## Report of the Board of Directors Ordinary Part - Item 3 on the agenda

## Remuneration and own shares:

 a) 2018 remuneration policies for employees and other staff not bound by an employment agreement and for certain categories governed by an agency contract

Distinguished Shareholders,

This Shareholders' Meeting is called to approve, pursuant to Article 7.3 of the Articles of Association, in compliance with the Supervisory Provisions (Remuneration and incentive policies and practices, Title IV - Chapter 2 Circular 285 of 17 December 2013 published in the Official Gazette of the Italian Republic on 2 December 2014 and adopted in application of Directive 2013/36/EU of the European Parliament and of the Council of 26 June 2013" - CRD IV, published in the Official Journal of the European Union on 27 June 2013), the 2018 remuneration policies for employees and other staff not bound by an employment agreement and for certain categories governed by an agency contract.

Furthermore, pursuant to the provisions of art. 123-ter of Legislative Decree 58/1998, the Shareholders' Meeting is asked to express its vote concerning the procedures used to adopt and implement the remuneration policies. This resolution is non-binding.

On this point it is worth mentioning that the remuneration policies for 2018 for employees and other staff not bound by an employment agreement and for certain categories governed by an agency contract and, lastly, the information on the procedures used to adopt and implement the remuneration policies are reported as part of the Intesa Sanpaolo "Report on Remuneration", drawn up in compliance with the aforementioned art. 123-ter and art. 84-quater of the Consob Issuers' Regulation, approved by the Board of Directors at its meeting of 20 March 2018.

The Report on Remuneration - to which reference is made for more details - is available to the public, in accordance with the current provisions of law in force, at the Company's registered office, in the authorised storage system (at the address www.emarketstorage.com) and on the website group.intesasanpaolo.com.

Distinguished Shareholders, you are therefore invited to:

- approve the remuneration policies for 2018 as described in Section I, 4 of the Report on Remuneration "Remuneration policy for employees and staff not bound by an employment agreement" and in Section I, 5 "Remuneration policy for certain categories governed by an agency contract" of the Report on Remuneration;
- resolve, with advisory vote, on the procedures used to adopt and implement the remuneration policies, as described in Section I, 1 of the Report on Remuneration "Procedures for adoption and implementation of the remuneration policies".

20 March 2018

For the Board of Directors the Chairman – Gian Maria Gros-Pietro

