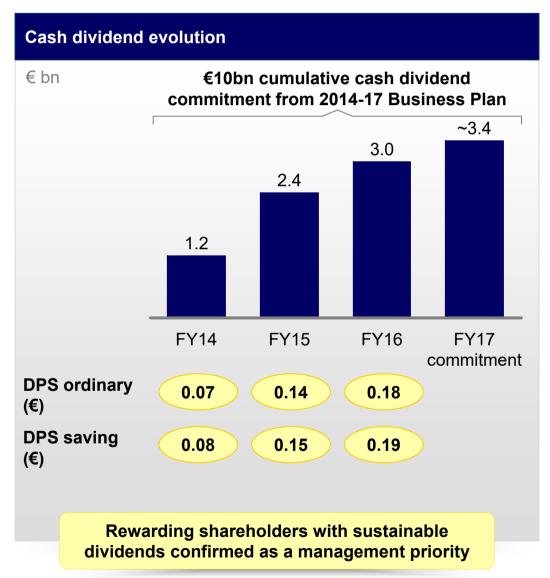
Common Equity<sup>(2)</sup> ratio at 12.9%, well above regulatory requirements even under EBA stress test adverse scenario

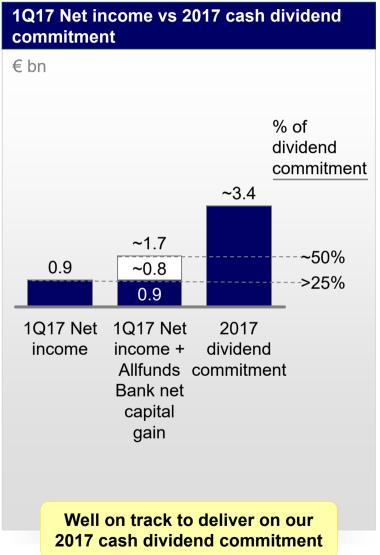
<sup>(2)</sup> Pro-forma fully loaded Basel 3 (31.3.17 financial statements considering the total absorption of DTA related to goodwill realignment/adjustments to loans, the expected absorption of DTA on losses carried forward and the expected distribution of 1Q17 Net income of insurance companies); including estimated benefits from the Danish Compromise (18bps)



<sup>(1)</sup> Including Levies and other charges concerning the banking industry: €415m pre-tax (€282m net of tax) of which charges for the Resolution Fund €150m pre-tax (€104m net of tax) - our estimated commitment for the year fully funded - and charges for the additional Atlante Fund stake write-down: €261m pre-tax (€175m net of tax)

#### ISP Continues to Deliver on its Dividend Commitment

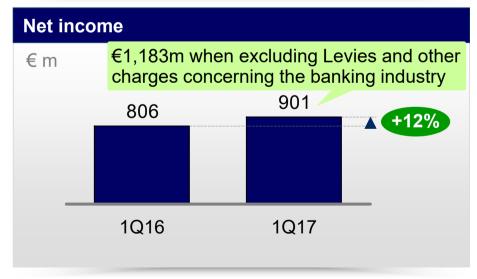


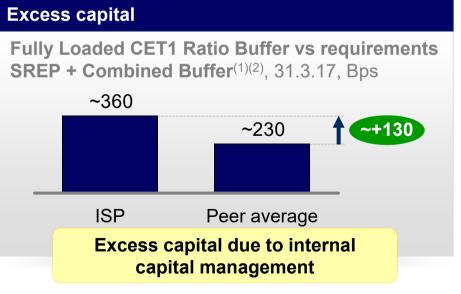


#### **Q1: Strong Performance Delivered**





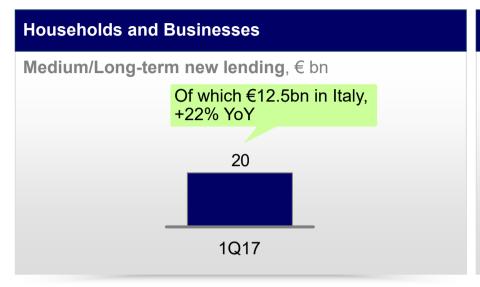




<sup>(1)</sup> Sample: BBVA, BNP Paribas, Commerzbank, Deutsche Bank, Nordea, Santander and Société Générale as of 31.3.17; BPCE, Crédit Agricole Group, ING and UniCredit as of 31.12.16 or previous available data. Data may not be fully comparable due to different estimates hypothesis. Source: Investors' Presentations, Press Releases, Conference Calls and Financial Statements

<sup>(2)</sup> Calculated as the difference between the Fully Loaded CET1 ratio vs requirements SREP + Combined Buffer; only top European banks that have communicated their SREP requirement

#### All Stakeholders Benefit from Our Performance

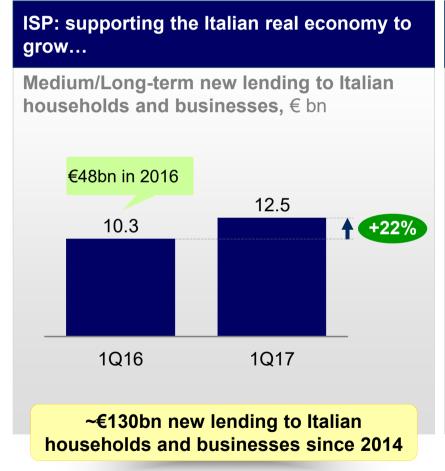


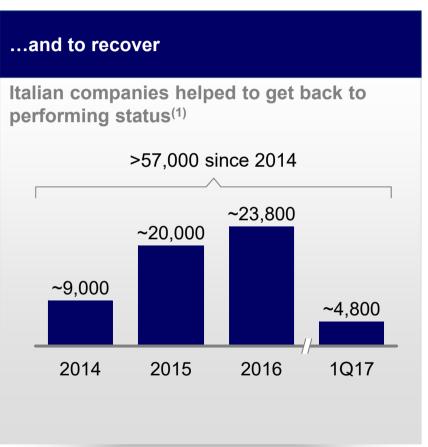






#### ISP: An Accelerator for the Growth of the Real Economy in Italy





#### 1Q17: Highlights

- Strong economic performance driven by high quality earnings:
  - €901m Net income, ~€1.7bn including ~€800m additional net capital gain from Allfunds Bank disposal to be booked in H2 2017



□ Growth in Net interest income (+3% vs 4Q16)



■ Best ever Q1 for Commissions (+10% vs 1Q16)



□ Continued strong cost management with C/I ratio down to 48.8%



- Downward trend in loan loss provisions with cost of risk down to 76bps (vs 102 in FY16)
- Best-in-class capital position with a solid balance sheet:



Decreasing Gross NPL stock (-€7.5bn vs 30.9.15), the lowest of the past 14 quarters, coupled with the lowest NPL inflow since ISP was created



□ Pro-forma fully loaded Common Equity ratio at 12.9%(1) well above regulatory requirements even under EBA stress test adverse scenario



□ Low leverage ratio at 6.4%



Strong liquidity position and funding capability with LCR and NSFR well above 100%

<sup>(1)</sup> Pro-forma fully loaded Basel 3 (31.3.17 financial statements considering the total absorption of DTA related to goodwill realignment/adjustments to loans, the expected absorption of DTA on losses carried forward and the expected distribution of 1Q17 Net income of insurance companies); including estimated benefits from the Danish Compromise (18bps)



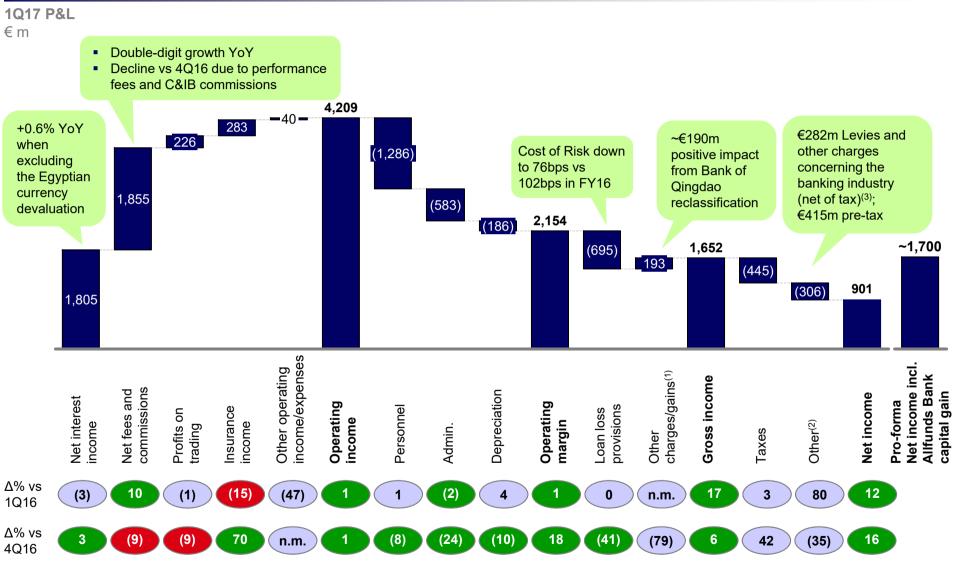
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# 1Q17: Growth engines drive increasing profitability

Best-in-class capital position and leverage with a solid balance sheet

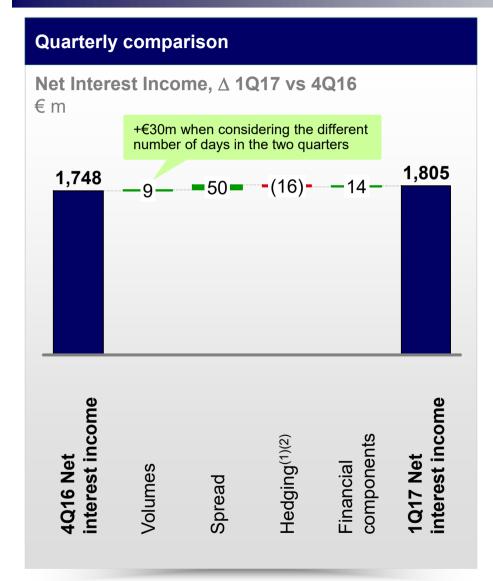
Well ahead of our Business Plan

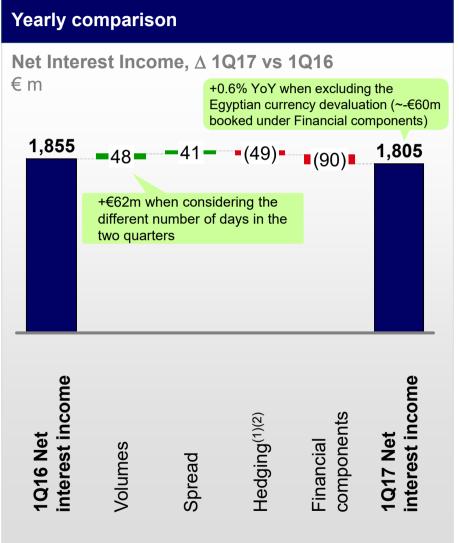
#### Q1: Strong Growth in Profitability Driven by High Quality Earnings



- (1) Net provisions and net impairment losses on other assets, Other income (expenses), Income (Loss) from discontinued operations
- (2) Charges (net of tax) for integration and exit incentives, Effect of purchase price allocation (net of tax), Levies and other charges concerning the banking industry (net of tax), Impairment (net of tax) of goodwill and other intangible assets, Minority interests
- (3) Including charges for the Resolution Fund: €150m pre-tax (€104m net of tax) our estimated commitment for the year fully funded and charges for the additional Atlante Fund stake write-down: €261m pre-tax (€175m net of tax)

## **Quarterly Increase in Net Interest Income Despite Low Interest**Rate Environment





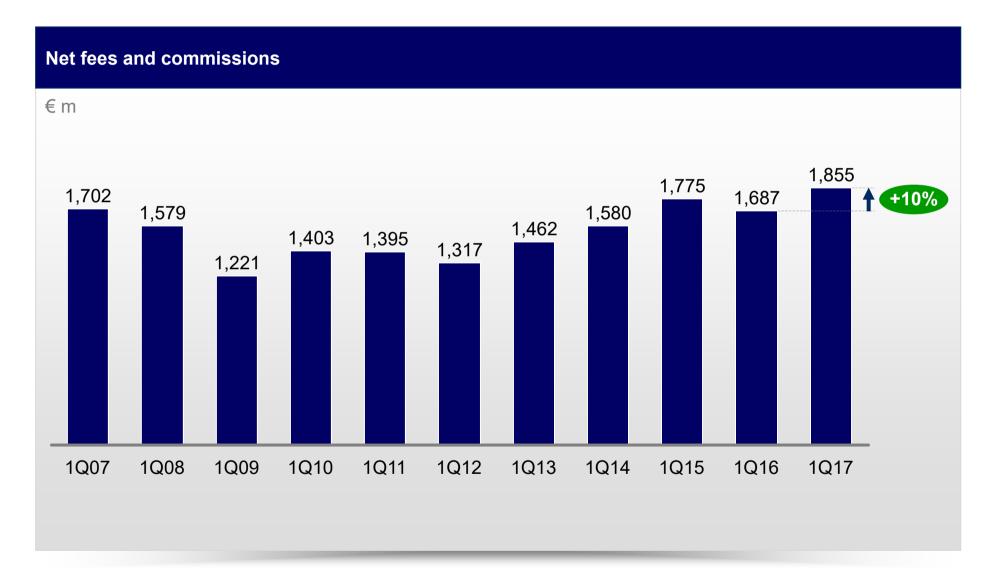
Note: Figures may not add up exactly due to rounding differences



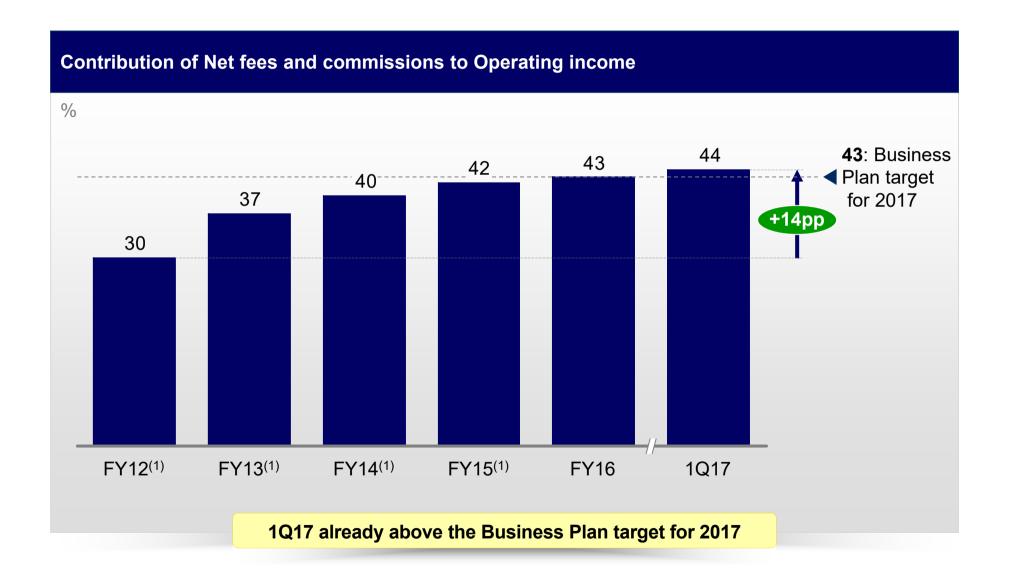
<sup>(1) ~€120</sup>m benefit from core deposits hedging in 1Q17

<sup>(2)</sup> Hedging on core deposits

### **Best Ever Q1 for Commissions With Double-digit Growth YoY**



### Well-balanced and Highly Resilient Business Model



# Assets Under Management: Increasing by €6bn in Q1 with Further Upside Going Forward

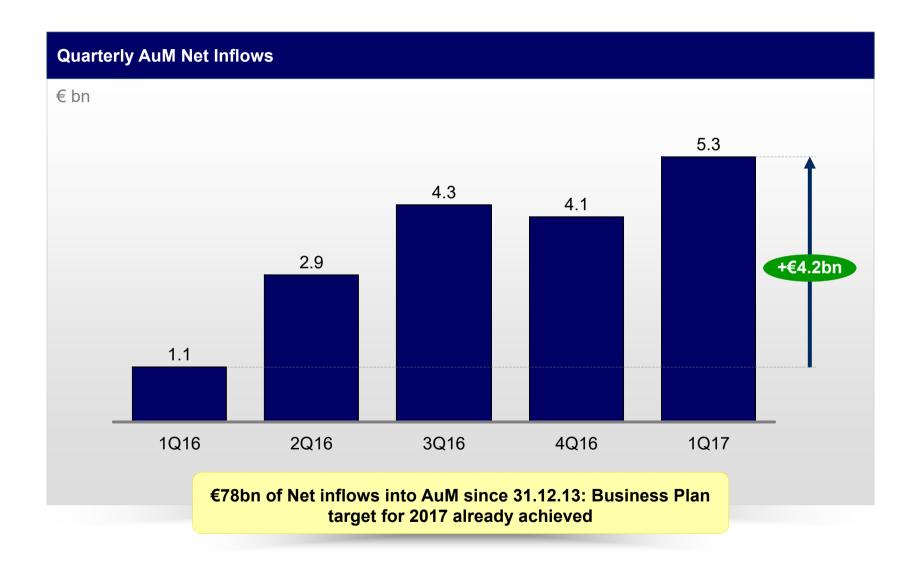




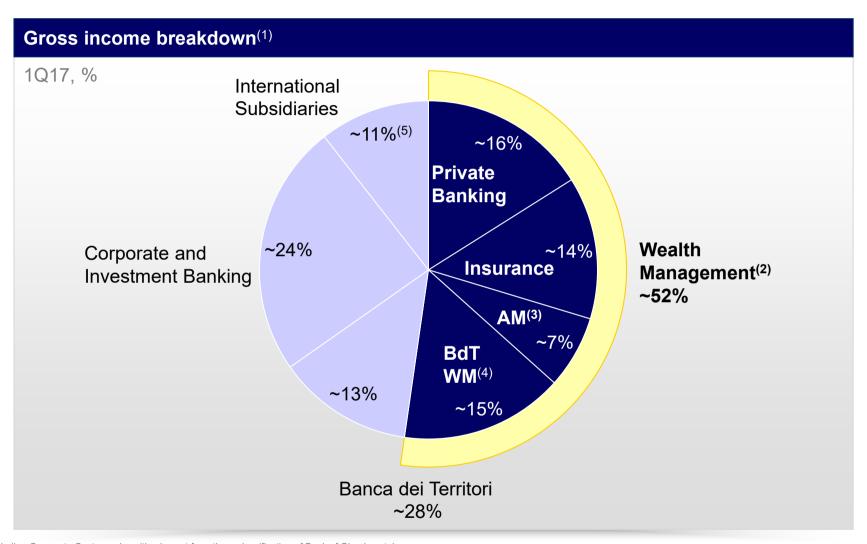
<sup>(1) 2013, 2014</sup> and 2015 data not restated

<sup>(2)</sup> Sum of Assets under Management (AuM) and Assets under Administration (AuA)

### **Strong Acceleration in AuM Net Inflows**



### ISP: A Successful Wealth Management Company



<sup>(1)</sup> Excluding Corporate Centre and positive impact from the reclassification of Bank of Qingdao stake



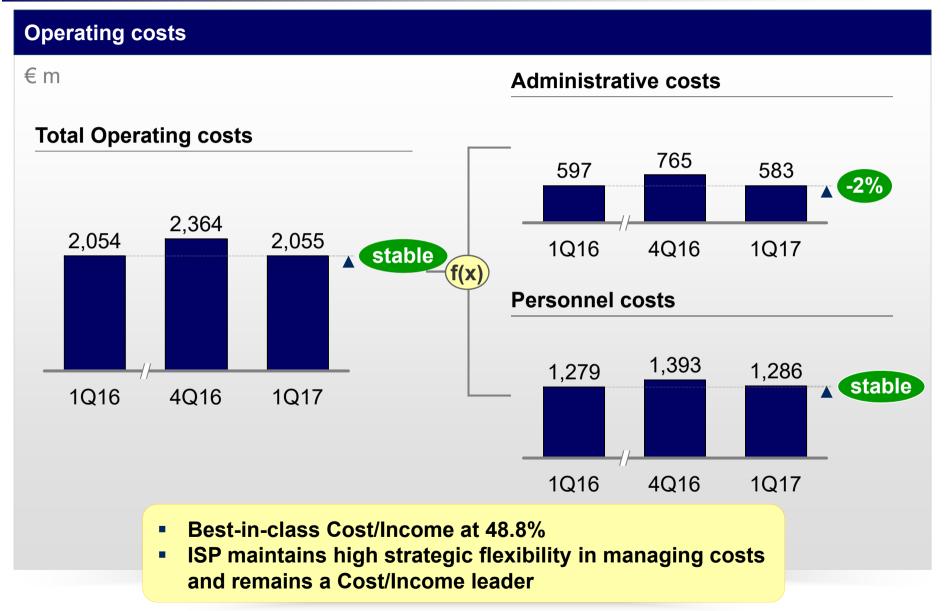
<sup>(2)</sup> Private Banking includes Fideuram, Intesa Sanpaolo Private Banking, Intesa Sanpaolo Private Bank (Suisse) and Sirefid; Insurance includes Fideuram Vita, Intesa Sanpaolo Assicura and Intesa Sanpaolo Vita; Asset Management includes Eurizon; BdT WM includes ~€480m revenues from WM products included in Banca dei Territori (applying a C/I of ~34.8%)

<sup>(3)</sup> Asset Management

<sup>(4)</sup> Banca dei Territori Wealth Management

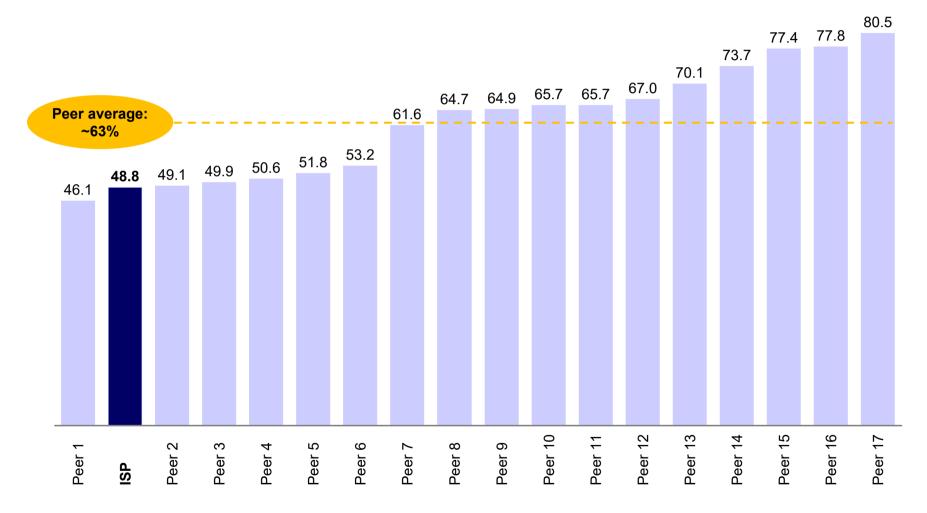
<sup>(5)</sup> Excluding positive impact from the reclassification of Bank of Qingdao stake Note: figures may not add up exactly due to rounding differences

#### **Effective Cost Management**



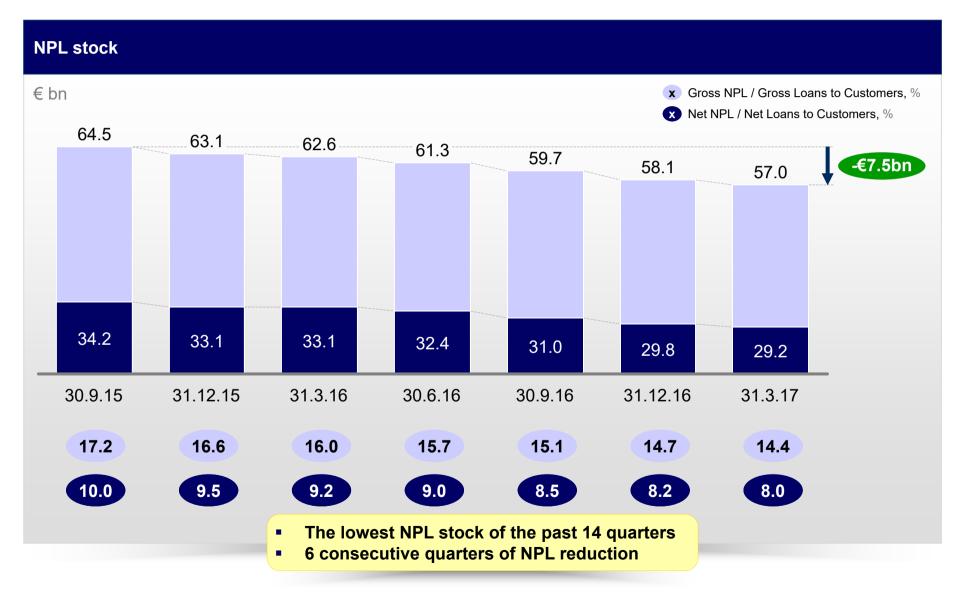
### **Best-in-class Cost/Income Ratio in Europe**

Cost/Income<sup>(1)</sup>

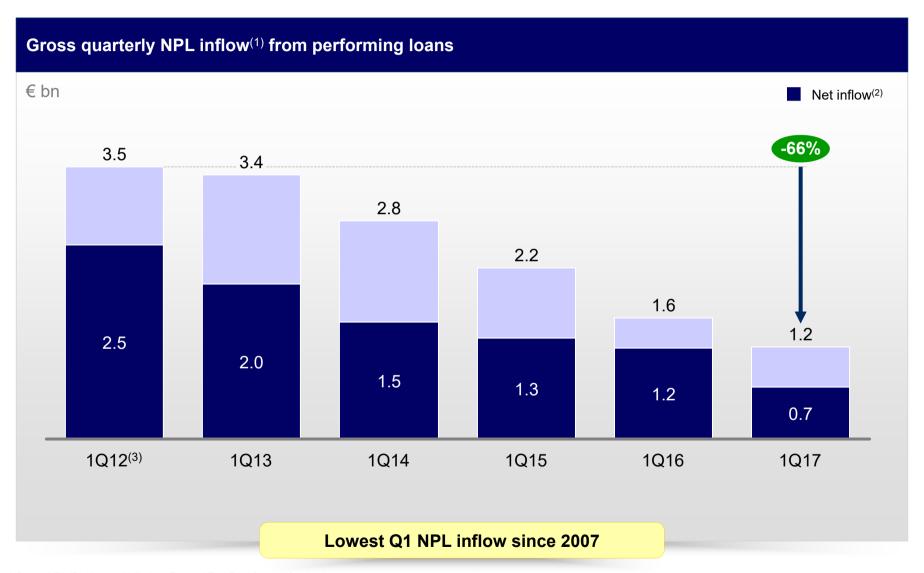


<sup>(1)</sup> Sample: Barclays, BBVA, BNP Paribas, Credit Suisse, Deutsche Bank, HSBC, Lloyds Banking Group, Nordea, Santander, Société Générale, Standard Chartered and UBS (31.3.17 data); BPCE, Crédit Agricole Group, Commerzbank, ING and UniCredit (31.12.16 data)

## €7.5bn NPL Reduction in the Past 18 Months at No Cost to Shareholders



### **Strong Decline in NPL Inflows**



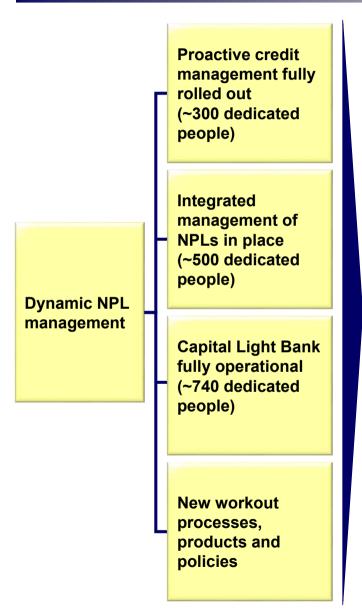
<sup>(1)</sup> Inflow to NPL (Bad Loans, Unlikely to Pay and Past Due) from performing loans

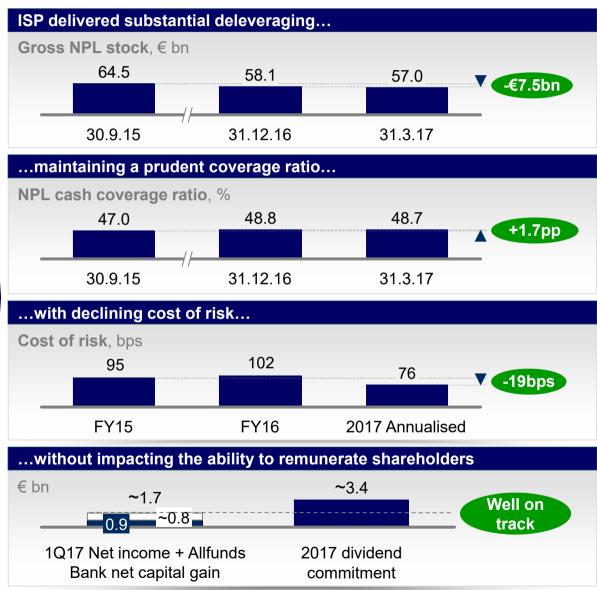
<sup>(3) 2012</sup> figures recalculated to take into consideration the regulatory changes to Past Due classification criteria introduced by the Bank of Italy (90 days since 2012 vs 180 days up until 31.12.11)



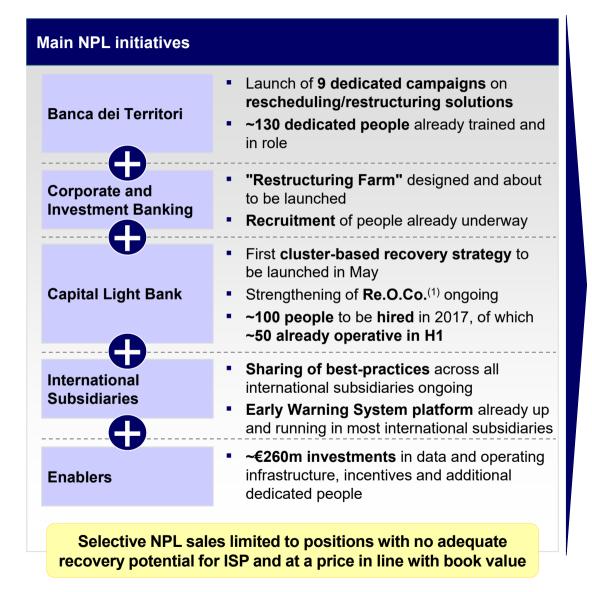
<sup>(2)</sup> Inflow to NPL (Bad Loans, Unlikely to Pay and Past Due) from performing loans minus outflow from NPL into performing loans

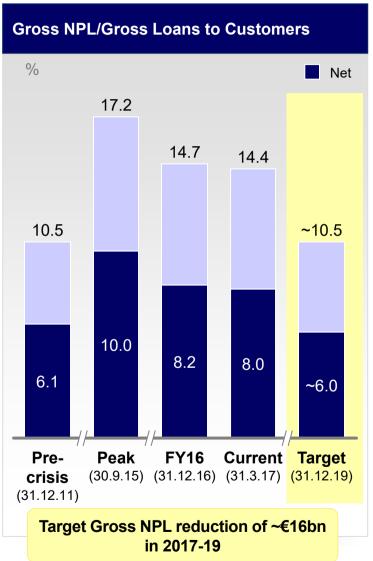
### Several Successful Actions on NPL Portfolio Fully Implemented





## Targeting a Pre-crisis NPL Ratio: Additional Initiatives Already Underway





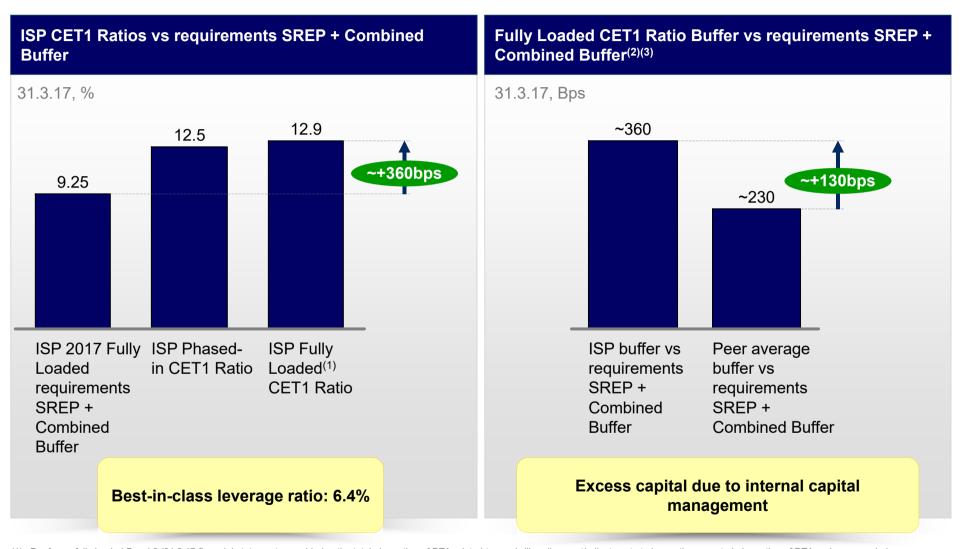
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#### Solid Capital Base, Well Ahead of Regulatory Requirements



<sup>(1)</sup> Pro-forma fully loaded Basel 3 (31.3.17 financial statements considering the total absorption of DTA related to goodwill realignment/adjustments to loans, the expected absorption of DTA on losses carried forward and the expected distribution of 1Q17 Net income of insurance companies); including estimated benefits from the Danish Compromise (18bps)

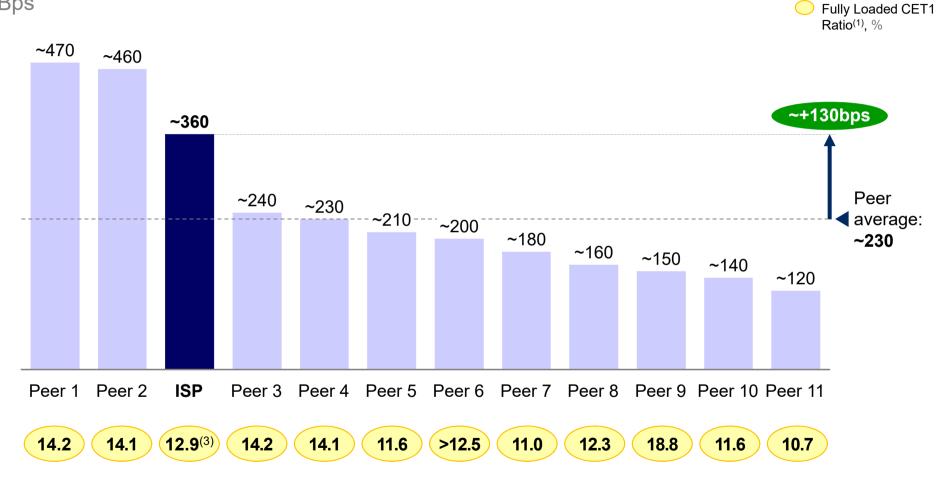
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<sup>(2)</sup> Calculated as the difference between the Fully Loaded CET1 ratio vs requirements SREP + Combined Buffer; only top European banks that have communicated their SREP requirement

#### **Best-in-Class Excess Capital**

Fully Loaded CET1 Ratio Buffer vs requirements SREP + Combined Buffer<sup>(1)(2)</sup>
Bps



<sup>(1)</sup> Sample: BBVA, BNP Paribas, Deutsche Bank, Nordea, Santander and Société Générale (31.3.17 data); BPCE, Crédit Agricole Group, Commerzbank, ING and UniCredit (31.12.16 data). Source: Investors' Presentations, Press Releases, Conference Calls, Financial Statements

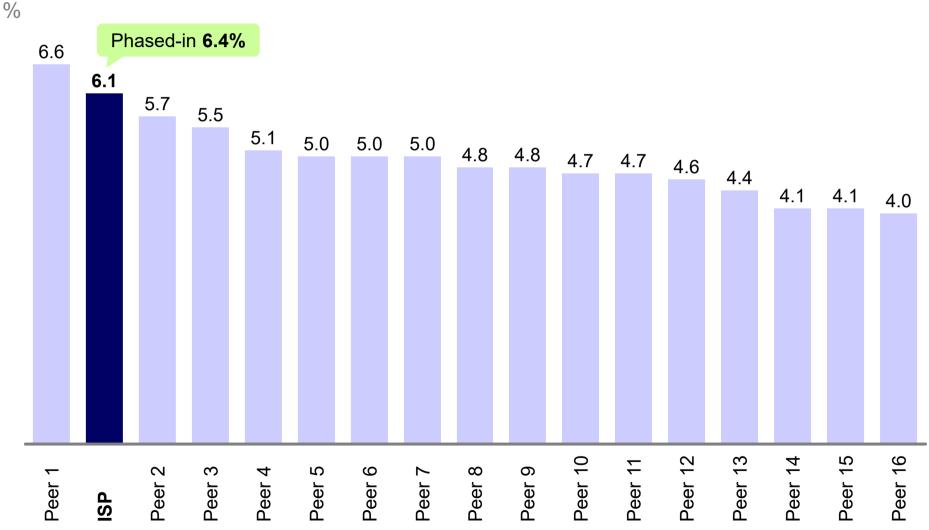
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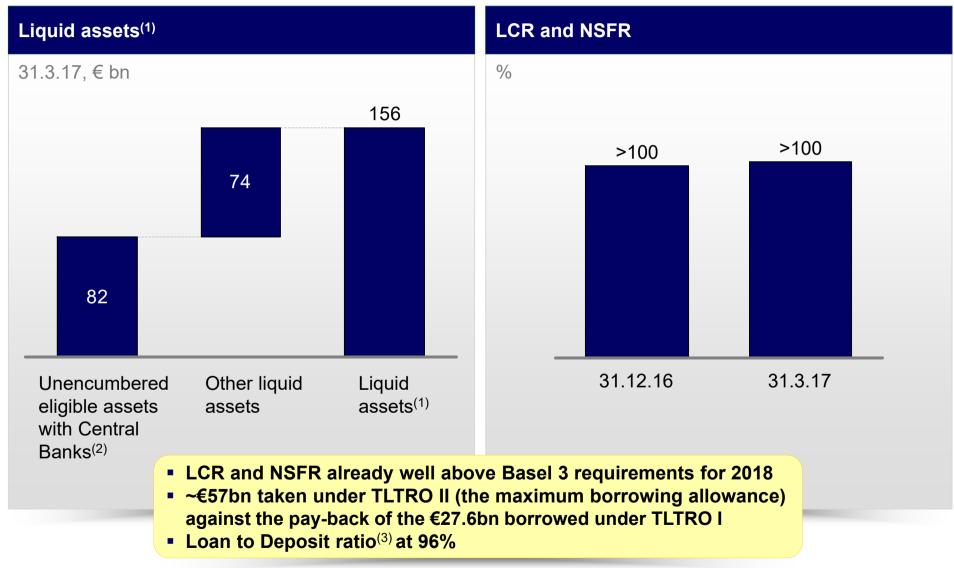
### **Outstanding Leverage Ratio**

Fully loaded Basel 3 pro-forma Leverage ratio<sup>(1)</sup>



<sup>(1)</sup> Sample: Barclays, BBVA, BNP Paribas, Credit Suisse, Deutsche Bank, HSBC, Lloyds Banking Group, Nordea, Santander, Société Générale and UBS (31.3.17 data); BPCE, Commerzbank, ING, Standard Chartered and UniCredit (31.12.16 data); Data may not be fully comparable due to different estimates hypothesis. Credit Suisse and UBS Leverage ratio calculated on the basis of fully applied Swiss SRB rules. Source: Investors' Presentations, Press Releases, Conference Calls, Financial Statements

#### **Strong Liquidity Position Confirmed**



<sup>(1)</sup> Stock of own-account eligible assets (including assets used as collateral and excluding eligible assets received as collateral) and cash & deposits with Central Banks

<sup>(2)</sup> Eligible assets freely available (excluding assets used as collateral and including eligible assets received as collateral), net of haircuts; including cash & deposits with Central Banks

<sup>(3)</sup> Loans to Customers/Direct Deposits from Banking Business

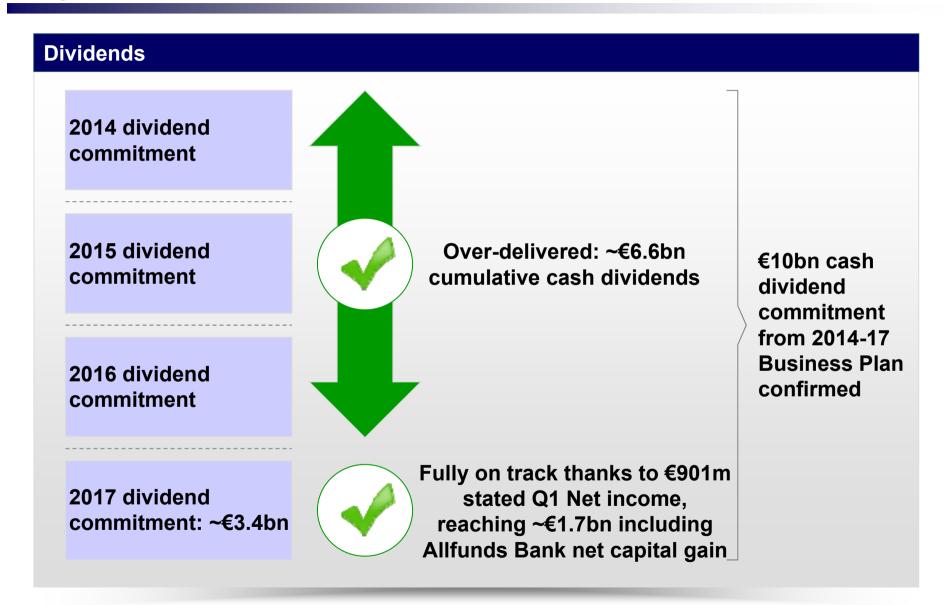
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### Fully On Track to Deliver Our 2014-17 Dividend Commitment



#### **Our Business Plan Initiatives: New Growth Bank (1/2)**

#### **Key highlights on New Growth Bank initiatives**

#### Banca 5®

Banca 5<sup>®</sup> "specialized" business model introduced in ~70% of the branches, with 3,600 dedicated Relationship Managers: revenues per client increased from €70 to €122



- "Real Estate" project underway with 32 real estate agencies already opened
- Acquisition of Banca ITB to create the first "proximity bank" in Italy, focused on instant banking through a lean network of ~22,000 points of sale representing ~25 million potential customers, of which ~12 million are already Banca ITB's customers



- New multichannel processes successfully launched:
- ~1.7m additional multichannel clients since the beginning of 2014, raising the total to ~6.5m
- 4.4m mobile Apps for smartphone/tablet downloaded by customers
- The first multichannel bank in Italy with ~80% of products available via multichannel platforms
- Digitisation across all branches with ~100% paperless transactions for all priority products (~4.3m transactions completed in 1Q17 and more than 12.5m since the start of the initiative)
- Online Branch fully active for "Service To Sale", with ~10,000 products sold in 1Q17
- New digital marketing capabilities built to fully exploit search engines and social media presence
- Launch of **new Intesa Sanpaolo digital experience**, with new internet banking site, new website and new Apps
- Development of **new digital channels** in **Croatia**, **Hungary** and **Egypt**

#### Private Banking Hub

- Fideuram-ISPB successfully operational since July 2015
- PB branch in London fully up and running and strengthening of ISPB Suisse
- Launched first wave of new products for the entire Division (e.g., Fideuram Private Mix, Piano Investimento Italia (PIR))



- Opened 5 dedicated HNWI boutiques
- Launch of **new advisory services** for clients with sophisticated financial needs
- Launch of advisory tool "View" on the ISPB network with more than €4bn of assets under advisory
- New digital office for private bankers fully up and running
- Broadening advisory services across different client segments





### Our Business Plan Initiatives: New Growth Bank (2/2)

#### Key highlights on New Growth Bank initiatives

#### Asset Management Hub

- Digital platform enriched (e.g., "model portfolio", "scenario analysis" added)
- New product range introduced into Banca dei Territori (e.g., Eurizon Evolution Target), the Private Banking Division (e.g., Eurizon High Income), the Insurance Hub, CIB clients (e.g., EF Sustainable Global Equity) and a new offer dedicated to international clients (e.g., "Best expertise") and SMEs (e.g., GP Unica Imprese)



- Launch of products allowing investors to sustain the real economy while capturing the evolution of the European structured credit market (Eurizon Easy Fund – Securitised Bond Fund)
- Launch of PIR compliant investment solutions aimed at sustaining Italian enterprises' long-term growth (e.g., Eurizon Progetto Italia)
- Asset Management Division growing in Europe (e.g., partnership in London, new branch in Paris) and Asia (e.g., set up of Wealth Management Yicai in China)
- Integration of Group's Asset Management activities in Eastern Europe within Eurizon Capital

#### Insurance Hub

- Steering of product mix towards capital-efficient products making good progress (e.g., Unit Linked products account for 72% of new production vs 66% at 2016 year-end)
- Launch of new Unit Linked with capital protection ("Exclusive Insurance")
- Expansion of life-business products with the launch of "Base Sicura Tutelati", designed for underage clients and those with disabilities, and
   "Vicino a Te" for minors who lost parents in the earthquake
- Consolidation of products available to the Private Banking Hub (Fideuram Private Mix and Synthesis) and launch of new composite
  product with capital protection and a new Unit Linked ("Selezione Private") providing access to 50 "best in class" external funds
- Restyling of product "Giusto Mix" with introduction of a volatility reduction tool
- Continuation of offer diversification in P&C business with products in the healthcare sector (new product dedicated to surgery, prevention and illnesses with "Dread Disease") and in the corporate sector (new product dedicated to agriculture)
- Consolidation of activities for the development of a Pension Fund offer dedicated to company employees
- Full integration of Pension Fund Business
- Agreement with Insurance broker AON to offer specific insurance plans to Corporate clients
- Continuation of auto insurance offer through a system which targets new customers based on the registration of licence plates, automatically generating commercial proposals and through the deployment of remote offerings for vehicle insurance products

## Bank 360°for corporate clients

- New Transaction Banking Group unit set up and new commercial initiatives ongoing
- New commercial model and product offering for SMEs
- Specialised finance hub new Mediocredito Italiano fully up and running
- Strengthening of the international presence of C&IB Division (e.g., office set up in Washington, strengthening of ISP Bank Luxembourg)

#### **Our Business Plan Initiatives: Core Growth Bank**

#### Key highlights on Core Growth Bank initiatives Project "cash desk service evolution" in progress: already ~2,000 branches with cash desks closing at 1pm and ~250 branches Capturing fully dedicated to advisory services Untapped Revenue New e-commerce portal to continue seizing business potential after EXPO 2015 **Potential** Enhanced offer aimed at growth in lending to private sector (e.g., new innovative "Mutuo Up") New Service Model introduced at Banca dei Territori: introduction of three specialised commercial value chains, creation of ~1,200 new managerial roles, innovation of the SME Service Model New advanced analytics / machine learning models to identify high potential clients Launch of "Programma Filiere" with important initiatives in relevant economic sectors (Agriculture) Integration of consumer finance in branch network C&IB Asset Light model fully operational, with benefits in terms of cross-selling; distribution capabilities eventually being enhanced Front-line excellence programme in C&IB ongoing New C&IB organisation in place to reinforce the "industry driven" client service model and international growth Launch of new C&IB international strategy, with focus on further growth in core selected products, clients and geographies New branch openings in Doha and Abu Dhabi New segmentation and service model for International Subsidiaries Affluent clients launched CRM system extension to Slovakia in progress and new advisory model for investment products under implementation in Slovakia, Croatia, Hungary and Slovenia JV in merchant banking with specialised investor (Neuberger) completed, with deconsolidation of activities Integration of the Bank in Bosnia into the Croatian bank underway Geographical footprint simplification ongoing: 28 branches closed in 1Q17 and 755 since 2014 Continuous Cost Legal entity simplification ongoing: from 7 to 1 product factories in specialised finance and advisory, leasing and factoring and Management 9 local banks merged into ISP Dynamic Proactive credit management value chain empowered across all Divisions Credit and Integrated management of NPLs(1) in place Risk Management New organisation of CLO area, structured by Business Unit Split of Risk and Compliance, with two Chiefs (CRO and CCO) reporting directly to the CEO

### Our Business Plan Initiatives: Capital Light Bank, People Initiatives and Investments

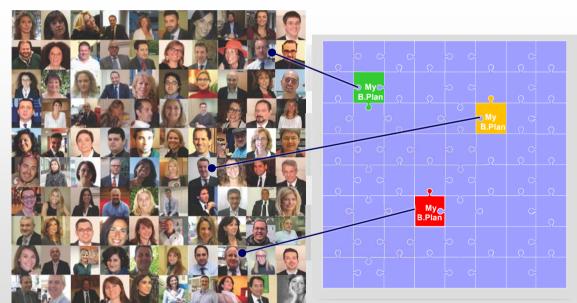
	CLB fully operational with:	
Capital Light Bank (CLB)	– <mark>~740</mark> dedicated people	•
	<ul> <li>~€22bn of deleveraging of non-core assets already achieved</li> </ul>	•
	<ul> <li>New performance management system fully operational for each asset class</li> </ul>	•
	<ul> <li>Re.O.Co.<sup>(1)</sup> fully up and running with an estimated positive impact for the Group of ~€55m since 2014</li> </ul>	•
	Partnership with KKR-Pillarstone fully up and running	
Na and	<ul> <li>~4,500 people already reallocated to high priority initiatives</li> </ul>	•
People and investments as	<ul> <li>Investment Plan for Group employees finalised: plan with the highest number of participants in Group history</li> </ul>	•
key enablers	<ul> <li>"Big Financial Data" programme fully in line with our targets (~500 employees involved)</li> </ul>	•
	<ul> <li>Chief Innovation Officer established in role and "Innovation Centre" created to train staff and develop new products, processes and "ideal branches", located in the new ISP Tower in Turin</li> </ul>	•
	<ul> <li>Large-scale digitisation programme launched to improve efficiency and service level on top priority operating processes; Digital Factory fully operational, digitisation of 14 key processes launched, 11 already up and running</li> </ul>	•
	<ul> <li>Advanced Analytics programme launched on commercial/operating initiatives in several business / governance units</li> </ul>	•
	<ul> <li>Investment to renew the layout of 1,000 branches already activated (~90 branches converted up to now)</li> </ul>	
	- ~200 agreements with labour unions signed	•
	<ul> <li>~7,000 employees have already adopted "smart working" and our "smart learning" plan has also been launched</li> </ul>	•
	<ul> <li>"Integrated Welfare Programme" fully underway, and further improved</li> </ul>	•
	<ul> <li>"Lavoro misto" pilot launched, with two parallel contracts in place for the same person (one part-time contract as a bank employee and one as financial advisor)</li> </ul>	

# Fully On Track to Deliver Our Business Plan Commitments Thanks to the Contributions of All Our People

...thanks to the contributions of all our people...

## Strong delivery on Group Business Plan targets...





...and a Business Plan for each individual to deliver

## ISP: €10bn Cumulative Cash Dividend Commitment in the 2014-2017 Business Plan Horizon Confirmed

#### ISP outlook for 2017

Growth in Operating income – driven by Net interest income and Commissions – and continued cost management...



... leading to Operating margin growth

Decline in cost of risk...



... triggering further growth in Gross income

€10bn cumulative cash dividend commitment in the 2014-2017 Business Plan horizon confirmed



#### Italian Macroeconomic Outlook: Recovery Continues

#### **Macro outlook**



Employment grew 1.3% in 2016: a 10-year record



Household real disposable income increased by 1.6% in 2016: a 15-year record



**Unemployment rate** continued to decline in 2017 (11.7% in March vs a 11.9% peak hit last November), with the lowest youth unemployment in more than 5 years



**Trade surplus** hit a new record in 2016 (€51.5bn), and the recovery in foreign trade continued in the first two months of 2017 (export +7.2%, import +12.2% YoY)



**Residential real estate transactions** increased by 18.9% in 2016. House prices returned to positive territory for the first time in 5 years (+0.1% YoY in Q4 2016)

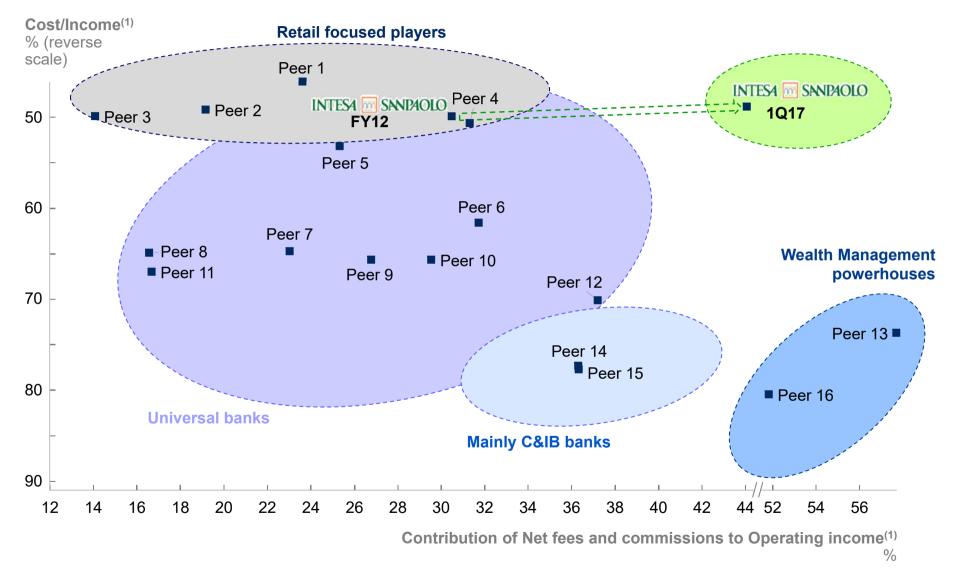


**Structural reforms approved in 2014-17** (labour market, justice, PA, education, measures on NPLs and bankruptcy, Industry 4.0, competition) are estimated to have a positive impact of ~10% on GDP over the medium term

Italian GDP projected to grow by ~1% in 2017-18



## ISP: Setting a New Standard with an Efficient Business Model that Fully Leverages Growth Engines



<sup>(1)</sup> Sample: Barclays, BBVA, Credit Suisse, Deutsche Bank, HSBC, Nordea, Santander and UBS (31.3.17 data); BNP Paribas, Société Générale and Standard Chartered (31.3.17 data for Cost/Income, 31.12.16 data for Contribution of Net fees and commissions to Operating income); BPCE, Crédit Agricole Group, Commerzbank, ING and UniCredit (31.12.16 data)

#### **Growth Engines Drive Increasing Profitability**

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~€1.7bn pro-forma Net income including ~€800m additional net capital gain from Allfunds Bank disposal to be booked in H2 2017

Best ever Q1 for Commissions (+10% vs 1Q16) and strong recovery in Net interest income (+3% vs 4Q16)

Cost/Income down to 48.8%, among the best in Europe

€7.5bn Gross NPL stock reduction over the past six quarters at no cost to shareholders and the lowest NPL inflow since ISP was created

Common Equity<sup>(2)</sup> ratio at 12.9%, well above regulatory requirements even under EBA stress test adverse scenario

Significant further potential from sustainable organic growth: ISP will continue to organically create and distribute value to its shareholders

<sup>(2)</sup> Pro-forma fully loaded Basel 3 (31.3.17 financial statements considering the total absorption of DTA related to goodwill realignment/adjustments to loans, the expected absorption of DTA on losses carried forward and the expected distribution of 1Q17 Net income of insurance companies); including estimated benefits from the Danish Compromise (18bps)



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## 1Q17 Results

**Detailed Information** 

#### **Key P&L and Balance Sheet Figures**

E m	1Q17		31.3.17
Operating income	4,209	Loans to Customers  +0.5% vs 31.12.16 (+2% in commercial banking loans)	366,648
Operating costs	(2,055)	Customer Financial Assets <sup>(2)</sup>	864,812
Cost/Income ratio	48.8%	of which Direct Deposits from Banking Business	383,822
Operating margin	2,154	of which Direct Deposits from Insuranc Business and Technical Reserves	e 146,295
Gross income (Loss)	1,652	of which Indirect Customer Deposits	479,659
Net income	901(1)	- Assets under Management	320,075
		- Assets under Administration	159,584
		RWA	281,530

<sup>(1)</sup> Including Levies and other charges concerning the banking industry: €415m pre-tax (€282m net of tax) of which charges for the Resolution Fund: €150m pre-tax (€104m net of tax) - our estimated commitment for the year fully funded - and charges for the additional Atlante Fund stake write-down: €261m pre-tax (€175m net of tax)

<sup>(2)</sup> Net of duplications between Direct Deposits and Indirect Customer Deposits

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# Q1 vs Q1: Net Income at €901m, ~€1.7bn Pro-forma Including Allfunds Bank Capital Gain

Ē m	1Q16	1Q17	Δ%
	Restated		
Net interest income	1,855	1,805	(2.7)
Net fee and commission income	1,687	1,855	10.0
Income from insurance business	332	283	(14.8)
Profits (Losses) on trading	228	226	(0.9)
Other operating income (expenses)	75	40	(46.7)
Operating income	4,177	4,209	0.8
Personnel expenses	(1,279)	(1,286)	0.5
Other administrative expenses	(597)	(583)	(2.3)
Adjustments to property, equipment and intangible assets	(178)	(186)	4.5
Operating costs	(2,054)	(2,055)	0.0
Operating margin	2,123	2,154	1.5
Net adjustments to loans	(694)	(695)	0.1
Net provisions and net impairment losses on other assets	(46)	(3)	(93.5)
Other income (expenses)	5	196	n.m.
Income (Loss) from discontinued operations	20	0	(100.0)
Gross income (loss)	1,408	1,652	17.3
Taxes on income	(432)	(445)	3.0
Charges (net of tax) for integration and exit incentives	(13)	(12)	(7.7)
Effect of purchase price allocation (net of tax)	(29)	(6)	(79.3)
Levies and other charges concerning the banking industry (net of tax)	(102)	(282)	176.5
Impairment (net of tax) of goodwill and other intangible assets	0	0	n.m.
Minority interests	(26)	(6)	(76.9)
Net income	806	901	11.8

€1,183m excluding Levies and other charges concerning the banking industry<sup>(1)</sup>

Note: figures may not add up exactly due to rounding differences. 2016 data restated to reflect Banca ITB consolidation

<sup>(1) €415</sup>m pre-tax (€282m net of tax) of which charges for the Resolution Fund: €150m pre-tax (€104m net of tax) - our estimated commitment for the year fully funded - and charges for the additional Atlante Fund stake write-down: €261m pre-tax (€175m net of tax)

#### **Q1 vs Q4**: Strong Growth in Profitability

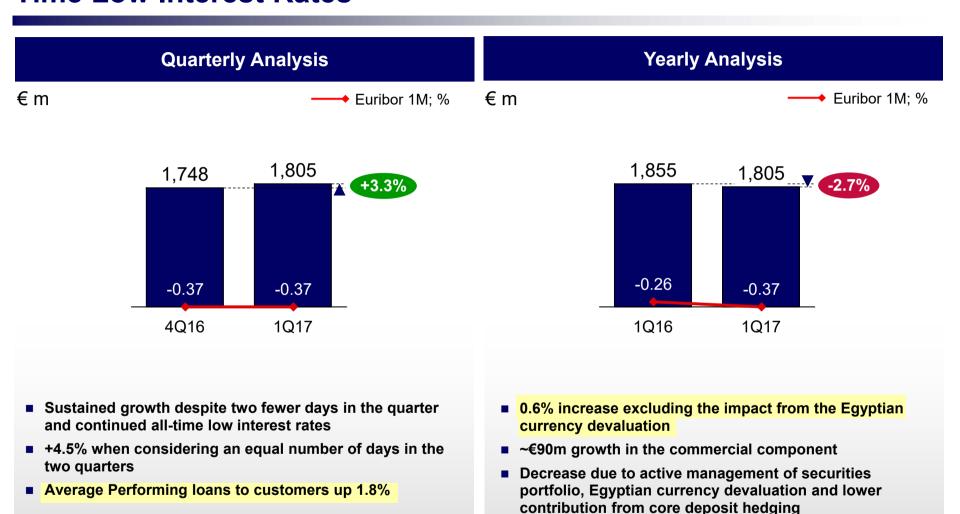
m	4Q16	1Q17	Δ%
	Restated		
Net interest income	1,748	1,805	3.3
Net fee and commission income	2,030	1,855	(8.6)
Income from insurance business	166	283	70.5
Profits (Losses) on trading	247	226	(8.5)
Other operating income (expenses)	(7)	40	n.m.
Operating income	4,184	4,209	0.6
Personnel expenses	(1,393)	(1,286)	(7.7)
Other administrative expenses	(765)	(583)	(23.8)
Adjustments to property, equipment and intangible assets	(206)	(186)	(9.7)
Operating costs	(2,364)	(2,055)	(13.1)
Operating margin	1,820	2,154	18.4
Net adjustments to loans	(1,174)	(695)	(40.8)
Net provisions and net impairment losses on other assets	(105)	(3)	(97.1)
Other income (expenses)	138	196	42.0
Income (Loss) from discontinued operations	881	0	(100.0)
Gross income (loss)	1,560	1,652	5.9
Taxes on income	(314)	(445)	41.7
Charges (net of tax) for integration and exit incentives	(83)	(12)	(85.5)
Effect of purchase price allocation (net of tax)	(30)	(6)	(80.0)
Levies and other charges concerning the banking industry (net of tax)	(377)	(282)	(25.2)
Impairment (net of tax) of goodwill and other intangible assets	0	0	n.m.
Minority interests	20	(6)	n.m.
Net income	776	901	16.1

€1,183m excluding Levies and other charges concerning the banking industry<sup>(1)</sup>

Note: figures may not add up exactly due to rounding differences. 2016 data restated to reflect Banca ITB consolidation

<sup>(1) €415</sup>m pre-tax (€282m net of tax) of which charges for the Resolution Fund: €150m pre-tax (€104m net of tax) - our estimated commitment for the year fully funded - and charges for the additional Atlante Fund stake write-down: €261m pre-tax (€175m net of tax)

#### Net Interest Income: Quarterly Increase Despite Continued All-Time Low Interest Rates



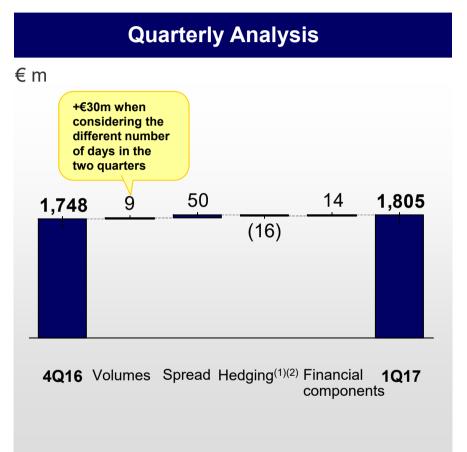
business

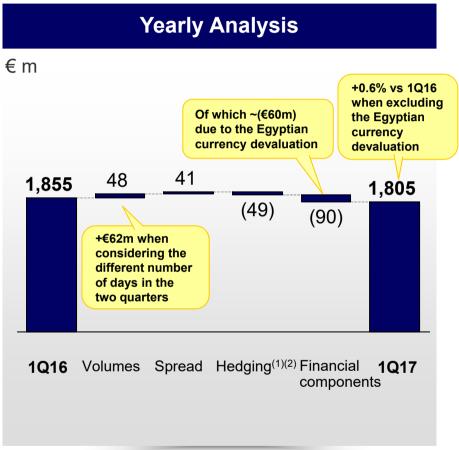
■ 4.8% growth in average Performing loans to customers.

■ 5.9% growth in average Direct deposits from banking

+5.4% excluding the Capital Light Bank

# Net Interest Income: Sustained Increase in the Commercial Component

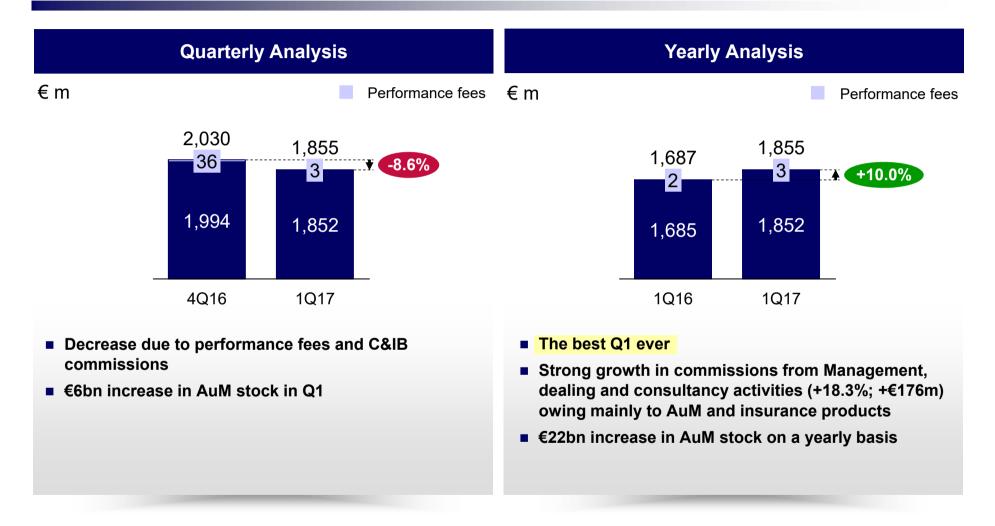




<sup>(1) ~€120</sup>m benefit from hedging in 1Q17

<sup>(2)</sup> Hedging on core deposits

# Net Fee and Commission Income: The Highest Ever Q1 with Annual Double-digit Growth

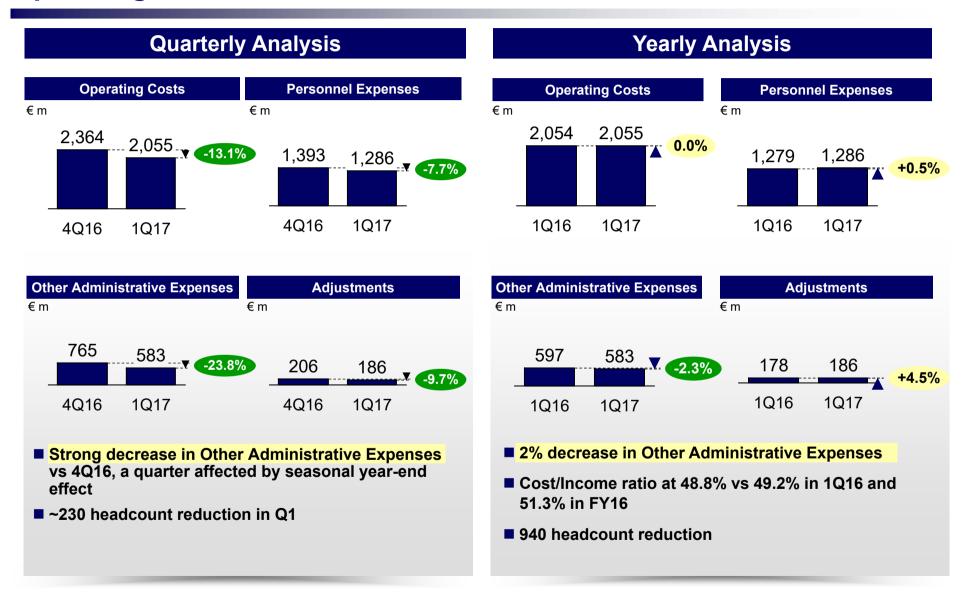


#### **Profits on Trading: A Solid Quarter**

# Quarterly Analysis € m 247 226 4Q16 1Q17 Double-digit growth in customer driven activity (+10%) Strong increase in customer driven activity (+21%)

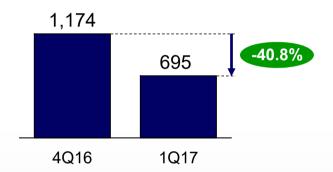
Contributions by Activity						
	1Q16	4Q16	1Q17			
Customers	106	117	129			
Capital markets & Financial assets AFS	74	39	17			
Trading and Treasury	48	83	72			
Structured credit products	(1)	8	8			

#### **Operating Costs: Down with Cost/Income at 48.8%**



### Net Adjustments to Loans: Cost of Credit Down, Coupled with a Reduction in NPL Stock and Inflow

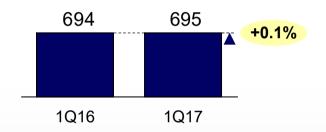
# Quarterly Analysis € m



- Sixth consecutive quarterly reduction in NPL stock,
   marking the lowest level of the past fourteen quarters
- €7.5bn decrease in gross NPL stock since 30.9.15







- Annualised cost of credit down to 76bps (vs 77bps in 1Q16 and 102bps in FY16)
- 1Q17 saw the lowest gross inflow of NPL from Performing loans since ISP was created (2007)
- Strong decline in NPL inflow (-24% gross and -43% net)
- Non-performing loans cash coverage up to 48.7% (vs 47.1% as of 31.3.16)

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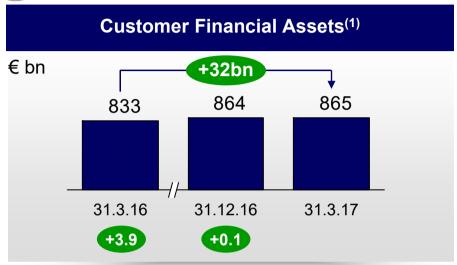
**Liquidity, Funding and Capital Base** 

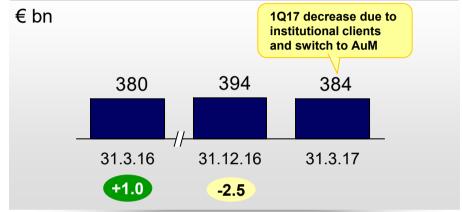
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#### **Growth in Customer Financial Assets**

% Δ 31.3.17 vs 31.12.16 and 31.3.16

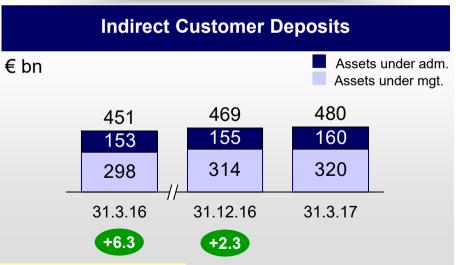




**Direct Deposits from Banking Business** 

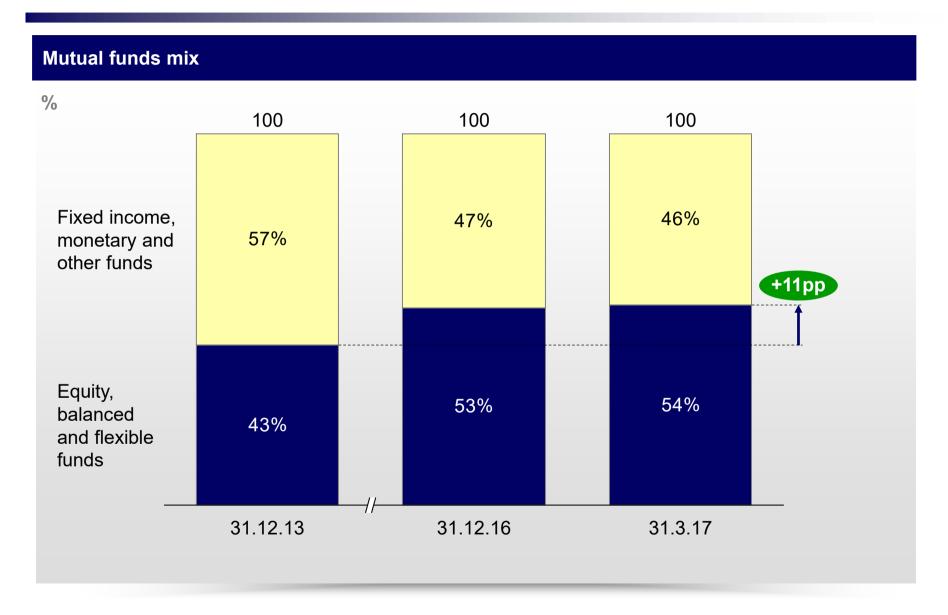
#### Direct Deposits from Insurance Business and Technical Reserves





€6bn increase in AuM in Q1

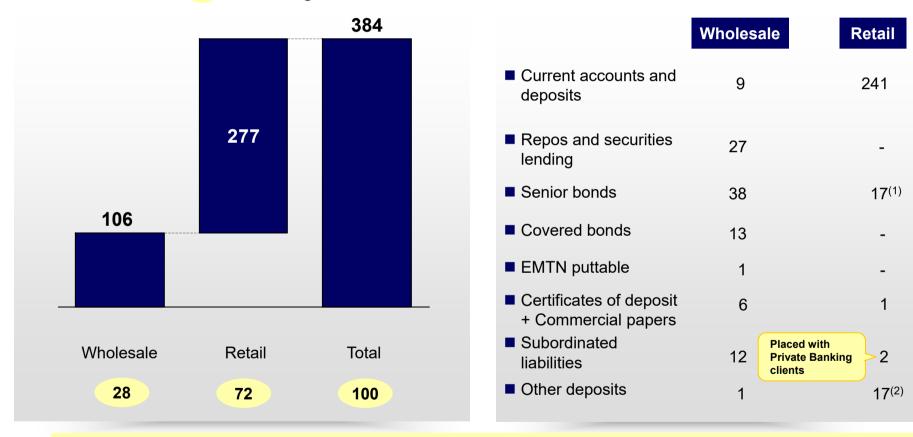
#### **Mutual Funds Mix**



# Stable and Reliable Source of Funding from Retail Branch Network

#### **Breakdown of Direct Deposits from Banking Business**

€ bn as of 31.3.17; % Percentage of total



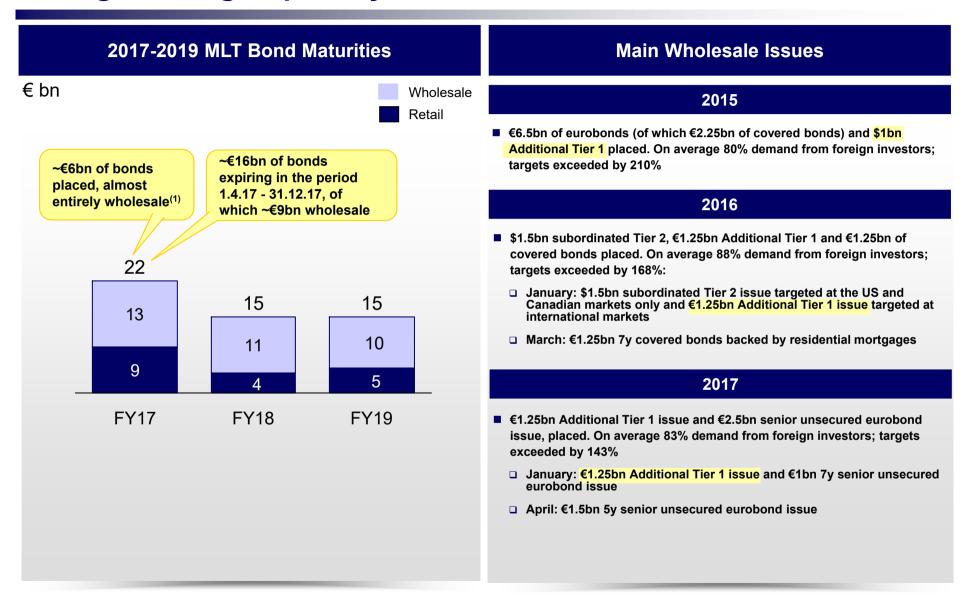
Retail funding represents 72% of Direct deposits from banking business



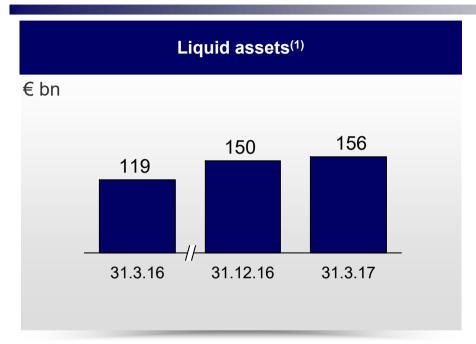
<sup>(1) ~26%</sup> placed with Private Banking clients

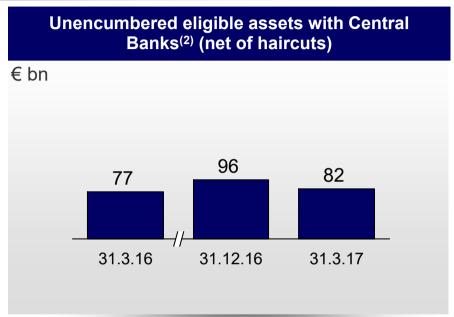
<sup>(2)</sup> Including Certificates

#### **Strong Funding Capability: Broad Access to International Markets**



# High Liquidity: LCR and NSFR Well Above Basel 3 Requirements for 2018





- TLTRO II: ~€57bn (the maximum borrowing allowance)
  - June 2016: ~€36bn against a repayment of the €27.6bn borrowed under TLTRO I
  - □ September 2016: ~€5bn
  - □ December 2016: ~€3.5bn
  - March 2017: €12bn
- Loan to Deposit ratio<sup>(3)</sup> at 96%

<sup>(1)</sup> Stock of own-account eligible assets (including assets used as collateral and excluding eligible assets received as collateral) and cash & deposits with Central Banks

<sup>(2)</sup> Eligible assets freely available (excluding assets used as collateral and including eligible assets received as collateral) and cash & deposits with Central Banks

<sup>(3)</sup> Loans to Customers/Direct Deposits from Banking Business

#### **Solid Capital Base Confirmed by the EBA Stress Test**



- 12.9% pro-forma fully loaded Common Equity ratio<sup>(2)</sup>
- 6.4% leverage ratio

<sup>(1)</sup> After deduction of accrued dividends (~€860m), assumed equal to the Net income for the quarter minus accrued coupons on Additional Tier 1 issues

<sup>(2)</sup> Pro-forma fully loaded Basel 3 (31.3.17 financial statements considering the total absorption of DTA related to goodwill realignment/adjustments to loans, the expected absorption of DTA on losses carried forward and the expected distribution of 1Q17 Net income of insurance companies); including estimated benefits from the Danish Compromise (18bps)

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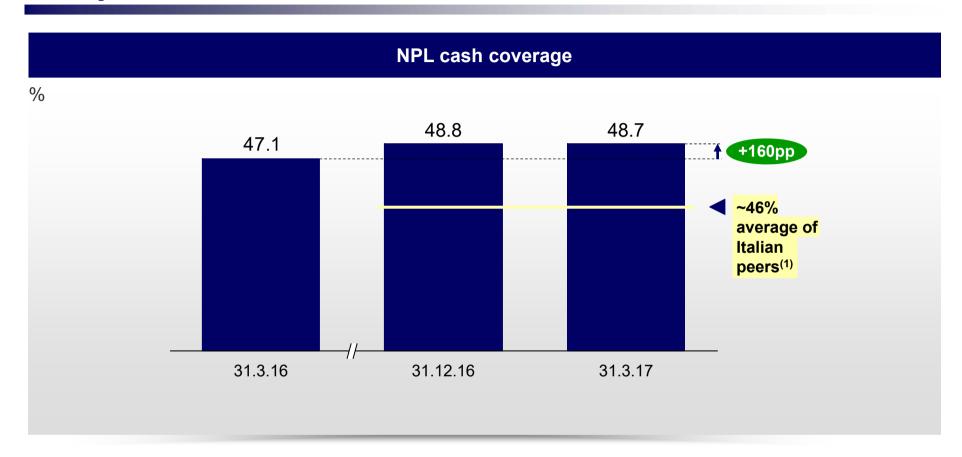
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# Non-performing Loans: Sizeable and Increased Coverage on a Yearly Basis



- Bad Loans recovery rate<sup>(2)</sup> at ~127% in the period 2009 31.3.17
- Performing Loans cash coverage at 0.5%

<sup>(1)</sup> Sample: Banco BPM, MPS, UBI and UniCredit (data as of 31.12.16)

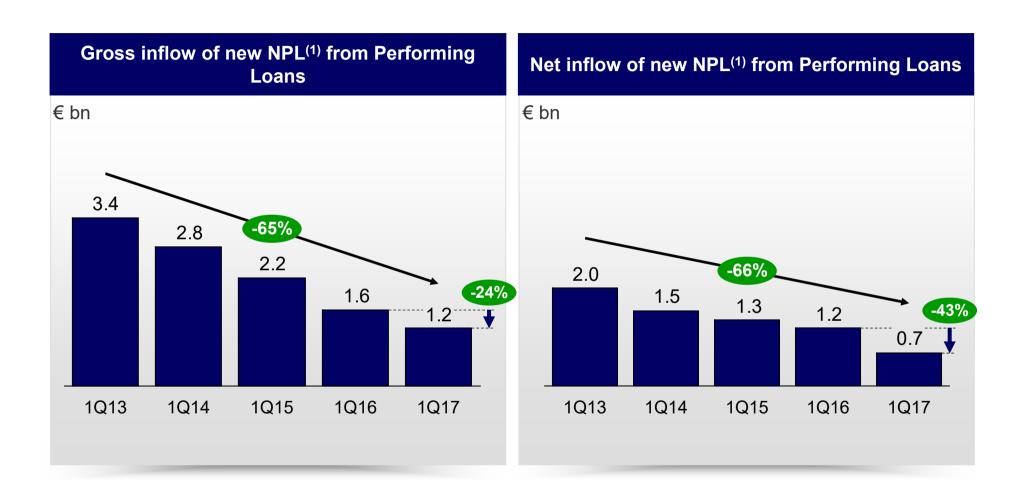
<sup>(2)</sup> Repayment on Bad Loans/Net book value

#### **Non-performing Loans: Coverage Increased vs 1Q16**



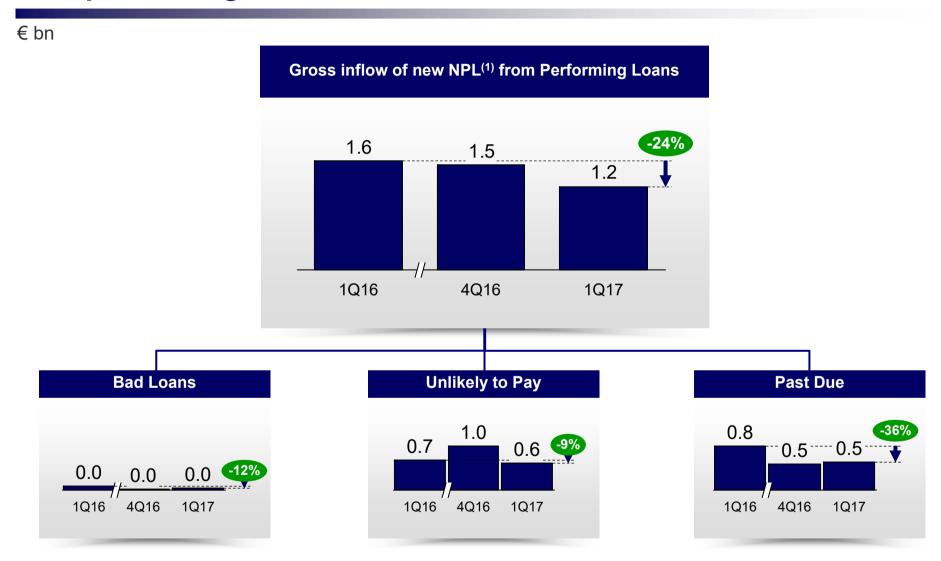
<sup>(1)</sup> Bad Loans (Sofferenze), Unlikely to pay (Inadempienze probabili) and Past Due (Scaduti e sconfinanti)

# Non-performing Loans: Lowest Q1 NPL Inflow since ISP was Created (2007)



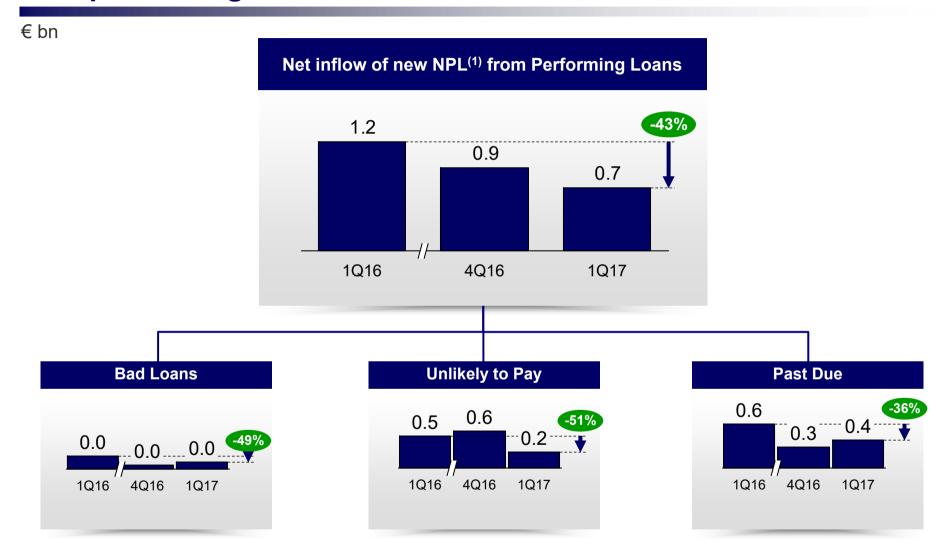
<sup>(1)</sup> Bad Loans (Sofferenze), Unlikely to pay (Inadempienze probabili) and Past Due (Scaduti e sconfinanti)

#### **Non-performing Loans: Lowest Gross Inflow since 2007**



<sup>(1)</sup> Bad Loans (Sofferenze), Unlikely to pay (Inadempienze probabili) and Past Due (Scaduti e sconfinanti)

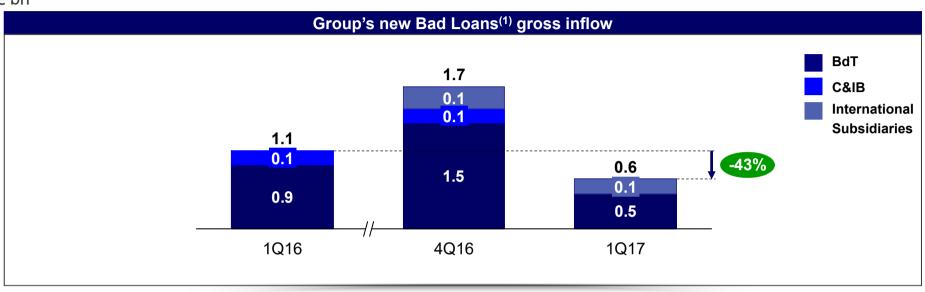
#### Non-performing Loans: Lowest Q1 Net Inflow since 2007



<sup>(1)</sup> Bad Loans (Sofferenze), Unlikely to pay (Inadempienze probabili) and Past Due (Scaduti e sconfinanti)

#### **New Bad Loans: Strong Decrease in Gross Inflow**

€ bn

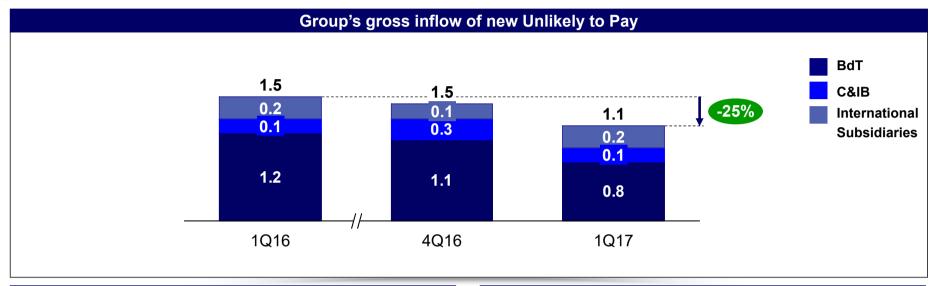


BdT's new Bac	l Loans <sup>(1)</sup> gr	oss inflow		C&IB's new Bad Loans <sup>(1)</sup> gross inflow			
	1Q16	4Q16	1Q17		1Q16	4Q16	1Q17
Total	0.9	1.5	0.5	Total	-	0.1	-
Mediocredito Italiano(2)	0.2	0.3	-	Banca IMI <sup>(3)</sup>	-	-	-
Households	0.2	0.3	0.1	Global Corporate	-	0.1	-
				International	-	-	-
SMEs	0.5	0.9	0.3	Financial Institutions	-	-	-

- (1) Sofferenze
- (2) Industrial Credit, Factoring and Leasing
- (3) Capital Markets and Investment Banking

#### **New Unlikely to Pay: Strong Decrease in Gross Inflow**

€ bn



#### **BdT's gross inflow of new Unlikely to Pay**

#### C&IB's gross inflow of new Unlikely to Pay

	1Q16	4Q16	1Q17		1Q16	4Q16	1Q17
Total	1.2	1.1	0.8	Total	0.1	0.3	0.1
Mediocredito Italiano(1)	0.3	0.2	0.1	Banca IMI <sup>(2)</sup>	-	-	-
Households	0.3	0.2	0.2	Global Corporate	0.1	0.2	0.1
SMEs	0.6	0.6	0.5	International	-	-	-
SiviLs	0.0	0.0	0.5	Financial Institutions	-	-	-

<sup>(1)</sup> Industrial Credit, Factoring and Leasing

<sup>(2)</sup> Capital Markets and Investment Banking

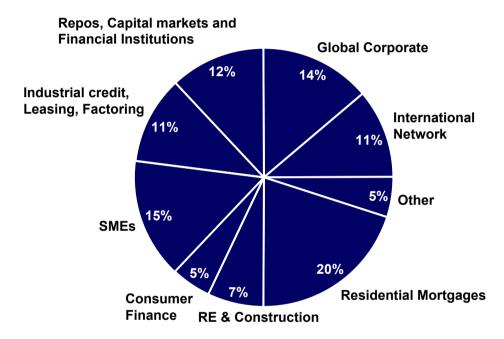
# Non-performing Loans: Sixth Consecutive Quarterly Decline in Stock, Marking the Lowest Level of the Past Fourteen Quarters

Gross NPL			Net NPL				
€m	31.3.16	31.12.16	31.3.17	€m	31.3.16	31.12.16	31.3.17
Bad Loans - of which forborne	38,924 <i>1,885</i>	37,834 2,397	36,817 <i>2,515</i>	Bad Loans - of which forborne	15,123 <i>850</i>	14,895 <i>1,089</i>	14,568 <i>1,13</i> 2
Unlikely to pay - of which forborne	22,588 <i>9,15</i> 2	19,745 <i>9,25</i> 6	19,599 <i>9,18</i> 9	Unlikely to pay - of which forborne	17,078 <i>7,013</i>	14,435 <i>7,05</i> 3	14,215 <i>6,90</i> 8
Past Due - of which forborne	1,069 <i>14</i> 3	558 <i>74</i>	568 <i>4</i> 8	Past Due - of which forborne	881 <i>121</i>	437 <i>6</i> 2	439 <i>40</i>
Total	62,581	58,137	56,984	Total	33,082	29,767	29,222

€7.5bn decrease in Gross NPL stock since 30.9.15

#### **Loans to Customers: Well-Diversified Portfolio**

#### Breakdown by business area (Data as of 31.3.17)



- Low risk profile of residential mortgage portfolio
  - ☐ Instalment/available income ratio at 34%
  - ☐ Average Loan-to-Value equal to 55%
  - ☐ Original average maturity equal to ~22 years
  - ☐ Residual average life equal to ~18 years

#### Breakdown by economic business sector

	31.12.16	31.3.17
pans of the Italian banks and companies of the Group		
Households	24.0%	24.4%
Public Administration	4.2%	3.8%
Financial companies	9.9%	8.9%
Non-financial companies	34.5%	34.4%
of which:	5.00/	- aa/
SERVICES	5.8%	5.6%
DISTRIBUTION	5.4%	5.6%
REAL ESTATE	4.1%	4.0%
UTILITIES	2.9%	2.9%
CONSTRUCTION	2.4%	2.4%
METALS AND METAL PRODUCTS	1.8%	1.9%
AGRICULTURE	1.6%	1.6%
TRANSPORT	1.6%	1.6%
FOOD AND DRINK	1.4%	1.4%
MECHANICAL	1.1%	1.1%
INTERMEDIATE INDUSTRIAL PRODUCTS	1.0%	1.0%
FASHION	0.9%	0.9%
ELECTROTECHNICAL AND ELECTRONIC	0.6%	0.6%
TRANSPORTATION MEANS	0.6%	0.5%
HOLDING AND OTHER	0.6%	0.5%
ENERGY AND EXTRACTION	0.5%	0.4%
PUBLISHING AND PRINTING	0.4%	0.4%
INFRASTRUCTURE	0.4%	0.4%
BASE AND INTERMEDIATE CHEMICALS	0.4%	0.4%
MATERIALS FOR CONSTRUCTION	0.3%	0.3%
FURNITURE	0.2%	0.2%
PHARMACEUTICAL	0.2%	0.2%
OTHER CONSUMPTION GOODS	0.2%	0.2%
NON-CLASSIFIED UNITS	0.1%	0.1%
MASS CONSUMPTION GOODS	0.1%	0.1%
WHITE GOODS	0.1%	0.1%
Rest of the world	10.0%	11.3%
pans of international banks and companies of the Group	9.2%	9.3%
on-performing loans	8.2%	8.0%
OTAL	100.0%	100.0%

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#### **Divisional Financial Highlights**

Data as of 31.3.17

	Divisions							
	Banca dei Territori	Corporate & Investment Banking	International Subsidiary Banks <sup>(1)</sup>	Private Banking <sup>(2)</sup>	Asset Management <sup>(3)</sup>	Insurance <sup>(4)</sup>	Corporate Centre / Others <sup>(5)</sup>	Total
Operating Income (€ m)	2,179	804	472	464	178	319	(207)	4,209
Operating Margin (€ m)	994	578	248	335	144	279	(424)	2,154
Net Income (€ m)	351	351	351	227	115	195	(689)	901
Cost/Income (%)	54.4	28.1	47.5	27.8	19.1	12.5	n.m.	48.8
RWA (€ bn)	84.0	102.5	30.5	9.7	1.2	0.0	53.6	281.5
Direct Deposits from Banking Business (€ bn)	172.2	107.1	33.3	28.0	0.0	0.0	43.3	383.8
Loans to Customers (€ bn)	191.0	103.3	27.2	8.9	0.3	0.0	36.1	366.6

<sup>(1)</sup> Excluding the Ukrainian subsidiary Pravex-Bank and the Hungarian "bad bank" which are included in the Capital Light Bank

<sup>(2)</sup> Fideuram, Intesa Sanpaolo Private Bank (Suisse), Intesa Sanpaolo Private Banking and Sirefid

<sup>(3)</sup> Eurizon

<sup>(4)</sup> Fideuram Vita, Intesa Sanpaolo Assicura and Intesa Sanpaolo Vita

<sup>(5)</sup> Treasury Department, Central Structures, Capital Light Bank and consolidation adjustments

#### Banca dei Territori: Q1 vs Q1

€ m

	1Q16	1Q17	Δ%
	Restated		
Net interest income	1,155	1,131	(2.1)
Net fee and commission income	950	1,017	7.1
Income from insurance business	0	0	n.m.
Profits (Losses) on trading	15	17	13.3
Other operating income (expenses)	3	14	366.7
Operating income	2,123	2,179	2.6
Personnel expenses	(739)	(738)	(0.1)
Other administrative expenses	(460)	(446)	(3.0)
Adjustments to property, equipment and intangible assets	(1)	(1)	0.0
Operating costs	(1,200)	(1,185)	(1.3)
Operating margin	923	994	7.7
Net adjustments to loans	(445)	(415)	(6.7)
Net provisions and net impairment losses on other assets	(11)	2	n.m.
Other income (expenses)	0	0	n.m.
Income (Loss) from discontinued operations	20	0	(100.0)
Gross income (loss)	487	581	19.3
Taxes on income	(200)	(226)	13.0
Charges (net of tax) for integration and exit incentives	(2)	(2)	0.0
Effect of purchase price allocation (net of tax)	(3)	(2)	(33.3)
Levies and other charges concerning the banking industry (net of tax)	0	0	n.m.
Impairment (net of tax) of goodwill and other intangible assets	0	0	n.m.
Minority interests	(3)	0	(100.0)
Net income	279	351	25.8

#### Banca dei Territori: Q1 vs Q4

m	4Q16	1Q17	Δ%
Net interest income	1,140	1,131	(0.8)
Net fee and commission income	1,004	1,017	1.3
Income from insurance business	0	0	n.m.
Profits (Losses) on trading	22	17	(22.2)
Other operating income (expenses)	3	14	349.7
Operating income	2,169	2,179	0.5
Personnel expenses	(771)	(738)	(4.3)
Other administrative expenses	(513)	(446)	(13.1)
Adjustments to property, equipment and intangible assets	(1)	(1)	6.2
Operating costs	(1,286)	(1,185)	(7.8)
Operating margin	883	994	12.6
Net adjustments to loans	(540)	(415)	(23.2)
Net provisions and net impairment losses on other assets	(17)	2	n.m.
Other income (expenses)	0	0	n.m.
Income (Loss) from discontinued operations	823	0	(100.0)
Gross income (loss)	1,148	581	(49.4)
Taxes on income	(141)	(226)	60.3
Charges (net of tax) for integration and exit incentives	(29)	(2)	(93.2)
Effect of purchase price allocation (net of tax)	(4)	(2)	(50.0)
Levies and other charges concerning the banking industry (net of tax)	0	0	n.m.
Impairment (net of tax) of goodwill and other intangible assets	0	0	n.m.
Minority interests	(3)	0	(100.0)
Net income	972	351	(63.9)

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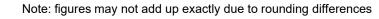
+79% excluding the Setefi capital gain booked in 4Q16

+116% excluding the Setefi capital gain booked in 4Q16

#### Corporate and Investment Banking: Q1 vs Q1

€ m

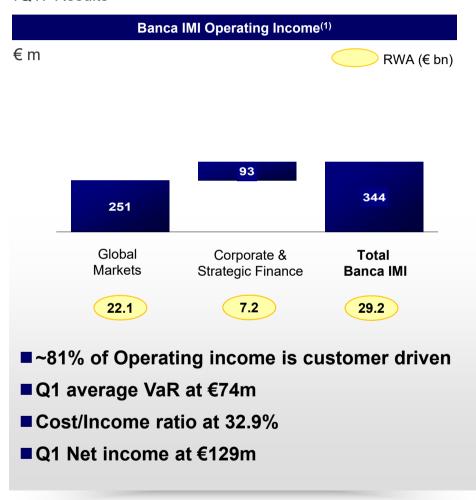
	1Q16	1Q17	Δ%
	Restated		
Net interest income	346	379	9.5
Net fee and commission income	218	245	12.4
Income from insurance business	0	0	n.m.
Profits (Losses) on trading	215	178	(17.2)
Other operating income (expenses)	1	2	100.0
Operating income	780	804	3.1
Personnel expenses	(83)	(88)	6.0
Other administrative expenses	(138)	(137)	(0.7)
Adjustments to property, equipment and intangible assets	(1)	(1)	0.0
Operating costs	(222)	(226)	1.8
Operating margin	558	578	3.6
Net adjustments to loans	(38)	(79)	107.9
Net provisions and net impairment losses on other assets	0	(9)	n.m.
Other income (expenses)	0	0	n.m.
Income (Loss) from discontinued operations	0	0	n.m.
Gross income (loss)	520	490	(5.8)
Taxes on income	(161)	(139)	(13.7)
Charges (net of tax) for integration and exit incentives	0	0	n.m.
Effect of purchase price allocation (net of tax)	0	0	n.m.
Levies and other charges concerning the banking industry (net of tax)	0	0	n.m.
Impairment (net of tax) of goodwill and other intangible assets	0	0	n.m.
Minority interests	0	0	n.m.
Net income	359	351	(2.2)

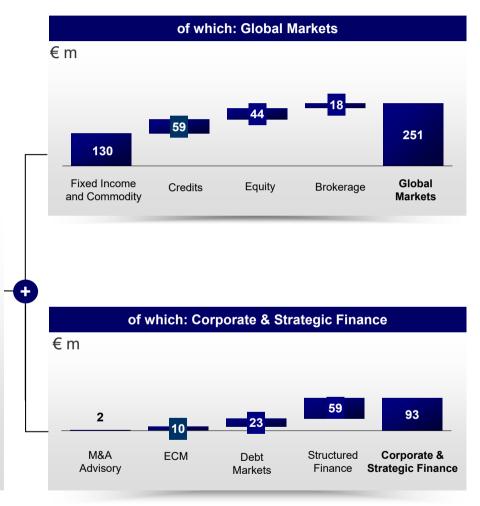


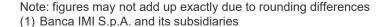


#### **Banca IMI: A Significant Contribution to Group Results**

1Q17 Results







#### Corporate and Investment Banking: Q1 vs Q4

€ m

	4Q16	1Q17	Δ%
Net interest income	352	379	7.5
Net fee and commission income	414	245	(40.8)
Income from insurance business	0	0	n.m.
Profits (Losses) on trading	216	178	(17.6)
Other operating income (expenses)	13	2	(85.0)
Operating income	995	804	(19.2)
Personnel expenses	(114)	(88)	(22.7)
Other administrative expenses	(160)	(137)	(14.4)
Adjustments to property, equipment and intangible assets	(0)	(1)	316.4
Operating costs	(274)	(226)	(17.6)
Operating margin	721	578	(19.8)
Net adjustments to loans	(138)	(79)	(42.9)
Net provisions and net impairment losses on other assets	(7)	(9)	27.2
Other income (expenses)	13	0	(100.0)
Income (Loss) from discontinued operations	0	0	n.m.
Gross income (loss)	589	490	(16.8)
Taxes on income	(194)	(139)	(28.3)
Charges (net of tax) for integration and exit incentives	(2)	0	(100.0)
Effect of purchase price allocation (net of tax)	0	0	n.m.
Levies and other charges concerning the banking industry (net of tax)	0	0	n.m.
Impairment (net of tax) of goodwill and other intangible assets	0	0	n.m.
Minority interests	0	0	n.m.
Net income	393	351	(10.7)

## International Subsidiary Banks: Q1 vs Q1

€

1	1Q16	1Q17	Δ%
	Restated		
Net interest income	368	332	(9.8
Net fee and commission income	115	116	0.9
Income from insurance business	0	0	n.m
Profits (Losses) on trading	33	33	0.
Other operating income (expenses)	(13)	(9)	(30.8
Operating income	503	472	(6.2)
Personnel expenses	(134)	(123)	(8.2
Other administrative expenses	(82)	(81)	(1.2
Adjustments to property, equipment and intangible assets	(23)	(20)	(13.0
Operating costs	(239)	(224)	(6.3
Operating margin	264	248	(6.1
Net adjustments to loans	(42)	(40)	(4.8
Net provisions and net impairment losses on other assets	0	7	n.m
Other income (expenses)	4	194	n.m
Income (Loss) from discontinued operations	1	0	(100.0
Gross income (loss)	227	409	80.2
Taxes on income	(53)	(55)	3.
Charges (net of tax) for integration and exit incentives	(3)	(3)	0.
Effect of purchase price allocation (net of tax)	0	0	n.m
Levies and other charges concerning the banking industry (net of tax)	0	0	n.m
Impairment (net of tax) of goodwill and other intangible assets	0	0	n.m
Minority interests	0	0	n.m
Net income	171	351	105.3

+8% excluding the impact from the Egyptian currency devaluation

+12% excluding the impact from the Egyptian currency devaluation

+13% excluding the impact from the Egyptian currency devaluation and the positive effect of the Bank of Qingdao reclassification

+12% excluding the impact from the Egyptian currency devaluation and the positive effect of the Bank of Qingdao reclassification

Note: figures may not add up exactly due to rounding differences. Excluding the Ukrainian subsidiary Pravex-Bank and the Hungarian "bad bank" which are included in the Capital Light Bank

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INTESA SNIPAOLO

## International Subsidiary Banks: Q1 vs Q4

E m	4Q16	1Q17	Δ%
Net interest income	333	332	(0.4)
Net fee and commission income	123	116	(5.8)
Income from insurance business	0	0	n.m.
Profits (Losses) on trading	17	33	92.1
Other operating income (expenses)	(6)	(9)	(50.4)
Operating income	468	472	0.9
Personnel expenses	(132)	(123)	(7.1)
Other administrative expenses	(90)	(81)	(10.5)
Adjustments to property, equipment and intangible assets	(22)	(20)	(9.5)
Operating costs	(245)	(224)	(8.6)
Operating margin	223	248	11.4
Net adjustments to loans	(74)	(40)	(45.8)
Net provisions and net impairment losses on other assets	(23)	7	n.m.
Other income (expenses)	6	194	n.m.
Income (Loss) from discontinued operations	28	0	(100.0)
Gross income (loss)	159	409	156.8
Taxes on income	(24)	(55)	132.9
Charges (net of tax) for integration and exit incentives	(11)	(3)	(73.7)
Effect of purchase price allocation (net of tax)	0	0	n.m.
Levies and other charges concerning the banking industry (net of tax)	(0)	0	(100.0)
Impairment (net of tax) of goodwill and other intangible assets	0	0	n.m.
Minority interests	(0)	0	(100.0)
Net income	124	351	182.9

+37% excluding the positive effect of the Bank of Qingdao reclassification

+32% excluding the positive effect of the Bank of Qingdao reclassification

Note: figures may not add up exactly due to rounding differences. Excluding the Ukrainian subsidiary Pravex-Bank and the Hungarian "bad bank" which are included in the Capital Light Bank

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INTESA SNIPAOLO

# Private Banking: Q1 vs Q1

€ m

	1Q16	1Q17	Δ%
	Restated		
Net interest income	46	43	(6.5)
Net fee and commission income	380	405	6.6
Income from insurance business	0	0	n.m.
Profits (Losses) on trading	9	13	44.4
Other operating income (expenses)	4	3	(25.0)
Operating income	439	464	5.7
Personnel expenses	(70)	(75)	7.1
Other administrative expenses	(50)	(50)	0.0
Adjustments to property, equipment and intangible assets	(4)	(4)	0.0
Operating costs	(124)	(129)	4.0
Operating margin	315	335	6.3
Net adjustments to loans	8	0	(100.0)
Net provisions and net impairment losses on other assets	(14)	(9)	(35.7)
Other income (expenses)	0	0	n.m.
Income (Loss) from discontinued operations	0	0	n.m.
Gross income (loss)	309	326	5.5
Taxes on income	(87)	(94)	8.0
Charges (net of tax) for integration and exit incentives	(7)	(5)	(28.6)
Effect of purchase price allocation (net of tax)	(21)	0	(100.0)
Levies and other charges concerning the banking industry (net of tax)	0	0	n.m.
Impairment (net of tax) of goodwill and other intangible assets	0	0	n.m.
Minority interests	0	0	n.m.
Net income	194	227	17.0

# **Private Banking: Q1 vs Q4**

n	4Q16	1Q17	Δ%
Net interest income	43	43	0.9
Net fee and commission income	399	405	1.5
Income from insurance business	0	0	n.m.
Profits (Losses) on trading	9	13	44.4
Other operating income (expenses)	(1)	3	n.m.
Operating income	450	464	3.2
Personnel expenses	(77)	(75)	(2.2)
Other administrative expenses	(62)	(50)	(19.5)
Adjustments to property, equipment and intangible assets	(4)	(4)	5.3
Operating costs	(143)	(129)	(9.5)
Operating margin	307	335	9.1
Net adjustments to loans	1	0	(100.0)
Net provisions and net impairment losses on other assets	(3)	(9)	162.7
Other income (expenses)	0	0	n.m.
Income (Loss) from discontinued operations	0	0	n.m.
Gross income (loss)	304	326	7.1
Taxes on income	(91)	(94)	3.8
Charges (net of tax) for integration and exit incentives	(12)	(5)	(57.1)
Effect of purchase price allocation (net of tax)	(21)	0	(100.0)
Levies and other charges concerning the banking industry (net of tax)	0	0	n.m.
Impairment (net of tax) of goodwill and other intangible assets	0	0	n.m.
Minority interests	(0)	0	(100.0)
Net income	181	227	25.3

# Asset Management: Q1 vs Q1

Z m	1Q16	1Q17	Δ%
	Restated		
Net interest income	0	0	n.m.
Net fee and commission income	126	157	24.6
Income from insurance business	0	0	n.m.
Profits (Losses) on trading	5	0	(100.0)
Other operating income (expenses)	17	21	23.5
Operating income	148	178	20.3
Personnel expenses	(14)	(16)	14.3
Other administrative expenses	(17)	(18)	5.9
Adjustments to property, equipment and intangible assets	0	0	n.m.
Operating costs	(31)	(34)	9.7
Operating margin	117	144	23.1
Net adjustments to loans	0	0	n.m.
Net provisions and net impairment losses on other assets	0	0	n.m.
Other income (expenses)	0	0	n.m.
Income (Loss) from discontinued operations	0	0	n.m.
Gross income (loss)	117	144	23.1
Taxes on income	(25)	(25)	0.0
Charges (net of tax) for integration and exit incentives	0	0	n.m.
Effect of purchase price allocation (net of tax)	0	0	n.m.
Levies and other charges concerning the banking industry (net of tax)	0	0	n.m.
Impairment (net of tax) of goodwill and other intangible assets	0	0	n.m.
Minority interests	(2)	(4)	100.0
Net income	90	115	27.8

# Asset Management: Q1 vs Q4

m				
•••	4Q16	1Q17	Δ%	
Net interest income	0	0	(100.0)	
Net fee and commission income	160	157	(2.2)	
Income from insurance business	0	0	n.m.	
Profits (Losses) on trading	3	0	(100.0)	
Other operating income (expenses)	15	21	37.0	.00/1 -1'
Operating income	179	178	(0.7)	+6% excluding performance fees
Personnel expenses	(22)	(16)	(28.1)	
Other administrative expenses	(21)	(18)	(16.2)	
Adjustments to property, equipment and intangible assets	(0)	0	(100.0)	
Operating costs	(44)	(34)	(22.5)	
Operating margin	135	144	6.3	+16% excluding performance fees
Net adjustments to loans	0	0	n.m.	
Net provisions and net impairment losses on other assets	0	0	(100.0)	
Other income (expenses)	0	0	n.m.	
Income (Loss) from discontinued operations	0	0	n.m.	1450/
Gross income (loss)	136	144	6.0	+15% excluding performance fees
Taxes on income	(58)	(25)	(56.9)	
Charges (net of tax) for integration and exit incentives	(0)	0	(100.0)	
Effect of purchase price allocation (net of tax)	0	0	n.m.	
Levies and other charges concerning the banking industry (net of tax)	0	0	n.m.	
Impairment (net of tax) of goodwill and other intangible assets	0	0	n.m.	
Minority interests	(3)	(4)	25.4	
Net income	74	115	54.4	

## Insurance: Q1 vs Q1

€	m	•
_		L

	1Q16	1Q17	Δ%
	Restated		
Net interest income	0	0	n.m.
Net fee and commission income	0	0	n.m.
Income from insurance business	368	320	(13.0)
Profits (Losses) on trading	0	0	n.m.
Other operating income (expenses)	(1)	(1)	0.0
Operating income	367	319	(13.1)
Personnel expenses	(16)	(19)	18.8
Other administrative expenses	(20)	(20)	0.0
Adjustments to property, equipment and intangible assets	(1)	(1)	0.0
Operating costs	(37)	(40)	8.1
Operating margin	330	279	(15.5)
Net adjustments to loans	0	0	n.m.
Net provisions and net impairment losses on other assets	0	0	n.m.
Other income (expenses)	0	0	n.m
Income (Loss) from discontinued operations	0	0	n.m.
Gross income (loss)	330	279	(15.5)
Taxes on income	(108)	(79)	(26.9)
Charges (net of tax) for integration and exit incentives	(1)	(1)	0.0
Effect of purchase price allocation (net of tax)	(5)	(4)	(20.0)
Levies and other charges concerning the banking industry (net of tax)	0	0	n.m
Impairment (net of tax) of goodwill and other intangible assets	0	0	n.m.
Minority interests	0	0	n.m
Net income	216	195	(9.7)

## Insurance: Q1 vs Q4

E m			
	4Q16	1Q17	Δ%
Net interest income	0	0	n.m.
Net fee and commission income	0	0	n.m.
Income from insurance business	206	320	55.4
Profits (Losses) on trading	0	0	n.m.
Other operating income (expenses)	(3)	(1)	70.9
Operating income	202	319	57.6
Personnel expenses	(22)	(19)	(13.3)
Other administrative expenses	(36)	(20)	(44.3)
Adjustments to property, equipment and intangible assets	(1)	(1)	87.4
Operating costs	(58)	(40)	(31.4)
Operating margin	144	279	93.6
Net adjustments to loans	0	0	n.m.
Net provisions and net impairment losses on other assets	(2)	0	(100.0)
Other income (expenses)	21	0	(100.0)
Income (Loss) from discontinued operations	0	0	n.m.
Gross income (loss)	164	279	70.6
Taxes on income	(49)	(79)	59.9
Charges (net of tax) for integration and exit incentives	(2)	(1)	(53.5)
Effect of purchase price allocation (net of tax)	(3)	(4)	60.0
Levies and other charges concerning the banking industry (net of tax)	0	0	n.m.
Impairment (net of tax) of goodwill and other intangible assets	0	0	n.m.
Minority interests	0	0	n.m.
Net income	110	195	78.0

# **Quarterly P&L Analysis**

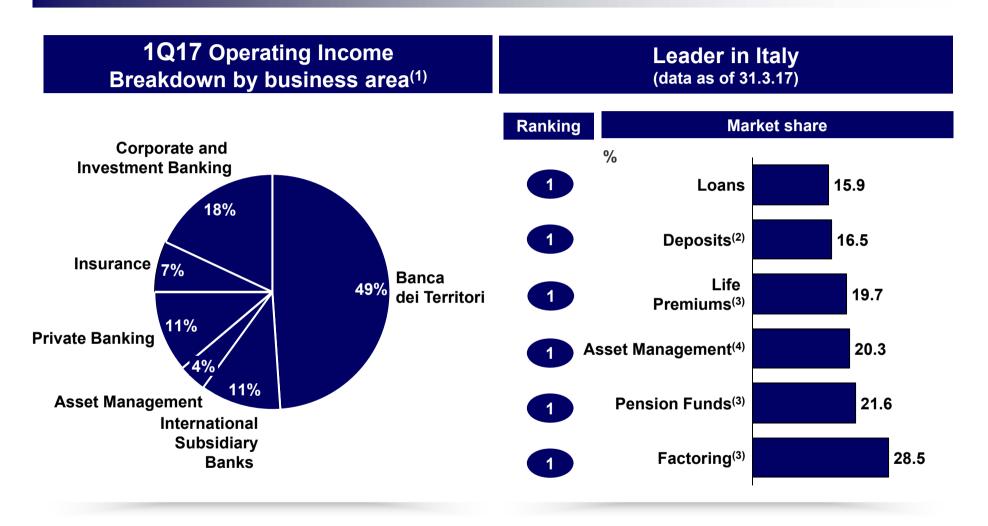
	1Q16	2Q16	3Q16	4Q16	1Q17
		Rest	ated		
Net interest income	1,855	1,832	1,859	1,748	1,805
Net fee and commission income	1,687	1,858	1,756	2,030	1,855
Income from insurance business	332	239	258	166	283
Profits (Losses) on trading	228	467	248	247	226
Other operating income (expenses)	75	68	29	(7)	40
Operating income	4,177	4,464	4,150	4,184	4,209
Personnel expenses	(1,279)	(1,341)	(1,310)	(1,393)	(1,286)
Other administrative expenses	(597)	(641)	(627)	(765)	(583)
Adjustments to property, equipment and intangible assets	(178)	(179)	(186)	(206)	(186)
Operating costs	(2,054)	(2,161)	(2,123)	(2,364)	(2,055)
Operating margin	2,123	2,303	2,027	1,820	2,154
Net adjustments to loans	(694)	(923)	(917)	(1,174)	(695)
Net provisions and net impairment losses on other assets	(46)	(194)	(77)	(105)	(3)
Other income (expenses)	5	196	16	138	196
Income (Loss) from discontinued operations	20	28	23	881	0
Gross income (loss)	1,408	1,410	1,072	1,560	1,652
Taxes on income	(432)	(361)	(321)	(314)	(445)
Charges (net of tax) for integration and exit incentives	(13)	(38)	(16)	(83)	(12)
Effect of purchase price allocation (net of tax)	(29)	(27)	(26)	(30)	(6)
Levies and other charges concerning the banking industry (net of tax)	(102)	(11)	(69)	(377)	(282)
Impairment (net of tax) of goodwill and other intangible assets	0	0	0	0	0
Minority interests	(26)	(72)	(12)	20	(6)
Net income	806	901	628	776	901

# **Net Fee and Commission Income: Quarterly Development Breakdown**

€m

Net Fee and Co	mmission I	ncome			
	1Q16	2Q16	3Q16	4Q16	1Q17
		Resta	ted		
Guarantees given / received	83	83	90	86	81
Collection and payment services	92	98	97	103	95
Current accounts	251	258	255	259	252
Credit and debit cards	90	94	98	94	83
Commercial banking activities	516	533	540	542	511
Dealing and placement of securities	91	153	137	143	176
Currency dealing	10	10	10	11	10
Portfolio management	493	512	504	546	539
Distribution of insurance products	327	362	335	362	373
Other	41	38	47	89	40
Management, dealing and consultancy activities	962	1,075	1,033	1,151	1,138
Other net fee and commission income	209	250	183	337	206
Net fee and commission income	1,687	1,858	1,756	2,030	1,855

#### **Market Leadership in Italy**



- (1) Excluding Corporate Centre
- (2) Including bonds
- (3) Data as of 31.12.16
- (4) Mutual funds; data as of 31.12.16



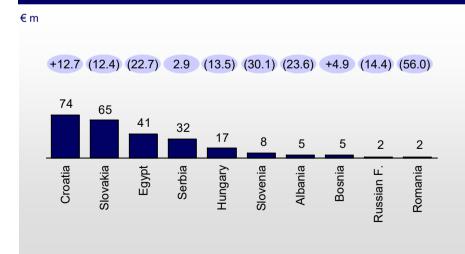
#### International Subsidiary Banks: Key P&L Data by Country



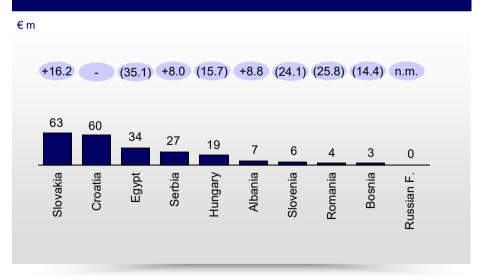




#### **Operating Margin**



#### **Gross Income**



 $(\Delta\% \text{ vs } 1Q16)$ 

# International Subsidiary Banks by Country: ~8% of the Group's Total Loans

Data as of 31.3.17

		#	8		¥.	**************************************	*			CEE Total	ù	Total
	Hungary <sup>(*)</sup>	Slovakia	Slovenia	Croatia	Serbia	Bosnia	Albania	Romania	Russian F		Egypt	
Oper. Income (€ m)	42	123	19	121	53	10	9	8	15	400	65	465
% of Group total	1.0%	2.9%	0.5%	2.9%	1.3%	0.2%	0.2%	0.2%	0.4%	9.5%	1.5%	11.0%
Net income (€ m)	6	44	4	43	22	3	6	2	(1)	128	24	153
% of Group total	0.7%	4.9%	0.4%	4.8%	2.5%	0.3%	0.6%	0.2%	n.m.	14.3%	2.7%	16.9%
Customer Deposits (€ bn)	3.6	12.0	1.9	7.2	3.2	0.6	0.9	0.6	0.5	30.5	2.8	33.3
% of Group total	0.9%	3.1%	0.5%	1.9%	0.8%	0.2%	0.2%	0.2%	0.1%	8.0%	0.7%	8.7%
Customer Loans (€ bn)	2.5	11.0	1.6	6.5	2.3	0.6	0.3	0.6	0.5	26.0	1.6	27.6
% of Group total	0.7%	3.0%	0.4%	1.8%	0.6%	0.2%	0.1%	0.2%	0.1%	7.1%	0.4%	7.5%
Total Assets (€ bn)	5.2	14.6	2.3	9.9	4.5	0.9	1.1	0.9	0.9	40.3	3.4	43.7
% of Group total	0.7%	2.0%	0.3%	1.3%	0.6%	0.1%	0.2%	0.1%	0.1%	5.5%	0.5%	5.9%
Book value (€ m) - goodwill/intangibles	595 25	1,472 67	285 4	1,948 <i>17</i>	942 11	125 2	140 <i>4</i>	112 <i>4</i>	203 11	5,822 146	283 3	6,105 <i>14</i> 9

Note: figures may not add up exactly due to rounding differences. Excluding the Ukrainian subsidiary Pravex-Bank which is included in the Capital Light Bank (\*) Balance sheet figures incorporate the Hungarian "bad bank" which is included in the Capital Light Bank



# International Subsidiary Banks by Country: Loans Breakdown and Coverage

Data as of 31.3.17

		#	*		<b>4</b>	A A A A A A A A A A A A A A A A A A A	**			CEE Total	鹽	Total
	Hungary <sup>(*)</sup>	Slovakia	Slovenia	Croatia	Serbia	Bosnia	Albania	Romania	Russian F.		Egypt	
Performing loans (€ bn) of which:	2.3	10.7	1.5	6.1	2.2	0.6	0.3	0.6	0.5	24.8	1.5	26.3
Retail local currency	39%	57%	44%	24%	22%	20%	14%	32%	5%	40%	51%	41%
Retail foreign currency	0%	0%	0%	27%	27%	30%	14%	33%	0%	11%	0%	10%
Corporate local currency	31%	37%	55%	12%	4%	22%	26%	18%	81%	29%	28%	29%
Corporate foreign currency	30%	6%	1%	37%	47%	28%	46%	17%	14%	20%	20%	20%
Bad loans <sup>(1)</sup> (€ m)	93	130	44	87	69	10	8	11	27	479	2	481
Unlikely to pay <sup>(2)</sup> (€ m)	168	99	36	297	59	5	17	9	22	712	126	838
Performing loans coverage	2.2%	0.8%	1.0%	1.0%	0.8%	0.7%	4.3%	2.1%	2.0%	1.1%	2.2%	1.2%
Bad loans <sup>(1)</sup> coverage	62%	65%	61%	73%	64%	79%	38%	61%	72%	66%	98%	68%
Unlikely to pay <sup>(2)</sup> coverage	48%	39%	42%	30%	49%	44%	32%	40%	57%	40%	29%	39%
Annualised cost of credit <sup>(3)</sup> (bps)	n.m.	47	65	88	83	116	n.m.	n.m.	143	32	164	40

Note: figures may not add up exactly due to rounding differences. Excluding the Ukrainian subsidiary Pravex-Bank which is included in the Capital Light Bank

(\*) Including the Hungarian "bad bank" which is included in the Capital Light Bank



<sup>(1)</sup> Sofferenze

<sup>(2)</sup> Including Past due

<sup>(3)</sup> Net adjustments to loans/Net customer loans

# Common Equity Ratio as of 31.3.17: from Phased-in to Pro-forma Fully Loaded

	~€ bn	~bps
Transitional adjustments		
Reserve shortfall	(0.0)	(0)
Valuation reserves	(0.2)	(7)
Minorities exceeding requirements	(0.0)	(1)
DTA on losses carried forward <sup>(1)</sup>	0.1	4
Total	(0.1)	(4)
Deductions exceeding cap <sup>(*)</sup>		
Total	(0.4)	(13)
<sup>(*)</sup> as a memo, constituents of deductions subject to cap:		
- Other DTA <sup>(2)</sup>	1.6	
<ul> <li>Investments in banking and financial companies</li> </ul>	1.0	
- Investments in insurance companies <sup>(3)</sup>	4.5	
RWA from 100% weighted DTA <sup>(4)</sup>	(8.3)	37
Benefit from the Danish Compromise		18
Total estimated impact		38
Pro-forma fully loaded Common Equity ratio		12.9%

<sup>(1)</sup> Considering the expected absorption of DTA on losses carried forward (€0.2bn as of 31.3.17)

<sup>(2)</sup> Other DTA: mostly related to provisions for risks and charges. DTA related to goodwill realignment and adjustments to loans are excluded due to their treatment as credits to tax authorities

<sup>(3)</sup> Considering the expected distribution of 1Q17 Net income of insurance companies

<sup>(4)</sup> Considering the total absorption of DTA convertible into tax credit related to goodwill realignment (€4.9bn as of 31.3.17) and adjustments to loans (€3.4bn as of 31.3.17)

## **Total Exposure**<sup>(1)</sup> by Main Countries

€m

				DEBT S	ECURITIES	S			
			Banking	Business			Insurance		LOANS
	L&R	AFS	HTM	CFV	HFT	Total	Business (2)	Total	
EU Countries	9,401	57,422	804	957	6,430	75,014	63,304	138,318	354,557
Austria	134	38	4		217	393	5	398	603
Belgium		684			258	942	190	1,132	2,180
Bulgaria							81	81	11
Croatia	118	208	2	745	70	1,143	102	1,245	6,537
Cyprus									237
Czech Republic									559
Denmark		86			39	125	29	154	162
Estonia									1
Finland		100			97	197	32	229	26
France	153	9,355		202	835	10,545	1,595	12,140	4,005
Germany	75	5,420			103	5,598	1,686	7,284	3,245
Greece	14					14		14	11
Hungary	42	604			88	734	38	772	2,491
Ireland	191	464			166	821	179	1,000	273
ltaly	7,659	29,026	355		3,229	40,269	54,428	94,697	286,542
Latvia		11				11		11	48
Lithuania		65				65		65	10
Luxembourg	190	172			63	425	22	447	3,962
Malta									609
The Netherlands	69	311			788	1,168	845	2,013	3,947
Poland	18	60				78	19	97	835
Portugal	177				-2	175	8	183	265
Romania		155				155	134	289	727
Slovakia		422	443		14	879		879	9,719
Slovenia		222				222	8	230	1,557
Spain	304	9,809			278	10,391	2,285	12,676	1,989
Sweden		34			60	94	4	98	232
United Kingdom	257	176		10	127	570	1,614	2,184	23,774
North African Countries		780				780		780	1,902
Algeria									4
Egypt		780				780		780	1,835
Libya									5
Morocco									48
Tunisia									10
Japan		14			436	450	134	584	568

<sup>(1)</sup> Exposure to sovereign risks (central and local governments), banks and other customers. Book Value of Debt Securities and Net Loans as of 31.3.17

<sup>(2)</sup> Excluding securities in which money is collected through insurance policies where the total risk is retained by the insured

### **Exposure to Sovereign Risks**<sup>(1)</sup> by Main Countries

					EBT SECUI					
			Banking B	usiness			Insurance	Total	AFS	LOANS
	L&R	AFS	HTM	CFV	HFT (2)	Total	Business (3)	Total	Reserve (4)	
EU Countries	6,575	53,328	804	744	3,584	65,035	53,436	118,471	-224	15,788
Austria			4		182	186	3	189		
Belgium		635			54	689	8	697	-1	
Bulgaria							59	59		
Croatia	7	208	2	744	67	1,028	85	1,113		1,099
Cyprus										
Czech Republic										
Denmark		27			16	43		43		
Estonia										
Finland		65			91	156	9	165		6
France	102	8,579			675	9,356	92	9,448	-33	6
Germany		5,097			-69	5,028	810	5,838	-4	
Greece										
Hungary	35	594			88	717	38	755		27
Ireland		165			-10	155	119	274	3	
Italy	6,192	27,437	355		1,790	35,774	50,739	86,513	-200	14,133
Latvia		11				11		11		48
Lithuania		65				65		65		
Luxembourg										
Malta										
The Netherlands		40			413	453	99	552	1	
Poland	18	60				78	19	97	-1	
Portugal	17				-8	9		9		25
Romania		155				155	134	289	1	1
Slovakia		309	443		14	766		766	3	123
Slovenia		194				194	8	202	4	203
Spain	204	9,687			213	10,104	1,214	11,318	3	117
Sweden					64	64		64		
United Kingdom					4	4		4		
North African Countries		780				780		780	-2	
Algeria										
Egypt		780				780		780	-2	
Libya										
Morocco										
Tunisia										
Japan					345	345		345		

Banking Business Government bond duration: ~4.6 years
Adjusted duration due to hedging: ~0.3 years

Note: figures may not add up exactly due to rounding differences

(1) Exposure to central and local governments. Book Value of Debt Securities and Net Loans as of 31.3.17

(2) Taking into account cash short positions

(3) Excluding securities in which money is collected through insurance policies where the total risk is retained by the insured

(4) Net of tax and allocation to insurance products under separate management; referred to all debt securities; almost entirely regarding sovereign risks

## **Exposure to Banks by Main Countries**(1)

€ m

				DEBT SE	CURITIES				
			Banking	Insurance	T - 4 - 1	LOANS			
	L&R	AFS	HTM	CFV	HFT	Total	Business (2)	Total	
EU Countries	582	2,047		202	1,396	4,227	3,759	7,986	22,965
Austria	124	15			35	174		174	407
Belgium		39			192	231	53	284	1,586
Bulgaria									1
Croatia	85					85		85	36
Cyprus									1
Czech Republic									5
Denmark		49			18	67	2	69	77
Estonia									
Finland		10			5	15		15	1
France		521		202	92	815	597	1,412	2,478
Germany	5	130			149	284	171	455	846
Greece									4
Hungary		10				10		10	81
Ireland		72				72		72	31
Italy	234	740			621	1,595	1,806	3,401	7,472
Latvia									
Lithuania									8
Luxembourg	60	6			60	126	1	127	2,107
Malta									566
The Netherlands	22	160			161	343	313	656	256
Poland									207
Portugal									56
Romania									38
Slovakia		113				113		113	
Slovenia		21				21		21	1
Spain		57			1	58	272	330	855
Sweden		25			-4	21	2	23	89
United Kingdom	52	79			66	197	542	739	5,756
North African Countries									228
Algeria									
Egypt									173
Libya									
Morocco									48
Tunisia									7
Japan					12	12	52	64	20

<sup>(1)</sup> Book Value of Debt Securities and Net Loans as of 31.3.17

<sup>(2)</sup> Excluding securities in which money is collected through insurance policies where the total risk is retained by the insured

## **Exposure to Other Customers by Main Countries**(1)

€m

	DEBT SECURITIES										
			Banking	Business			Insurance		LOANS		
	L&R	AFS	HTM	CFV	HFT	Total	Business (2)	Total			
EU Countries	2,244	2,047		11	1,450	5,752	6,109	11,861	315,804		
Austria	10	23				33	2	35	196		
Belgium		10			12	22	129	151	594		
Bulgaria							22	22	10		
Croatia	26			1	3	30	17	47	5,402		
Cyprus									236		
Czech Republic									554		
Denmark		10			5	15	27	42	85		
Estonia									1		
Finland		25			1	26	23	49	19		
France	51	255			68	374	906	1,280	1,521		
Germany	70	193			23	286	705	991	2,399		
Greece	14					14		14	7		
Hungary	7					7		7	2,383		
Ireland	191	227			176	594	60	654	242		
Italy	1,233	849			818	2,900	1,883	4,783	264,937		
Latvia						·	·				
Lithuania									2		
Luxembourg	130	166			3	299	21	320	1,855		
Malta									43		
The Netherlands	47	111			214	372	433	805	3,691		
Poland									628		
Portugal	160				6	166	8	174	184		
Romania									688		
Slovakia									9,596		
Slovenia		7				7		7	1,353		
Spain	100	65			64	229	799	1,028	1,017		
Sweden		9				9	2	11	143		
United Kingdom	205	97		10	57	369	1,072	1,441	18,018		
North African Countries									1,674		
Algeria									4		
Egypt									1,662		
Libya									5		
Morocco											
Tunisia									3		
Japan		14			79	93	82	175	548		

<sup>(1)</sup> Book Value of Debt Securities and Net Loans as of 31.3.17

<sup>(2)</sup> Excluding securities in which money is collected through insurance policies where the total risk is retained by the insured

#### **Disclaimer**

"The manager responsible for preparing the company's financial reports, Fabrizio Dabbene, declares, pursuant to paragraph 2 of Article 154 bis of the Consolidated Law on Finance, that the accounting information contained in this presentation corresponds to the document results, books and accounting records".

\* \* \*

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